

FINANCIAL TIMES

SOUTH KOREA

Dragon looks to rekindle its fire

Page 17

D 8523A

FT No. 31,657
© THE FINANCIAL TIMES LIMITED 1992

Tuesday January 14 1992

World News

Algerian opposition seeks army support

Muslim militants, accusing Algerian authorities of treason, appealed to the army and people to struggle and block the "giant of power" which had robbed them of victory through the ballot box.

The appeal from the Islamic Salvation Front was, however, couched in moderate terms and did not urge the people to take to the streets or start a general strike. Page 4

UN team in Croatia

The first team of 50 United Nations observers arrived in Croatia on a fact-finding mission aimed at deciding whether 10,000 UN peacekeeping troops will be deployed throughout the republic. Meanwhile, the Vatican formally recognised Croatia and Slovenia, angering the federal Yugoslav government. Page 2

Polish price protest

An estimated 2m Polish Solidarnosc trade union members mounted a one-hour nationwide protest strike against higher energy prices and lower living standards. The protest was endorsed by President Lech Walesa. Page 2

Talks breakthrough

The Middle East peace process took a decisive step forward when Israeli, Palestinian and Jordanian negotiators resolved a procedural deadlock that had been blocking progress. Page 4

Democracy in Mongolia

Mongolia passed a new constitution throwing out the last vestiges of communism and endorsing democracy and a market economy. Page 4

Ceasefire measures

The United Nations plans to send more than 1,000 military observers and police to monitor a ceasefire in the Golan Heights. Page 21

Paris taxi strike

Taxi drivers in Paris will stage a 24-hour strike today to demand higher fares. Page 21

Crackdown on纹器ists

President Corazon Aquino ordered police to seal all unlicensed guns in the Philippines and disband the private armies of political warlords to ensure peaceful elections in May. Page 31

Hostage swap "close"

The United Nations is close to arranging a swap of Israeli captives or their remains held in Lebanon for Arabs in Israeli jails, pro-Iranian sources said. Page 31

EC moves backed

A majority of Finnish members of parliament believe their neutral country should apply for European Community membership by the spring, a poll said. Page 21

Refugee threat

Europe could be flooded with refugees from the collapsed Soviet Union because western Europe has failed to adopt a uniform approach to controlling immigration, the London-based Institute for European Defence and Strategic Studies said in a report. Page 2

Japan restores links

Japan formally restored diplomatic links with South Africa. South Africa's president F.W. De Klerk will visit Tokyo later this year. Page 20

Castro shifts policy

President Fidel Castro, declaring in a significant shift of policy that "internationalism begins at home", said Cuba will no longer give military help to revolutionary movements abroad. Page 19

Star forced to act

One of Hong Kong's top film and pop stars has accused a gang of forcing him to act in films made by underworld-controlled companies for the past three years. The star, Andy Lau, often plays gangsters in films. Page 20

CONTENTS

Motor industry: US auto-makers seek urgent talks with Japanese	3
Japanese trades Tokyo feels distinctly uncomfortable with the Bush accords	3
Spinning a yarn: Synthetic microfibres produce fabric that is finer than silk	14
Editorial comment: Italy heads for reflation; Ports in disarray	16
German economy: Bonn is forced to adapt to changed circumstances	18
Commodities: Oman's fishermen cast their eyes further afield	28
Identical	24
Companies	26
Arts	26
Books	26
Crossword	26
Editorial Comment	26
Arts Guide + Reviews	18
Gold	40
Int. Capital Mkt	28
Letters	17
Lex	18
Currencies & money	32-33
Management	32
Observer	40

Nervous markets watch Keating on the high-wire

Australia's government faces a balancing act as it seeks to restore economic confidence without spooking nervous markets. Premier Paul Keating (left) must achieve economic recovery before the general election due next year. Page 4



MARKETS

STERLING

New York: \$1.7985 (1.7885)

London: £1.800 (1.794)

DM2.835 (2.84)

FF9.6775 (9.6875)

SF2.5225 (2.5275)

E index 90.2 (90.4)

DOLLAR

New York: \$1.7985 (1.7885)

London: £1.800 (1.794)

DM2.835 (2.84)

FF9.6775 (9.6875)

SF2.5225 (2.5275)

Y228.5 (227.75)

Index 90.2 (90.4)

GOLD

New York Comex Feb

\$354.5 (356.9)

London:

\$363.95 (367.75)

N SEA OIL (Argus)

Brent 15-day

\$17.925 (17.1)

Stock Markets world

28

London

Letters

Technology

17

Unit Trusts

11

Observer

18

World Index

40

STOCK INDICES

FT-SE 100c: DM1.578 (1.5845)

FT-SE All-Share: FF9.6775 (9.6875)

SF1.4052 (1.4128)

Y127.055 (127.11)

London: DM1.5725 (1.5825)

FF9.6775 (9.6875)

SF1.4052 (1.4128)

Y128.5 (127.75)

Index 90.2 (90.4)

DOLLAR

New York: \$1.7985 (1.7885)

London: £1.800 (1.794)

DM2.835 (2.84)

FF9.6775 (9.6875)

SF1.4052 (1.4128)

Y128.5 (127.75)

Index 90.2 (90.4)

GOLD

New York Comex Feb

\$354.5 (356.9)

London:

\$363.95 (367.75)

N SEA OIL (Argus)

Brent 15-day

\$17.925 (17.1)

Stock Markets world

28

London

Letters

Technology

17

Unit Trusts

11

Observer

18

World Index

40

Chief price changes yesterday: Page 19



Fumio Abe (right), a former Japanese cabinet minister who has been accused of taking bribes, leaves hospital in Tokyo before his arrest yesterday

Arrest of former minister deals blow to Miyazawa

By Robert Thomson in Tokyo

THE ARREST last night of a former Japanese cabinet minister for alleged bribe-taking has raised serious doubts about the leadership of Mr Kiichi Miyazawa, the prime minister.

These countries – and for that matter the EC – are also likely to give short shrift to concerns of Japan and South Korea over proposals that would oblige them to open their rice market by converting import bans to tariffs.

Mr Rufus Verxa, the US ambassador to Gatt, said the draft final agreement contained the basic ingredients for finalising the round, even though in places it did not go as far as Washington would have liked. However, the US would not find the overall package acceptable without good results in the forthcoming country-to-country negotiations on tariffs and other import barriers for goods including farm products, and specific market-opening measures for services.

Managed trade fear, Page 3;

Korean ambitions, Page 17

It is also alleged that Kyowa, which collapsed with outstanding debts of Y200bn in late 1990, was given confidential information about a proposed stadium complex in Hokkaido and received assistance from Mr Abe in obtaining low-interest loans from Hokkaido-Tohoku Corp, a semi-government institution.

The case again highlights the chronic problem of "money politics", which was cited as the cause of the Recruit stock-for-favours scandal which led to the resignation of Mr Noboru Takeshita as prime minister in April 1989.

Parliamentarians complain that Japanese politics is an expensive business, and that even well-meaning politicians are tempted to take illegal donations. Mr Abe allegedly used Kyowa money to pay off debts and to fund a re-election campaign.

But attempts to overhaul the system stalled late last year. It is unlikely that Mr Miyazawa, who himself resigned as finance minister in 1988 after being implicated in the Recruit scandal, will be able to honour a promise to introduce reforms this year.

Yeltsin under pressure to resign over prices

By John Lloyd in Moscow

MR BORIS YELTSIN, the Russian president, yesterday came under strong pressure to resign from his post as prime minister amid fierce criticism of the Russian government's decision to freeze prices.

Mr Yeltsin's press secretary denied rumours that he was quitting as head of the cabinet of ministers, but advisers to the Russian government said he was under mounting pressure to do so.

Mr Khasbulatov, chairman of the Russian parliament, said that now was the time for Mr Yeltsin to replace the "incompetent" cabinet – or else the parliament would vote it out of office.

Aérospatiale and Snecma call for capital injection

By William Dawkins in Paris

AEROSPACE and Snecma, the French state-owned aircraft and jet engine makers, yesterday revealed they were seeking substantial injections of fresh capital.

This provides the latest evidence of the financial pressures on the French defence and aerospace industry, faced with falling orders from the decline in air travel and arms budgets, plus heavy investment demands for new products.

Aérospatiale revealed that new orders declined sharply last year, to FF2.28m – 14 per cent below forecast – from FF2.55m in 1990, leaving total orders at FF1.00bn, or 2% years' work.

Mr Martre stressed that Aérospatiale was not in financial difficulties and that he expected sales to rise 30 per cent over the next three years. However, pressure on future spending at Aérospatiale and other partners in the Airbus consortium is known to be jeopardising the development of new products meant Snecma would have to seek fresh equity capital this year.

Lex, Page 18

Pétroleos de Portugal

Petrogal, s.a.

U.S.\$300,000,000

Revolving Credit Facility

Arrangers

S.G. Warburg & Co. Ltd. EFSA-Engenharia Financeira, S.A.

Lead Managers

Banco Nacional Ultramarino, S.A. Banco Totta & Acores, S.A.

London Branch

Bayerische Landesbank Girozentrale Caixa Geral de Depósitos

London Branch

Deutsche Bank AG Dresdner Bank Luxembourg S.A.

London Branch

Gulf International Bank B.S.C. The Sanwa Bank, Limited

Swiss Bank Corporation WestLB Group

Managers

EUROPEAN NEWS

Poland hit by protest strike over price rises

By Christopher Bobinski in Warsaw

POLAND'S fragile coalition government yesterday faced the most serious industrial action since the demise of communism as an estimated 2m Solidarity trade union members mounted a one-hour nationwide strike to protest against the imposition of higher energy prices and lower living standards.

The impact of the protest, to be followed by a full one-day strike on Thursday by OPZZ, the former communist trade union, was heightened by the endorsement of President Lech Wałęsa, the former Solidarity leader.

Mr Wałęsa, who opposed the formation of the new government under Prime Minister Jan Olszewski until the last moment, said the strike might lead to "wise programmes" and again hinted that he was prepared to become prime minister himself, although not immediately.

Mr Andrzej Drzyzgalski, the president's personal spokesman, said the stoppage showed people were tired of the present political situation but that "democracy would decide" when a change of government was necessary.

Mr Drzyzgalski said that "for the moment there was no need for the president to take over as prime minister as well".

The centre-right coalition government formed just before Christmas, has tried to present itself as being more aware of the social and economic consequences of the IMF-backed economic stabilisation policies

associated with Mr Leszek Balcerowicz, finance minister in the first post-communist government.

However, Mr Olszewski's government is constrained by a tight budget drawn up by its predecessor to restrain a run away budget deficit.

The inherited measures included a sharp reduction in energy subsidies on January 1. This led to a 70 per cent rise in energy prices, which sparked off the latest round of labour unrest.

The government has little room for manoeuvre, as the budget deficit over the first quarter of this year is expected to reach \$1.5bn even after the cut in energy subsidies.

Last year the IMF suspended disbursement of its \$1.7bn extended loan facility because the government had failed to hit agreed targets, including the budget deficit which, at \$2.8bn last year, was seven times higher than originally planned.

The steep fall in production by state enterprises, widespread tax evasion and the slow progress of privatisation sharply cut tax revenues against rising demand for unemployment pay and other government services.

Mr Olszewski's tough stance on energy prices is designed to show the IMF that his government, which criticised previous administrations for allowing industrial output to fall by more than 30 per cent in two years, is determined to control the budget deficit.

Turkey plans rise in state sell-offs

By John Murray Brown in Ankara

TURKEY'S coalition government has tried to dispel doubts about its commitment to privatisation by announcing plans to raise Tl 5,000bn (\$352m) this year through the sale of its minority stakes in private sector companies. The sum is twice the figure realised by the outgoing Motherland party administration in 1991 through similar sales.

The announcement by Mr Cavit Caglar, the state minister in charge, was greeted with interest from bankers. Mr Caglar said the block sale of minority shares in 28 companies would be completed this year. Separate preparations were also being made to sell 11 state-owned cement companies.

The statement, however, does little to resolve the issue of the future of the 120 companies where the government is

the majority partner. These include the power utility Tek, the state railways, and the national coal company.

Turkey's state companies are said to account for 25 per cent of manufacturing capacity and half of total fixed investment. Losses in 1991 are estimated at Tl 13,000bn, equivalent to half of the government budget deficit which is running at around 11 per cent of GNP.

The government is due to present its new economic programme to parliament on Thursday. The business lobby Tusid this week urged the government to take strong action to stem the losses.

"It is a fact that some of the state enterprises can neither be privatised nor revived. There is no other solution than closing them down," said Mr Ercümen Eczacibasi, Tusid chairman.

Hungary intensifies privatisation efforts

By Nicholas Denton in Budapest

HUNGARY'S privatisation authorities have launched a battery of initiatives in an effort to build on last year's record level of sell-offs.

The drive is given urgency by Hungary's recession, which continues despite the highest level of foreign investment in eastern Europe.

The State Property Agency (SPA), the privatisation authority, yesterday announced proposals for improved conditions for investors. It plans to plough back privatisation proceeds into three funds designed to remove much of the political and business risk involved in takeovers.

The funds would allow "quicker and safer investments," said Mr Lajos Csepel, managing director of the SPA. One would help restructure state enterprises; another

would temper the unemployment resulting from privatisation; and the third would provide guarantees against hidden liabilities such as environmental damage.

The SPA also signalled further efforts to remove the bureaucratic red tape which often entangles sales of state companies.

Half of state enterprises, including all those valued at under Ft 1bn (\$12.6m), are to be freed from the agency's direct supervision.

In addition, the SPA appears unlikely to impede plans by some consultants to deal directly with creditors of bankrupt public sector companies.

Completed privatisations attracted \$770m in foreign investment last year, roughly equal to that put into "green field" ventures.

The European Commission yesterday said its green paper on European postal services would advocate the continuation in EC countries of monopoly universal letter services that were both affordable and efficient.

A spokesman for Sir Leon Brittan, competition commissioner, said: "What it emphatically does not do is challenge or attempt to whittle away at basic minimum postal services in each member state."

It will advocate that the EC should have a universal letter monopoly.

But this will not exclude measures designed to increase competition, such as ending cross-subsidies from reserved, or monopoly, areas to non-served areas. Thus member states will be able to decide to have a monopoly letter service more limited than

Decision forms part of agreement to divide Black Sea Fleet between them

Russia and Ukraine to ratify arms pacts

By John Lloyd in Moscow

RUSSIA and Ukraine have said they will both ratify the START nuclear weapons reduction treaty and the treaty on reducing conventional forces in Europe as part of their agreement to divide the Black Sea Fleet between them.

These treaties were not ratified by the Union Supreme Soviet before its demise last year.

The agreement that Ukraine has established a form of joint control over the nuclear weapons in its territories and can act as a guarantor of international treaties concerning them.

However, Mr Olszewski's government is constrained by a tight budget drawn up by its predecessor to restrain a run away budget deficit.

The inherited measures included a sharp reduction in energy subsidies on January 1. This led to a 70 per cent rise in energy prices, which sparked off the latest round of labour unrest.

However, actual ratification and full agreement between the two states on defence issues may be some way off.

The agreement reached in Kiev at the weekend refers ultimately to further talks and work by experts. An aide to Mr Leonid Kravchuk, the Ukrainian president, said: "It would be wrong to say that there has

been any conclusive resolution to this issue".

Mr Andrei Kozyrev, the Russian foreign minister, has hailed the agreement to divide the fleet and ratify the agreements as a "step towards the formation of good neighbourly relations between the two countries and peoples".

Tensions between the Ukraine and Russia remain high, however, especially over economic reform. Ukraine's decision to switch a large part of workers' pay packets to pensions will mean an avalanche of unemployed refugees flooding into Russia, further pushing up prices which are already up to 30 times higher.

A meeting of the Commonwealth of Independent States (CIS) in Minsk on January 24 is advertised as focusing on both defence and economic issues.

However, all three previous meetings - two in Minsk, one in Alma Ata - have seen the members grow further apart, rather than closer, on most

fundamental questions. Most are now laying the foundations for separate armies, most are considering the introduction of separate currency, and most, including Russia - now have trade barriers against each other's produce.

Officials from the Commonwealth will meet western bankers in Frankfurt today to discuss deferring interest payments on its foreign debt, sources close to the talks told *Reuter* in Frankfurt.

The former Soviet republics are also likely to ask for an extension of an existing deferral of principal payments until the end of 1992, in line with an agreement reached in Paris with government creditors.

The two-pronged request would dent banks' trust in the CIS but the banks would have no choice other than to accept. Commerzbank's spokesman, Mr Peter Pietsch, said: "There's very little we could do against such a request."

The Russian central bank

said on Friday it would seek to postpone interest payments on both government and bank debt because other Commonwealth members had not produced their share of the cuts.

The Russian bank and Vneshekonombank, the former Soviet bank for Foreign Economic Affairs which is responsible for servicing the debt, represent the CIS on an advisory panel on Commonwealth foreign bond debt, led by Germany's Deutsche Bank.

Mr Hilmar Kopke, head of Deutsche Bank, said a more comprehensive debt deferral arrangement than the one agreed in Paris might be needed in the second half of this year.

He told the *Handelsblatt* newspaper he doubted whether the Commonwealth states would be able to accumulate the currency needed for cur-

rent interest payments and the deferred principal payments. Financial analysts said extended deferrals would not harm German banks, which have the largest exposure to the CIS republics, because German state guarantees cover the bulk of the debt and the banks have made large provisions against the debt souring.

The German economy minister, Mr Jürgen Möller, has invited counterparts from the Group of Seven nations and the CIS to a two-day meeting in Münster opening on May 8. *Reuter* reports from Bonn.

An economics ministry spokesman said the meeting would focus on future western aid for the Commonwealth and the rest of eastern Europe.

Ministers from Poland, Czechoslovakia and Hungary would also be invited, as well as officials from the European Commission, and Portugal, which currently holds the rotating EC presidency.

"The UN's first task will be to establish liaison groups between the three sides in the conflict," said Mr Jörg Gómez, the deputy spokesman for European Community monitors based in Zagreb. "The UN observers will then reconvene in New York if the appropriate conditions exist for sending the blue helmets," a western diplomat added.

The federal army will today open a liaison office in Zagreb in the same hotel as the EC, following an agreement reached at the weekend in Pecs, Hungary, between the EC, the army, and Croatia.

"This liaison office is necessary because there must be guarantees that the ceasefire agreement will hold and the safety of the EC and UN observers can be ensured," Mr Gómez said. EC monitors do not want any repeat of last week's incident in which a federal army jet shot down an EC monitor's helicopter, killing all five members on board.

Mr Gómez said the UN observers will also work closely with the EC monitors to ensure the implementation of the latest ceasefire, which was forged by the UN earlier this month and which still appears to be holding.

Mr Cyrus Vance, the UN's envoy to Yugoslavia, has insisted that a ceasefire is a precondition for deploying any UN troops.

If deployed, the UN forces would be sent to three regions of Croatia, including the self-proclaimed Serb-inhabited republic of Krajina, south-western Croatia.

Deployment will be linked to the complete withdrawal of the federal army from Croatia, and the disarming of all Croat and Serb paramilitary units. But Mr Milan Babić, leader of Krajina, is refusing to disarm his units.

The thorny issue of EC recognition depends on a report by Mr Robert Badinter, head of an EC arbitration commission, on whether the republics seeking independence have met human rights obligations.

The report, originally due to be circulated to Community governments at the weekend, is now not expected to reach them until today, officials said.

But Germany has already formally recognised Slovenia and Croatia, although in defiance to its EC partners it has agreed not to implement its decision until tomorrow.

The German Foreign Ministry yesterday said protocols would be signed in Ljubljana and Zagreb on Wednesday, changing the German consulates there into embassies.

The Vatican yesterday also formally recognised Croatia and Slovenia, both of which are predominantly Roman Catholic.

German set to head EC parliament

A GERMAN Christian Democrat looks set to win election today as president of the European parliament, which is to get new law-making powers under last month's Maastricht agreement, writes David Buchan in Brussels.

Mr Egon Klopisch, 51, heads the Christian Democrat group, the second largest in the 158-member parliament, and is sure to win through a deal cut with the Socialists, the largest group, who have filled the presidential chair with Mr Enrique Barón for the past two and a half years.

As nominations closed yesterday evening, no major figure had come forward to challenge the middle-of-the-road Mr Klopisch, a close ally of Chancellor Helmut Kohl. But he may not win an absolute majority of the 158 members on the first ballot this morning, because he faces more challenges from an Italian communist, a Belgian liberal and a Belgian right-winger.

Some means of settling future legal disputes arising from the European Economic Area (EEA) agreement creating a 12-nation common economic zone is essential, said Mr Jon Hambalsson, foreign minister of Iceland which is the current president of the European Free Trade Association (Efta). He was speaking after talks in Brussels revealed that the European Commission still had no proposal for breaking a legal impasse over the EEA accord. EC-Efta talks are due later this week.

Italian ban ends on Philip Morris

Sales of Philip Morris cigarette brands resumed yesterday after a month-long ban imposed by the Italian government to curb a growing contraband trade, writes Robert Graham in Rome. The government could reimpose the ban if Philip Morris has taken adequate measures to reduce the flow.

The Financial Times (London) Ltd
Published by The Financial Times (Europe) Ltd, Financial Times House, 20
Hungerford Street, London SW1, Tel: 01 580 4400, Fax: 01 580 4401; Telex: 80 154 000 FTI 500 4401; Telex: 416 001. Represented by E. F. Hutton, 1000 Avenue of the Americas, New York, NY 10036, and by members of the Board of Directors, R.A.F. McClellan, G.T.S. Danzer, A.C. Miller, D.E.P. Palmer, London, Printed by D.W.M. Ltd, Kirkcaldy, Fife, Scotland. Registered office: 100, New Bond Street, London, W1, Tel: 01 580 4401. Registered editor: Richard Lambert. Financial Times, Number One Southwark Bridge, London SE1 9HL. The Financial Times Ltd, Tel: 01 580 4401.

Registered office: Number One Southwark Bridge, London SE1 9HL. Copyright © 1992 The Financial Times Ltd. All rights reserved. No part of this publication may be reproduced, stored in a retrieval system or transmitted in any form or by any means, electronic, mechanical, photocopying, recording or otherwise, without the prior permission of the publisher.

The Financial Times (London) Ltd
Published by The Financial Times (Europe) Ltd, Financial Times House, 20
Hungerford Street, London SW1, Tel: 01 580 4400, Fax: 01 580 4401; Telex: 80 154 000 FTI 500 4401; Telex: 416 001. Represented by E. F. Hutton, 1000 Avenue of the Americas, New York, NY 10036, and by members of the Board of Directors, R.A.F. McClellan, G.T.S. Danzer, A.C. Miller, D.E.P. Palmer, London, Printed by D.W.M. Ltd, Kirkcaldy, Fife, Scotland. Registered office: 100, New Bond Street, London, W1, Tel: 01 580 4401. Registered editor: Richard Lambert. Financial Times, Number One Southwark Bridge, London SE1 9HL. The Financial Times Ltd, Tel: 01 580 4401.

Financial Times (London) Ltd
Published by The Financial Times (Europe) Ltd, Financial Times House, 20
Hungerford Street, London SW1, Tel: 01 580 4400, Fax: 01 580 4401; Telex: 80 154 000 FTI 500 4401; Telex: 416 001. Represented by E. F. Hutton, 1000 Avenue of the Americas, New York, NY 10036, and by members of the Board of Directors, R.A.F. McClellan, G.T.S. Danzer, A.C. Miller, D.E.P. Palmer, London, Printed by D.W.M. Ltd, Kirkcaldy, Fife, Scotland. Registered office: 100, New Bond Street, London, W1, Tel: 01 580 4401. Registered editor: Richard Lambert. Financial Times, Number One Southwark Bridge, London SE1 9HL. The Financial Times Ltd, Tel: 01 580 4401.

Brussels wants universal letter monopoly to continue in Community countries

By Andrew Hill in Brussels and Roland Rudd in London

THE European Commission yesterday said its green paper on European postal services would advocate the continuation in EC countries of monopoly universal letter services that were both affordable and efficient.

A spokesman for Sir Leon Brittan, competition commissioner, said: "What it emphatically does not do is challenge or attempt to whittle away at basic minimum postal services in each member state."

It will advocate that the EC should have a universal letter monopoly.

But this will not exclude measures designed to increase competition, such as ending cross-subsidies from reserved, or monopoly, areas to non-served areas. Thus member states will be able to decide to have a monopoly letter service more limited than

the one proposed by the Community, but will still have to ensure a minimum universal letter service.

The paper will advocate continued monopolies for some letters, postcards and addressed direct mail (up to certain limits).

It will not include publications, goods-bearing items or express items, all market segments which have been subjected to extensive liberalisation of postal services in individual EC states and in which there is often fierce competition with private sector providers.

Some countries, however, such as France and Italy, have been conservative in their approach toward liberalisation of monopoly postal services. Britain and the Netherlands are the most advanced among EC states in opening up their

postal services to private-sector competition.

Each EC country will be able to define the universal service that must be provided. Any service now outside a country's national monopoly cannot be made part of that state's reserved area simply because the service is included in the set of reserved services defined at Community level.

Mr Filippo Maria Pandolfi is the main spokesman responsible for drafting the paper, but Sir Leon has also been heavily involved in preparing it.

Sir Leon is a

WORLD TRADE NEWS

US auto makers Japan fears drift towards managed trade

Tokyo feels distinctly uncomfortable with the Bush accords, writes Stefan Wagstyl

By Kevin Done, Motor Industry Correspondent, in Detroit

THE chairman of the big three US car makers are seeking an urgent meeting next month in the US with Japanese auto industry leaders to continue pressure on Japan to reduce its trade surplus with the US following last week's visit by President Bush to Tokyo.

Mr Robert Stempel, chairman of General Motors, the nation's largest car maker which is currently running up record losses, indicated that the visit by President Bush with an American business delegation had been "historic".

The visit had strengthened ties between US government and US business. The Department of Commerce had become pro-American business and "active", he said.

Senator Lloyd Bentsen, the Democrat chairman of the Senate finance committee, has vowed to "reassess" the (Mitsubishi) trade deficit with Japan, had cost \$80,000 American jobs.

The US auto industry is disengaged by the small concessions made by the big five Japanese car makers towards ending the trade deficit.

It is eager to exploit mounting protectionist sentiments in the US in order to put renewed pressure on Japanese car makers to take voluntary actions to curb the deficit.

General Motors, which last month announced a programme to close 22 plants and cut its workforce by 74,000 in the next four years, has felt itself forced reluctantly to join



Stempel: Call for 'fair trade' the mounting campaign against Japan by qualifying its previously staunch support for free trade.

"I like free trade, but I want fair trade," said Mr Stempel. "It is a subtle difference, but it is a difference."

"That was why we could go to Tokyo."

It was this change that enabled Mr Stempel to share a platform last week in Japan with Mr Lee Iacocca, the strongly protectionist chairman of Chrysler, who launched a vitriolic attack against Japan last Friday on his return from Tokyo accusing Japan of "predatory" trade practices.

Mr Stempel claimed that the Japanese car industry was the only one not to cut its stock levels in America at the beginning of last year in the face of the deepening US recession.

Washington keen for Mexican oil reform

By Damian Fraser in Mexico City

THE US is likely to push for a substantial liberalisation of Mexico's oil sector as part of the free-trade negotiations between the two countries, but will fall short of demanding changes to the Mexican constitution, according to a document from the US industry sector's advisory committee on energy trade policy matters.

Under the Mexican constitution, hydrocarbon ownership is limited to the Mexican nation. However, current practice allows Pemex, Mexico's oil monopoly, to hire private sector oil companies in exploration and drilling on condition that the contract signed is a service one - that is, that payment received does not depend on oil found.

Nevertheless, in a letter to Mrs Carla Hills, the US trade representative, the advisory committee says: "Mexico has an unworkable, yet effective, ban on American land drilling rigs." Offshore drilling contracts, says the report, are hampered by the need to use middlemen, and it is extremely difficult to obtain work even with an agent.

The advisory committee calls for a substantial liberalisation of existing laws and regulations in Mexico, saying this would "increase the value of Mexico's hydrocarbon

resources". This reform could be carried out within the current constitution.

The US industry has demonstrated great flexibility in developing contractual arrangements for oil and gas exploration and production to accommodate a variety of legal, political and economic situations," the letter goes on.

If Mexican authorities are interested in obtaining outside participation in upstream activities, contractual arrangements could be developed which would meet their constitutional requirements, assure Mexico favourable investment returns, and provide US companies with incentives necessary for participation.

While Mexico's constitution limits ownership of oil to the nation, it is only the regulation which governs the constitutional article that rules out risk-sharing exploration contracts.

The report highlights other areas that block foreign investment. Service stations and refineries in Mexico, it says, are solely owned by Pemex. The report concludes: "The downstream sector should be open to foreign investment, as it is in the US and Canada. Such investments will bring necessary technology to address environmental problems."

Telecom Australia in Vietnam phone deal

By Emma Taggart in Canberra

TELECOM Australia International has signed a joint-venture agreement with Vietnam to develop and operate a national mobile telephone service.

The project's cost and the terms of the agreement are undisclosed, but it is believed that Telecom is providing finance for the equipment and management training, while the Vietnamese Directorate General of Posts and Telecommunications is providing local premises and customer access.

Mr Ken Loughnan, Telecom International's managing director, said: "The deal is to modernise Vietnam's telecommunications. The project complements the international satellite system being operated by OTC, Australia's international carrier.

EC steel industry claims Poles dumping beams

THE European Confederation of Iron and Steel Industries (Eurofer) claims Polish beams are being dumped in the European Community and plans to make a formal anti-dumping complaint to the EC Commission, AP reports from Brussels.

A Eurofer spokesman said yesterday that the beams, used mainly in the construction industry, were being sold at an unfair price on the EC market. It believes the association agreement recently concluded between the EC and Poland, Hungary and Czechoslovakia could exacerbate the problem.

Since 1990, the US has established formal structures for the conduct of bilateral trade relations under a series of 16 "framework" agreements in Latin America and one in Singapore.

While the agreements are viewed by some as "just pieces of paper", they hold the promise for the US, as senior partner, of achieving bilaterally or regionally many reforms which have proved difficult to get in Gatt. In Latin America, they are paving the way for free trade agreements.

The pacts generally establish trade and investment councils to monitor trade and investment relations, pursue the goals of open markets and negotiate agreements. A typical pact was signed with Honduras in November 1990. It set out, as an agenda, co-operation on the Uruguay Round, increased market access, improvement of intellectual property rights protection and reduction of trade and investment barriers.

which Mitti has developed a new role for itself in the Japanese and world economy. In the 1950s and 1960s, its main policy was to foster growth through the expansion of exports. By the 1980s, Japanese companies were so successful that Mitti began to put more emphasis on export restraint than on export promotion. But this was not enough to satisfy Japan's trading partners. So in the last few years, an increasingly high priority has been put on import promotion.

The government's budget for import-promotion has grown five-fold since 1989 to a planned Y10.1bn (244.1m) for the year starting in April. In some countries, including the US, the Japan External Trade Organisation (Jetro), which was established for promoting

exports, is more active helping foreign companies sell goods in Japan.

These measures are all forms of government intervention in trade. But Mitti has been wary of going one big step further and trying to set import targets.

In a sense, the motor parts agreement is even more likely to cause disputes than the semiconductor accord. Under the accord, Japanese companies have promised to increase their purchases of US-made parts from \$80m in the 1990 fiscal year to \$190m in the 1994 fiscal year. This includes both imports and purchases by Japanese companies for their factories in the US.

Among the potential causes for dispute is a vague reference

to the fact that US parts makers

would attain a 20 per cent share of the Japanese semiconductor market.

The wording was last deliberately vague at Mitti's insistence, since Japanese officials did not want to be bound to a target. But US companies insisted that, whatever the verbal niceties, Japan had made a commitment.

The pacts generally establish trade and investment

councils to monitor trade and

investment relations, pursue

the goals of open markets and

negotiate agreements. A typical

pact was signed with Honduras in November 1990. It set out, as an agenda, co-operation on the Uruguay Round, increased

market access, improvement of intellectual property rights

protection and reduction of trade and investment barriers.

efforts" to work with Japanese companies. Another is a loosely worded Japanese promise to give "special consideration" to the US parts industry. This means Japanese car makers are expected to favour US-owned component makers over the American subsidiaries of Japanese parts companies.

Moreover, the fact that

pledges made by private companies are incorporated into a government-to-government

agreement could in itself spark future arguments.

It should be said that both

US and Japanese officials

drafted the agreement under

difficult conditions: Mr Bush

was under pressure to achieve

concrete "results". Mitti for its

part had to deal with compa-

nies which were reluctant to

put their names to numerical

targets. Both sides also had to

steer clear of infringing their

Gatt obligations.

Nevertheless, Mitti officials

acknowledge the accord comes

at a delicate time when Gatt

members are trying to reach

final agreement in the Urug-

uay Round. One Mitti official

says the motor parts accord

was designed to meet

short-term political objectives,

at the expense of medium- and long-term goals. The danger is

that it may not even do that,

given the hostile reception that

greeted Mr Bush on his return

to the US.

US Navy foothold for Rolls-Royce

By Daniel Green

ROLLS-ROYCE of the UK and Westinghouse of the US have gained a first foothold on a new generation of ship engines for the US Navy with a \$160m (\$86.3m) contract to develop a gas turbine propulsion system.

The deal is the first fruit of a collaboration between the two companies announced in September 1991.

Rolls-Royce is the sub-contractor to Westinghouse. Its share of the deal is worth \$87m, but this could rise to \$120m if all the contract options are taken up.

If the US Navy then presses ahead with full-scale development and manufacturing, it could provide Rolls-Royce with a lucrative new source of income.

"This is our first contract for US Navy ships for more than 20 years," said Rolls-Royce yesterday.

The four-year contract is to develop a 26,400 horse power intercooled recuperated (ICR) gas turbine engine from Rolls-Royce's RB211 aero engine.

The ICR technology alternately cools and heats gases in the engine to improve fuel efficiency. Rolls-Royce says that the result is a 30 per cent fall in fuel consumption. The contract includes design, development and testing.

NASDAQ. THREE US MARKETS TO COVER EVERY KIND OF EUROPEAN COMPANY.

When you're considering a presence in the US capital markets, you'd be very well-advised to consider Nasdaq.

Because no other US market offers you so flexible a choice between ways to achieve your objectives.

Not only is the screen-based Nasdaq Stock Market one of the largest in the world - and the clear leader for ADRs issued by non-US companies.

Not only does the Portal market offer you easy access to US institutional

investors under the SEC's Rule 14a, which imposes minimal disclosure requirements.

And not only does the OTC Bulletin Board provide exposure - again, with modest disclosure rules - to 50 million retail investors across North America.

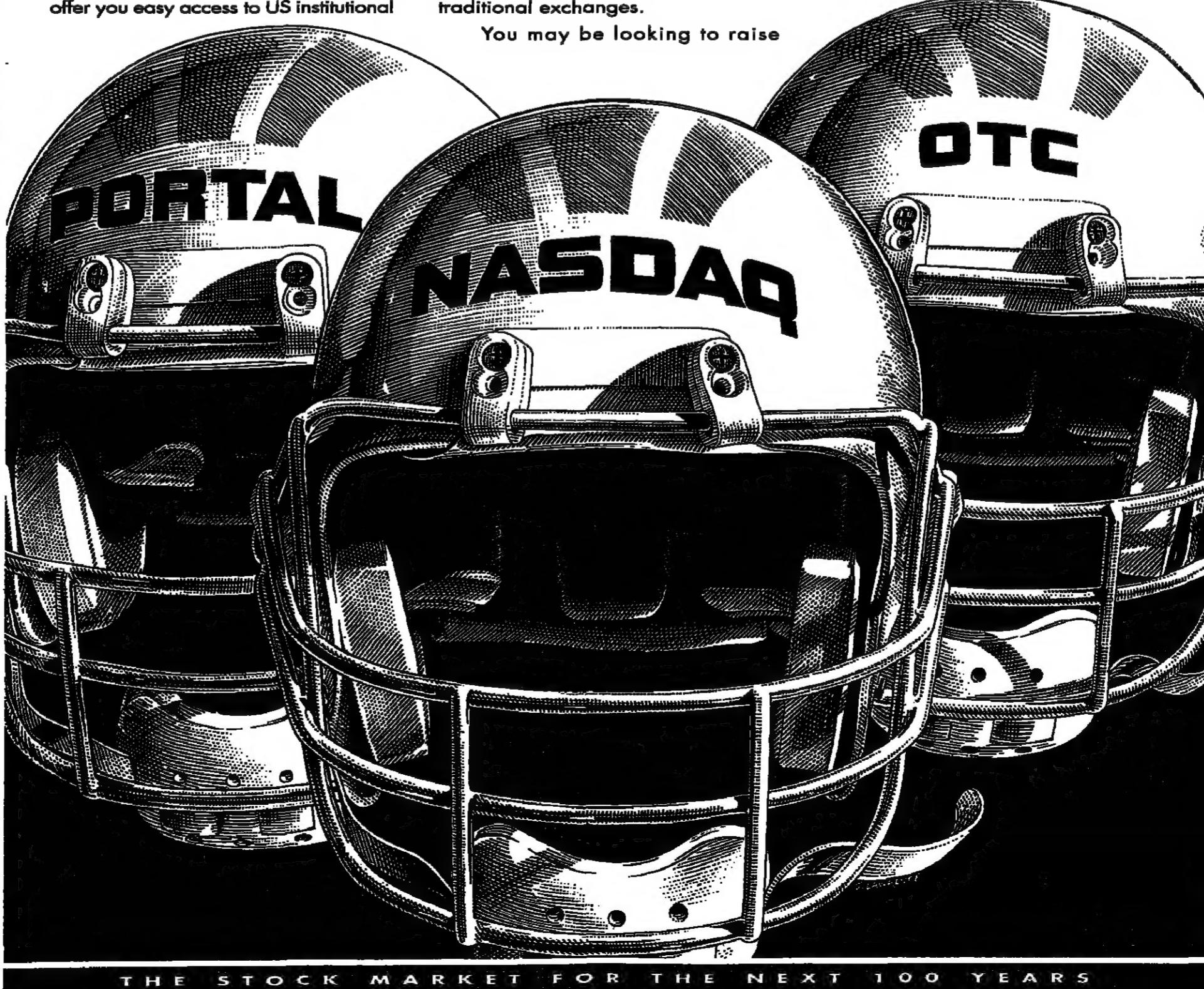
But in addition, each and every one of them gives you entry to the capital markets of the US for a fraction of the cost of listing on traditional exchanges.

You may be looking to raise

capital, to open up merger and acquisition opportunities, or to create equity incentive programmes for your US employees.

Whatever your objectives, you'll find that Nasdaq has the solution that fits.

For more information, please contact Lynton Jones, Managing Director of Nasdaq International, 43 London Wall, London EC2M 5TB. Tel: 071-374 4499 or 374 6969.



THE STOCK MARKET FOR THE NEXT 100 YEARS

INTERNATIONAL NEWS

Algerian Islamic party calls for resistance

By Francis Ghilès in Algiers and Agencies

MOSLEM militants, accusing Algerian authorities of treason, appealed yesterday to the army and people to struggle and block the "giant of power" which had robbed them of victory through the ballot box.

The appeal from the Islamic Salvation Front (FIS) was, however, couched in moderate terms and did not urge the people to take to the streets or start a general strike.

In its first statement since President Chadli Bendjedid resigned on Saturday and the High Security Council scrapped a second round of general elections, set put the fundamentalists in power, the FIS said: "We call on veteran fighters, thinkers, religious leaders, senior army officers and soldiers, and sons of the martyrs, social organisations and all who love Algeria to take a stand against this giant of power."

The FIS said the authorities had betrayed God and the people in cancelling the elections.

The FIS statement was issued after a secret leadership

meeting in an Algiers suburb.

Mr Sid Ahmed Ghozali, the prime minister, sent the army to guard key points. Algiers was calm yesterday. A few dozen tanks, deployed at key buildings and intersections over the weekend, remained in place, but the military otherwise kept a low profile.

Religious leaders, meanwhile, sent out orders from the country's mosques warning militants to remain calm.

France, Algeria's former ruler, appeared to signal relief yesterday that the army had prevented a fundamentalist victory through the ballot box.

But French analysts warned that the "constitutional coup" after Mr Chadli's resignation was a short-term expedient that could spark violence and discredit democracy and the army in the eyes of a frustrated younger generation.

An ultra-cautious French Foreign Ministry statement omitted any mention of the suspension of democracy.

Algeria now faces a constitu-

tional vacuum because its constitution does not appear to have an answer to a situation in which the president has resigned and his normal interim replacement, the president of the National Assembly, is no longer in office.

The National Assembly was officially dissolved on January 4, although the first news of this decision only came when Mr Chadli mentioned it in his resignation speech.

Algerians appear not to expect any trouble from the FIS before Friday, when weekly prayers in the mosques might be followed by a show of force.

The leaders of the FIS are confronted with a dilemma. If they fail to react to cancellation of the second round of the election, the fundamentalist movement, especially if it is forced underground, may be taken over by its small army.

On the other hand, they can have no doubt about the severity of a crack-down if they challenge the army.

Algeria now faces a constitu-

Francis Ghilès and Tony Walker on fears over the spread of fundamentalism

JUDGING by the wary reaction throughout the Arab world to events in Algeria, Arab leaders do not for one minute believe that attempts to deny Algeria's Islamic party a ballot box victory will be the end of the story.

Rather, concern over the spread of fundamentalism is almost palpable in Arab capitals, at a time when the Islamic tendency has been on the rise regionally.

The Algerian drama also coincides with deepening disillusionment with autocratic regimes across the region, fuelled partly by economic distress. Militant Islam, while most conspicuous, is by no means alone in its opposition to the established order.

Concern will be greatest among Algeria's Maghreb neighbours - Tunisia and Morocco. Tunisian leaders, who crushed the local Nadra (Renaissance) fundamentalist party after concluding several years ago that dialogue would serve no useful purpose, had been most openly fearful that free elections in Libya would bring the Islamic Salvation Front (FIS) to power.

Tunisian newspapers, predictably, have voiced relief over the steps to deny Algeria's fundamentalist control of parliament. The independent daily, Assabah, yesterday compared developments "to a last-minute change of direction by a train heading towards the abyss".

King Hassan of Morocco, who has kept silent in the face of disturbing events across the border, is certain to be relieved that the fundamentalists have been stopped. If only momentarily, although he cannot be particularly sanguine about the future. Morocco banned an incipient fundamentalist movement in January 1980, but Islamic militancy will almost certainly continue in an

the Brotherhood's spiritual guide, wrote to the FIS: "I pray God to grant you a complete and sweeping victory in the final stage and that all Moslems will stand united so that there is no weakness for Satan to exploit."

Saudi Arabia has remained silent on developments in Algeria, but its rulers - under pressure from extremists - are likely to be quietly relieved

Prince Turki al-Faisal, son of the king and head of the Saudi intelligence services, expressed the ruling family's concerns in a speech at a Riyadh mosque last month attacking the underground campaign being waged by Saudi militants.

Egyptian and Saudi leaders have also been looking askance at developments in Sudan, where General Omar al-Bashir's ruling junta is widely reported to be in the thrall of the powerful National Islamic Front (NIF), headed by the charismatic Dr Hassan al-Turabi.

The recent visit to Khartoum of Iraq's President Ali Askar Hussein, who is reported to be in Sudan, supplying Sudan with military training and equipment, was enough to generate heated criticism in Cairo's official press.

Mr Ibrahim Nafah, editor-in-chief of the Cairo daily newspaper, Al Ahram, and a confidante of President Hosni Mubarak, attacked Sudan's alliance with Iran. "God help the brotherly Sudanese people," he wrote. "For years, the situation in Sudan has been deteriorating with governments changing hands consecutively until Gen. al-Bashir rose to power in a military coup d'état and overshadowed all previous leaders in his blunt efforts to push Sudan down the drain."

There is little doubt that in both Algeria and in the wider Arab world, the battle between the secularists and Islamic militants has been joined.

Algeria's drama coincides with disillusionment with autocratic regimes across the region

autocratically governed country burdened by economic deprivation.

In Egypt, where there is persistent tension between the authorities and Islamic militants, the interior minister warned just hours after President Chadli Bendjedid's resignation that the security forces would not tolerate any attempt to sow instability.

"Our commitment to democracy does not limit our movement to confront immediately any attempt to break the law or destabilise security, whether by religious extremists or others," Mr Abdel-halim Moussa told a parliamentary committee. Egypt's banned but tolerated Muslim Brotherhood had cheered the FIS's first ballot triumph as an inspiration for the religious across the region.

Mr Mohammed Hamed Abul-Nasr, that the FIS has been denied control for the time being.

The Saudis have been grappling with a resurgence of Moslem militancy among their subjects, a challenge which has provoked unusually forthright criticism from members of the royal family and from the country's spiritual leaders.

In statements widely quoted in December in the Saudi press, Sheikh Abdel Aziz Ben Baz, the country's spiritual leader, condemned as "a conspiracy against Islam" a campaign by militants to undermine the authority of the ruling family.

Extremists have attacked Saudi rulers for alleged personal excesses, for their attempts to modernise the state by allowing a greater role for women, and for their support of the US-sponsored Middle East peace process.

Delhi approves GM components venture

By K.K. Sharma in New Delhi

GENERAL MOTORS of the US is to set up an Indian joint venture with Hindustan Motors to manufacture auto components, the Indian government said yesterday.

The venture will involve an investment of Rs10m (£165m), with GM holding a 30 per cent stake. It will export auto components from India to GM's subsidiaries and associates throughout the world.

Later the plant will manufacture light commercial vehicles and fuel-efficient cars within Hindustan Motors' existing licensed capacity.

The project is one of seven approved by the government yesterday, and brings to 10 the number of big foreign investment proposals since India liberalised its investment laws last July. A foreign equity inflow of \$120m (£87m) is expected from the 10 proposals.

Approval of the seven projects - which include Coca-Cola's re-entry into India after winding up its operations there in 1978 - is a signal to foreign companies that India now welcomes investment.

Under the liberalised foreign investment policy, companies can win "automatic approval" for their proposals, provided their equity share is limited to

51 per cent. A number of areas closed to foreign companies have been thrown open.

Coca-Cola will re-enter India through a deal with Mr Rajiv Pillai, an Indian resident in Singapore, who controls Batauam Industries. An offshore company incorporated in Hong Kong has been set up in which Mr Pillai has a 50 per cent share and Coca-Cola 40 per cent.

The venture will have a total equity of Rs100m, of which the foreign equity will be Rs17m.

Among other proposals approved yesterday was one by General Electric to set up a joint venture with Godrej, the Indian business house, to manufacture white goods such as refrigerators and washing-machines. The total equity of Rs1.2bn includes General Electric's investment of Rs40m.

Suzuki Motors' proposal to increase its investment in Maruti Udyog by Rs200m will enable the existing joint venture, in which the government has a share, to increase its capacity, mainly for export.

Also approved was Francis Klein's proposal to set up a venture with Gerd of Germany to manufacture specialised vibration-isolating systems for use in power plants.

India bids to repair trade relations with Russia

By K.K. Sharma

INDIA'S foreign minister, Mr J.N. Dixit, left for Moscow yesterday on a mission to improve relations with Russia and the other republics left from the disintegration of the Soviet Union.

India, which was the Soviet Union's main ally in Asia, misjudged developments, placing its trust in Mr Mikhail Gorbachev and failing to nurture relations with Mr Boris Yeltsin, the Russian president. It now finds itself without the preferential treatment it had enjoyed.

Relations with Russia and the republics are important not only because the Soviet Union was the main supplier of cheap and advanced defence equipment for India but also because it was a key trading partner.

Mr Dixit's delegation includes Mr A.V. Ganesh, commerce secretary, and Mr N.N. Vohra, defence secretary.

Since Soviet defence supplies dried up several months ago, the Indian armed forces find themselves equipped with

sophisticated weapons which could become unusable because of lack of spares.

An annual trade protocol between India and the Soviet Union used to be signed every December for decades. It was based on barter arrangements and last year's agreement was worth Rs90bn (£1.86bn).

The protocol for 1992 is still to be discussed with Russia and the other republics and are nowhere in sight.

Trade has been cut to a trickle and India is short of supplies of Russian oil, natural gas, fertilisers and ferrous and non-ferrous metal which it used to import in mass.

Indian exports are also affected and many businessmen have made shipments for which payment has still to be made. They are refusing to export more goods without a suitable payment arrangement.

Before the trade protocol is signed, the vexed question of the rupee-rouble exchange rate has to be sorted out.

Mongolia ends communist ways

MONGOLIA, where even the marches are rationed after 70 years of Marxism, passed a new constitution yesterday throwing out the last vestiges of communism and establishing democracy and a market economy, Reuter reports from Ulan Bator.

The document, which takes effect on February 12, makes Mongolia a democratic parliamentary state with an independent judicial system and guarantees freedom of speech, belief and other basic human rights.

References to the communist party, Marxist ideology and centralised planning have been erased. The former People's Republic of Mongolia, sandwiched between Russia and China, is now the State of Mongolia and the communist star has gone from the flag.

The national emblem - a white horse jumping to the left, symbolising socialism jumping over capitalism - has been replaced by a winged horse running to the right.



Mideast talks leave the corridor

By George Graham in Washington

THE Middle East peace process took a decisive step forwards yesterday when Israel, Palestinian and Jordanian negotiators resolved a procedural deadlock that had until then blocked progress.

Delegates reached a compromise on a "twin-track" negotiations, settling a dispute over whether Israel should meet with separate Jordanian and Palestinian delegations or with a single joint delegation.

At last month's first round of bilateral talks, delegation heads wrangled over this procedural point on a sofa in a State Department corridor, refusing even to enter the rooms set aside for them.

Yesterday, however, a preliminary round of haggling led to a procedural compromise: Israel will discuss Palestinian

issues with a sub-committee composed of nine Palestinians and two Jordanians, and Jordanian issues with another sub-committee composed of nine Jordanians and two Palestinians.

"Corridor diplomacy is ended," said Mrs Hanan Ashrawi, spokeswoman for the Palestinian delegation.

The arrangement is expected to allow discussions to begin on substantive issues, including the question of autonomy or self-government for Palestinians in the West Bank and the Gaza Strip.

"Well, they resolved something this morning because - and I use their term, not ours - they are off the couch," added Ms Margaret Tuwiler, the State Department spokeswoman.

Israel also held separate bilateral talks with Syria yesterday, while a meeting with Lebanon was put off until today

because the chief Lebanese delegate had influenza.

The talks are likely to be short, however, because Israeli negotiators, who arrived in Washington last week, have warned that they plan to leave tomorrow night.

The Arab delegations delayed their arrival in protest at Israel's decision to expel 12 Palestinians from the occupied territories, and only agreed to come after last week's strongly worded condemnation by the United Nations Security Council of the Israeli decision.

Nevertheless, Washington observers point out that the peace process is at least still under way.

None of the parties has moved to break off talks, and several countries have, in fact, begun to show signs of flexibility in their negotiating positions.

Pakistan 'has N-bomb'

The US believes Pakistan possesses the "Islamic bomb" and fears it could become part of a nuclear-armed, fundamentalist Moslem bloc in Central Asia, a US senator said yesterday. Reuter writes from Islamabad. Pakistan has denied developing nuclear weapons, but Republican Senator Larry Pressler told a news conference in Islamabad that Washington was convinced it had a usable nuclear device.

"These are unenlightened, uninformed views of a man who has not studied this region seriously," said Mr Sardar Asif Ali, economics minister of state, who recently led a Pakistani delegation to the newly independent states of Central Asia.

Mr Pressler is visiting Pakistan as the author of legislation under which all US military supplies and new economic aid were cut in 1990 over fears that Pakistan was making nuclear weapons.

Oman-Azerbaijan oil deal

Oman and Azerbaijan yesterday signed a memorandum of understanding outlining their future co-operation in the field of oil, the Omani news agency said, Reuter reports from Nicosia.

Nevertheless, he appeared to be the only hope for a government traumatised by Mr Hawke's loss of direction, and desperate to achieve an eco-

nomic recovery in time for the next general election, due in May 1993.

Mr Keating has been uncharacteristically quiet since ousting Mr Hawke in a ballot of Labor MPs on December 19. But he has promised an eco-

nomic statement in late February or early March to "get the economy moving again".

In the meantime, the prime minister and his cabinet are travelling the country talking to state and business leaders to ease off an image of cosy Canberra-bound isolation which built up under Mr Hawke's leadership.

The government is offering a stimulus intended to kickstart the economy through a mixture of tax incentives for investment, job creation schemes, and pump-priming through direct government investment at state and federal level in infrastructure projects.

It is a strategy which will be sympathetically received by business groups, which have been complaining for months that the economy is in much worse condition than the government's Canberra-based economic advisers have claimed.

Mr John Dawkins, the former employment minister who

was appointed treasurer at the end of last month, says there is scope for further relaxation of fiscal policy without endangering the structural surplus.

Scepticism about the budget arithmetic was behind a fall of more than 15 US cents in the value of the Australian dollar last week as overseas investors sent a powerful warning about the dangers of too much pump priming.

The currency regained some stability yesterday when it recovered to close at 742 US cents in Sydney and at the same level later in London after intervention by the Reserve (central) Bank of Australia and the US Federal Reserve.

But most economists expect it to continue to decline over the next few weeks to between 70 and 72 cents as uncertainty about the Keating statement

continues.

A decline of that much would not unduly concern the government, which would welcome the short-term beneficial impact on Australia's exporters of minerals and agricultural goods.

But speculative pressure on the volatile Australian dollar could cause a currency crisis if Mr Keating's statement fails to demonstrate that the federal budget is under tight control.

A lower exchange rate also risks re-igniting inflation, currently 3.8 per cent. The rate is expected to fall further in figures for the December quarter due later this month, but the falling dollar could worsen a forecast upward trend later in the year.

The government's freedom of movement is further constrained by the current account deficit, which reached A\$12bn in 1989/90 before falling

Keating back on high-wire, watched by nervous markets

Former treasurer, now PM, leads Labor balancing act to restore confidence in Australian economy, writes Kevin Brown

Australian Dollar

</

AMERICAN NEWS

US banks win court fight for more powers

By George Graham in Washington

US BANKS yesterday won a victory in their battle to offer a broader range of financial services in recent years, as banking regulators have used state and federal law to expand the services that may be offered by banks.

The Supreme Court decided to let stand a ruling that allowed Citicorp, a group of New York, to "control" to exploit Delaware state law by selling insurance policies through its Delaware unit. Insurance agents have been battling to close this legal loophole through this legal challenge and by efforts to include a ban on insurance sales in last year's banking bill.

"Obviously our legal options have now been exhausted. The only option that is left is the legislative arena," said Mr Bob Brinkhoff, of the Independent Insurance Agents of America, which had brought the case against Citicorp.

The loophole has illustrated the tug of war over the US financial services industry in recent years, as banking regulators have used state and federal law to expand the services that may be offered by banks.

The Supreme Court decided to let stand a ruling that allowed Citicorp to enter the insurance business through locally chartered subsidiaries, an opportunity taken by Citicorp and Bankers Trust. Last year's banking legislation blocked Delaware from allowing insurance underwriting, but left open the right to sell policies.

Insurance agents are incensed that Citicorp plans to market Astute homeowners' insurance policies even in states, such as Florida, which do not allow their own banks to do this.

A similar loophole in federal law has been used by the Office of the Comptroller of the Currency to allow federally chartered banks based in towns with fewer than 5,000

inhabitants to sell insurance in their home states.

The Office of Thrift Supervision, meanwhile, last month announced an expansion of the right for savings and loans institutions in its jurisdiction to open branches outside their home states - just weeks after Congress had decided against similar interstate branching for banks.

Many bankers believe that this approach, rather than another bid for a comprehensive banking reform bill, is their best tactic for winning new privileges.

While the Treasury and the leaders of the House of Representatives banking committee favour an effort to reintroduce banking legislation this year, many members of Congress believe it will be almost impossible to win political support for a fresh try.

Citicorp management changes, Page 18

L'affaire Lindros puts Canada's language differences on the ice

Bernard Simon on the athlete who snubbed francophone Quebec

ERIC LINDROS is one of North America's finest up-and-coming athletes. Named by the New York Times as the sportsman to watch in 1992, the lanky 15-year old Canadian ice-hockey player is already being compared to the legendary Wayne Gretzky, 12 years his senior.

At first, the reason the Lindros gave was money. The deal Quebec offered, reportedly worth between C\$10m (\$22.6m) and C\$15m over 10 years, was not generous enough. Playing for a modest team from a smallish city to French-speaking Quebec, the Lindros reasoned, could limit Eric's income from advertising contracts and sponsorships.

The fact might have died down had the Lindros not made some indiscreet remarks about Quebec politics and how difficult life would be in Quebec City for a monolingual teenager from Ottawa. "He'd be living in a community that's an emotional time bomb," Lindros senior told the Toronto Globe & Mail recently, referring to the debate on Quebec separation.

The facts are running so high that several Quebec members of parliament want Lindros barred from Canada's team to the 1992 winter Olympics. Even prime minister Brian Mulroney has been drawn in, trying to smooth French-Canadian feathers by singing the praises of Quebec City.

But under NHL rules the team owns the rights to its draft choice for another two years. It initially took a hard line, hoping that Lindros might change his mind and help revive its flagging fortunes. Mr Jamie Wayne, a Toronto sportswriter, notes that "he's the sort of asset any team waits a lifetime to get."

The Lindros have, however, lately reconciled themselves to Lindros never putting on their jersey. In early January the team's general manager said he was willing to consider offers from other clubs for the young superstar-to-be.

For the time being, Lindros remains with the Ottawa Generals, an amateur team from the gritty industrial city east of Toronto where General Motors' Canadian subsidiary has its head office. But he has already signed advertising contracts worth at least half a million dollars.



Eric Lindros, in Canada colours, skates past a Quebec flag during a warm-up before an international match against the Soviet Union. Now some Quebec MPs want him banned from the Canadian Olympic team

Test for Collor's austerity policy

By Christina Lamb in Rio de Janeiro

BRAZIL'S President Fernando Collor today faces a crucial political test of his government's fiscal austerity policy which could determine his success in obtaining a \$2bn loan from the International Monetary Fund next week.

The government is fighting for congressional approval of legislation to increase social security contributions in order to pay a 14.7 per cent rise in pensions granted last week by the Senate.

Collor claims that the state welfare system is bankrupt and that the extra Cr11,000bn (\$10bn) that the pension increase would cost the Treasury would wipe out all its gains from recently approved tax reforms. This would jeopardise its proposed fiscal adjustments due to be presented to the IMF next week.

But amid growing controversy over the system's lack of funds it seems unlikely that the government will secure approval of the new law, under which even pensioners would have to contribute.

Yesterday Mr Genivaldo Correia, congressional leader of Brazil's main political party, the PMDB, said it would vote against the project, and demanded that the government open the accounts of the welfare system.

The government insists that the changing demographic profile of Brazil's population is responsible for the welfare system's parlous financial state.

But opposition politicians claim that the government has been using the funds to finance schemes such as Mr Collor's pet multi-million-dollar project to construct integrated education centres.

Investigations by the Brazilian media have revealed that in Rio the fund is riddled with waste and maladministration, paying out fraudulent claims last year of \$337m, as well as investigating pension to 44,000 dead people and allegedly even paying to feed horses at Rio Jockey Club.

Tobacco liability case resumes

By Nikki Tait in Washington

US SUPREME Court hearings resumed yesterday in the long-running tobacco product liability case, Philip Morris versus Liggett, with Judge Clarence Thomas, the newest appointee to the court, hearing the matter for the first time.

Essentially, the court must decide whether federally mandated health warnings on cigarette packaging pre-empt remedies under state product liability laws.

The case is seen as one of the most important business-related issues which the Supreme Court will consider

during the current term, with implications spreading beyond the tobacco industry.

In all arguments yesterday, the plaintiff's lawyers claimed that Congress had never intended to give companies "a cast-iron guarantee" against all state tort action. The defendants, by contrast, claim that the tobacco legislation was designed specifically to fall outside the normal US pattern of federal law supplemented by state regulation.

Some observers have argued that a ruling in favour of pre-emption could effectively end the casting vote.

Mexican trade deficit over \$5bn

MEXICO'S trade deficit

climbed to \$5.9bn (\$2.8bn) in the first 10 months of last year, Daniel Funes reports from Mexico City. Excluding revenues from remittances, or in-kind plans, the deficit reached \$8.4bn, or \$1.4bn more than in September.

The deficit, excluding remittances, is likely to total \$10bn for 1991, against \$4.1bn the

year before.

The government took comfort from the continued growth in non-oil exports, and the recent slowdown in the rate of increase of consumer imports.

The Mexican government has handed over the presidency of two multilateral bodies in the state of Tabasco and Veracruz to the left-wing Party of Democratic Revolution (PRD).

It is the third time this year the ruling party has conceded a victory after protests, but the first time to the PRD.

After complaints of fraud had undermined the ruling party's victory in local elections. Some 500 rural workers had marched 130km in protest to Mexico City, where they were met in the main square by around 500 sympathisers.

It is the third time this year the ruling party has conceded a victory after protests, but the first time to the PRD.

It is the third time this year the ruling party has conceded a victory after protests, but the first time to the PRD.

It is the third time this year the ruling party has conceded a victory after protests, but the first time to the PRD.

It is the third time this year the ruling party has conceded a victory after protests, but the first time to the PRD.

It is the third time this year the ruling party has conceded a victory after protests, but the first time to the PRD.

It is the third time this year the ruling party has conceded a victory after protests, but the first time to the PRD.

It is the third time this year the ruling party has conceded a victory after protests, but the first time to the PRD.

It is the third time this year the ruling party has conceded a victory after protests, but the first time to the PRD.

It is the third time this year the ruling party has conceded a victory after protests, but the first time to the PRD.

It is the third time this year the ruling party has conceded a victory after protests, but the first time to the PRD.

It is the third time this year the ruling party has conceded a victory after protests, but the first time to the PRD.

It is the third time this year the ruling party has conceded a victory after protests, but the first time to the PRD.

It is the third time this year the ruling party has conceded a victory after protests, but the first time to the PRD.

It is the third time this year the ruling party has conceded a victory after protests, but the first time to the PRD.

It is the third time this year the ruling party has conceded a victory after protests, but the first time to the PRD.

It is the third time this year the ruling party has conceded a victory after protests, but the first time to the PRD.

It is the third time this year the ruling party has conceded a victory after protests, but the first time to the PRD.

It is the third time this year the ruling party has conceded a victory after protests, but the first time to the PRD.

It is the third time this year the ruling party has conceded a victory after protests, but the first time to the PRD.

It is the third time this year the ruling party has conceded a victory after protests, but the first time to the PRD.

It is the third time this year the ruling party has conceded a victory after protests, but the first time to the PRD.

It is the third time this year the ruling party has conceded a victory after protests, but the first time to the PRD.

It is the third time this year the ruling party has conceded a victory after protests, but the first time to the PRD.

It is the third time this year the ruling party has conceded a victory after protests, but the first time to the PRD.

It is the third time this year the ruling party has conceded a victory after protests, but the first time to the PRD.

It is the third time this year the ruling party has conceded a victory after protests, but the first time to the PRD.

It is the third time this year the ruling party has conceded a victory after protests, but the first time to the PRD.

It is the third time this year the ruling party has conceded a victory after protests, but the first time to the PRD.

It is the third time this year the ruling party has conceded a victory after protests, but the first time to the PRD.

It is the third time this year the ruling party has conceded a victory after protests, but the first time to the PRD.

It is the third time this year the ruling party has conceded a victory after protests, but the first time to the PRD.

It is the third time this year the ruling party has conceded a victory after protests, but the first time to the PRD.

It is the third time this year the ruling party has conceded a victory after protests, but the first time to the PRD.

It is the third time this year the ruling party has conceded a victory after protests, but the first time to the PRD.

It is the third time this year the ruling party has conceded a victory after protests, but the first time to the PRD.

It is the third time this year the ruling party has conceded a victory after protests, but the first time to the PRD.

It is the third time this year the ruling party has conceded a victory after protests, but the first time to the PRD.

It is the third time this year the ruling party has conceded a victory after protests, but the first time to the PRD.

It is the third time this year the ruling party has conceded a victory after protests, but the first time to the PRD.

It is the third time this year the ruling party has conceded a victory after protests, but the first time to the PRD.

It is the third time this year the ruling party has conceded a victory after protests, but the first time to the PRD.

It is the third time this year the ruling party has conceded a victory after protests, but the first time to the PRD.

It is the third time this year the ruling party has conceded a victory after protests, but the first time to the PRD.

It is the third time this year the ruling party has conceded a victory after protests, but the first time to the PRD.

It is the third time this year the ruling party has conceded a victory after protests, but the first time to the PRD.

It is the third time this year the ruling party has conceded a victory after protests, but the first time to the PRD.

It is the third time this year the ruling party has conceded a victory after protests, but the first time to the PRD.

It is the third time this year the ruling party has conceded a victory after protests, but the first time to the PRD.

It is the third time this year the ruling party has conceded a victory after protests, but the first time to the PRD.

It is the third time this year the ruling party has conceded a victory after protests, but the first time to the PRD.

It is the third time this year the ruling party has conceded a victory after protests, but the first time to the PRD.

It is the third time this year the ruling party has conceded a victory after protests, but the first time to the PRD.

It is the third time this year the ruling party has conceded a victory after protests, but the first time to the PRD.

It is the third time this year the ruling party has conceded a victory after protests, but the first time to the PRD.

It is the third time this year the ruling party has conceded a victory after protests, but the first time to the PRD.

It is the third time this year the ruling party has conceded a victory after protests, but the first time to the PRD.

It is the third time this year the ruling party has conceded a victory after protests, but the first time to the PRD.

It is the third time this year the ruling party has conceded a victory after protests, but the first time to the PRD.

It is the third time this year the ruling party has conceded a victory after protests, but the first time to the PRD.

It is the third time this year the ruling party has conceded a victory after protests, but the first time to the PRD.

It is the third time this year the ruling party has conceded a victory after protests, but the first time to the PRD.

It is the third time this year the ruling party has conceded a victory after protests, but the first time to the PRD.

It is the third time this year the ruling party has conceded a victory after protests, but the first time to the PRD.

It is the third time this year the ruling party has conceded a victory after protests, but the first time to the PRD.

It is the third time this year the ruling party has conceded a victory after protests, but the first time to the PRD.

It is the third time this year the ruling party has conceded a victory after protests, but the first time to the PRD.

It is the third time this year the ruling party has conceded a victory after protests, but the first time to the PRD.

It is the third time this year the ruling party has conceded a victory after protests, but the first time to the PRD.

It is the third time this year the ruling party has conceded a victory after protests, but the first time to the PRD.

It is the third time this year the ruling party has conceded a victory after protests, but the first time to the PRD.

</div

UK NEWS

Rescue scheme on home loans flounders

By John Willman and David Barchard

GOVERNMENT schemes to relieve the plight of British homebuyers who face repossession of their homes because they cannot meet repayments have failed to get off the ground, it emerged yesterday.

A seminar organised by the National Federation of Housing Associations (NFHA) in London was told yesterday that mortgage lenders and housing associations were still at loggerheads over the mortgages-to-rent scheme which formed the centrepiece of the mortgage rescue package announced before Christmas.

An earlier scheme to encourage lenders to offer empty reposessed homes to the

homeless through housing associations has also failed to make progress.

Meanwhile, there seems little evidence that lenders have eased their reposessions policies since Christmas.

Some housing association executives at yesterday's seminar suggested the government had acted hastily in announcing its scheme without finalising the details because of the mounting political pressure over reposessions.

Under the mortgage rescue package announced by the chancellor of the exchequer on December 19, the government agreed to pay direct to the lenders the social security ben-

efits claimed by those homeowners unable to meet repayments. This would cover the mortgage interest owed to the institutions.

In return, the lenders agreed a package of measures to help home-owners in mortgage difficulties. The measures were expected to reduce reposessions by 40,000 in 1992. These included a less aggressive approach to reposessing the houses of people in arrears and a mortgage-to-rent scheme whereby housing associations could buy homes about to be reposessed and rent them back to their former owners.

To make the rents affordable, the lenders said they

would provide almost £1bn of low-interest loans to the housing associations. The associations say they need funds at rates as low as 5 per cent to enable them to charge affordable rents. However, the offers so far have been considerably above this figure.

Housing associations have been inundated with requests from home-owners seeking to join the scheme. But Mr Stephen Duckworth, head of housing finance at the NFHA told the seminar only a "limited number" of associations and lenders had begun negotiating terms for the loans.

Abbey National, a major UK lender, said: "We look at all

cases and avoid repossession where we can. But no scheme has been introduced yet, and there will be no changes until one is fleshed out."

Mr David Gilchrist, manager of general operations at Halifax, the largest lender, added: "We are looking hard at cases which might have gone into repossession, but our basic policy hasn't changed."

There remains a gap in all the rescue schemes, as centralised lenders, the specialist mortgage companies which entered the market during the 1980s and which now have substantial arrears and repossession cases, have not agreed to take part.

BRITAIN IN BRIEF



BAA traffic figures climb 3.1% to 5.5m

Air traffic is continuing to recover from its depressed levels of last year but the civil aviation industry is still struggling to climb out of recession.

BAA, the former British Airports Authority, reported yesterday that passenger traffic at its eight airports increased by 3.1 per cent to 5.5m passengers last month compared with December 1990.

British Airways also reported a continued recovery in traffic last month with a small 0.3 per cent rise compared with the same month of last year. But the BAA figures also showed traffic on UK domestic routes was still 1.6 per cent below last year reflecting the impact of the recession on domestic air travel.



Mr Alan Benjamin, master of the Worshipful Company of Information Technologists, shows off the robes which will distinguish members of the 100th recruit to the City's most exclusive club: the livery companies. Such companies, which include the mercers, haberdashers and goldsmiths are descendants of the medieval craft guilds.

have received a setback. Mr Peter Brooke, the Northern Ireland secretary, said that unless outstanding differences between the parties were resolved in the "reasonably near future" it was unlikely that substantive talks could start before the election.

Insider dealing trial to start

The biggest insider dealing trial yet launched begins at the Old Bailey today. Five people face charges under the 1985 Company Securities (Insider Dealing) Act in connection with alleged offences that took place in 1988.

It will be the first case brought against so many people, and the first alleged ring charged with conspiring to profit by using unpublished price-sensitive information.

The case is brought by the Department of Trade and Industry against Mr Mark Ridings, 27, Mr David Gray, 32, Ms Catherine Smith (nee Rowlands), 32, Mr William Leggins, 43, and Mr Keith Fondeur, 43. All worked for financial institutions.

The five were committed for trial on March 15 last year in relation to dealings during the period May to August 1988 in the shares of Rank Hovis McDougall, the UK foods group then subject to a takeover bid, Pleasrama, the leisure group taken over by Mecca Leisure, and/or Haworths Leslie Group, the USM quoted cellular phone company which acquired ECT Cellular and London Car Telephones around that time.

Mr Michael Saunders, UK economist for Salomon Brothers International, said he expected to see the emphasis on paying off debts continuing into this year.

Loss of consumer confidence was further highlighted by credit card debt figures where amount outstanding increased by £50m in November against £26m in October. In the three months to November the volume of retail sales was down 0.3 per cent on the previous three months. Household goods (including white goods and furniture), which are particularly sensitive indicators of consumer confidence were down 2 per cent while clothing and footwear were down by 3 per cent.

The amount of new credit advanced to consumers in November was £1.74bn - the lowest since June. In October new credit advanced was £4bn.

Consumers, chastened by rising unemployment and high interest rates, appear to be making the repayment of expensive debts accrued in the 1980s a priority. Although the low credit figures are bad news for the government which is hoping for a consumer led recovery, government ministers will have been heartened by a small upwards revision in

retail sales volumes for November.

Revised figures for retail sales in November, seasonally adjusted, showed a 1.1 per cent increase on October. However, in the three months to November the volume of retail sales was down 0.3 per cent on the previous three months. Household goods (including white goods and furniture), which are particularly sensitive indicators of consumer confidence were down 2 per cent while clothing and footwear were down by 3 per cent.

The amount of new credit advanced to consumers in November was £1.74bn - the lowest since June. In October new credit advanced was £4bn.

Consumers, chastened by rising unemployment and high interest rates, appear to be making the repayment of expensive debts accrued in the 1980s a priority. Although the low credit figures are bad news for the government which is hoping for a consumer led recovery, government ministers will have been heartened by a small upwards revision in

retail sales volumes for November.

Revised figures for retail sales in November, seasonally adjusted, showed a 1.1 per cent increase on October. However, in the three months to November the volume of retail sales was down 0.3 per cent on the previous three months. Household goods (including white goods and furniture), which are particularly sensitive indicators of consumer confidence were down 2 per cent while clothing and footwear were down by 3 per cent.

The amount of new credit advanced to consumers in November was £1.74bn - the lowest since June. In October new credit advanced was £4bn.

Consumers, chastened by rising unemployment and high interest rates, appear to be making the repayment of expensive debts accrued in the 1980s a priority. Although the low credit figures are bad news for the government which is hoping for a consumer led recovery, government ministers will have been heartened by a small upwards revision in

retail sales volumes for November.

Revised figures for retail sales in November, seasonally adjusted, showed a 1.1 per cent increase on October. However, in the three months to November the volume of retail sales was down 0.3 per cent on the previous three months. Household goods (including white goods and furniture), which are particularly sensitive indicators of consumer confidence were down 2 per cent while clothing and footwear were down by 3 per cent.

The amount of new credit advanced to consumers in November was £1.74bn - the lowest since June. In October new credit advanced was £4bn.

Consumers, chastened by rising unemployment and high interest rates, appear to be making the repayment of expensive debts accrued in the 1980s a priority. Although the low credit figures are bad news for the government which is hoping for a consumer led recovery, government ministers will have been heartened by a small upwards revision in

retail sales volumes for November.

Revised figures for retail sales in November, seasonally adjusted, showed a 1.1 per cent increase on October. However, in the three months to November the volume of retail sales was down 0.3 per cent on the previous three months. Household goods (including white goods and furniture), which are particularly sensitive indicators of consumer confidence were down 2 per cent while clothing and footwear were down by 3 per cent.

The amount of new credit advanced to consumers in November was £1.74bn - the lowest since June. In October new credit advanced was £4bn.

Consumers, chastened by rising unemployment and high interest rates, appear to be making the repayment of expensive debts accrued in the 1980s a priority. Although the low credit figures are bad news for the government which is hoping for a consumer led recovery, government ministers will have been heartened by a small upwards revision in

retail sales volumes for November.

Revised figures for retail sales in November, seasonally adjusted, showed a 1.1 per cent increase on October. However, in the three months to November the volume of retail sales was down 0.3 per cent on the previous three months. Household goods (including white goods and furniture), which are particularly sensitive indicators of consumer confidence were down 2 per cent while clothing and footwear were down by 3 per cent.

The amount of new credit advanced to consumers in November was £1.74bn - the lowest since June. In October new credit advanced was £4bn.

Consumers, chastened by rising unemployment and high interest rates, appear to be making the repayment of expensive debts accrued in the 1980s a priority. Although the low credit figures are bad news for the government which is hoping for a consumer led recovery, government ministers will have been heartened by a small upwards revision in

retail sales volumes for November.

Revised figures for retail sales in November, seasonally adjusted, showed a 1.1 per cent increase on October. However, in the three months to November the volume of retail sales was down 0.3 per cent on the previous three months. Household goods (including white goods and furniture), which are particularly sensitive indicators of consumer confidence were down 2 per cent while clothing and footwear were down by 3 per cent.

The amount of new credit advanced to consumers in November was £1.74bn - the lowest since June. In October new credit advanced was £4bn.

Consumers, chastened by rising unemployment and high interest rates, appear to be making the repayment of expensive debts accrued in the 1980s a priority. Although the low credit figures are bad news for the government which is hoping for a consumer led recovery, government ministers will have been heartened by a small upwards revision in

retail sales volumes for November.

Revised figures for retail sales in November, seasonally adjusted, showed a 1.1 per cent increase on October. However, in the three months to November the volume of retail sales was down 0.3 per cent on the previous three months. Household goods (including white goods and furniture), which are particularly sensitive indicators of consumer confidence were down 2 per cent while clothing and footwear were down by 3 per cent.

The amount of new credit advanced to consumers in November was £1.74bn - the lowest since June. In October new credit advanced was £4bn.

Consumers, chastened by rising unemployment and high interest rates, appear to be making the repayment of expensive debts accrued in the 1980s a priority. Although the low credit figures are bad news for the government which is hoping for a consumer led recovery, government ministers will have been heartened by a small upwards revision in

retail sales volumes for November.

Revised figures for retail sales in November, seasonally adjusted, showed a 1.1 per cent increase on October. However, in the three months to November the volume of retail sales was down 0.3 per cent on the previous three months. Household goods (including white goods and furniture), which are particularly sensitive indicators of consumer confidence were down 2 per cent while clothing and footwear were down by 3 per cent.

The amount of new credit advanced to consumers in November was £1.74bn - the lowest since June. In October new credit advanced was £4bn.

Consumers, chastened by rising unemployment and high interest rates, appear to be making the repayment of expensive debts accrued in the 1980s a priority. Although the low credit figures are bad news for the government which is hoping for a consumer led recovery, government ministers will have been heartened by a small upwards revision in

retail sales volumes for November.

Revised figures for retail sales in November, seasonally adjusted, showed a 1.1 per cent increase on October. However, in the three months to November the volume of retail sales was down 0.3 per cent on the previous three months. Household goods (including white goods and furniture), which are particularly sensitive indicators of consumer confidence were down 2 per cent while clothing and footwear were down by 3 per cent.

The amount of new credit advanced to consumers in November was £1.74bn - the lowest since June. In October new credit advanced was £4bn.

Consumers, chastened by rising unemployment and high interest rates, appear to be making the repayment of expensive debts accrued in the 1980s a priority. Although the low credit figures are bad news for the government which is hoping for a consumer led recovery, government ministers will have been heartened by a small upwards revision in

retail sales volumes for November.

Revised figures for retail sales in November, seasonally adjusted, showed a 1.1 per cent increase on October. However, in the three months to November the volume of retail sales was down 0.3 per cent on the previous three months. Household goods (including white goods and furniture), which are particularly sensitive indicators of consumer confidence were down 2 per cent while clothing and footwear were down by 3 per cent.

The amount of new credit advanced to consumers in November was £1.74bn - the lowest since June. In October new credit advanced was £4bn.

Consumers, chastened by rising unemployment and high interest rates, appear to be making the repayment of expensive debts accrued in the 1980s a priority. Although the low credit figures are bad news for the government which is hoping for a consumer led recovery, government ministers will have been heartened by a small upwards revision in

retail sales volumes for November.

Revised figures for retail sales in November, seasonally adjusted, showed a 1.1 per cent increase on October. However, in the three months to November the volume of retail sales was down 0.3 per cent on the previous three months. Household goods (including white goods and furniture), which are particularly sensitive indicators of consumer confidence were down 2 per cent while clothing and footwear were down by 3 per cent.

The amount of new credit advanced to consumers in November was £1.74bn - the lowest since June. In October new credit advanced was £4bn.

Consumers, chastened by rising unemployment and high interest rates, appear to be making the repayment of expensive debts accrued in the 1980s a priority. Although the low credit figures are bad news for the government which is hoping for a consumer led recovery, government ministers will have been heartened by a small upwards revision in

retail sales volumes for November.

Revised figures for retail sales in November, seasonally adjusted, showed a 1.1 per cent increase on October. However, in the three months to November the volume of retail sales was down 0.3 per cent on the previous three months. Household goods (including white goods and furniture), which are particularly sensitive indicators of consumer confidence were down 2 per cent while clothing and footwear were down by 3 per cent.

The amount of new credit advanced to consumers in November was £1.74bn - the lowest since June. In October new credit advanced was £4bn.

Consumers, chastened by rising unemployment and high interest rates, appear to be making the repayment of expensive debts accrued in the 1980s a priority. Although the low credit figures are bad news for the government which is hoping for a consumer led recovery, government ministers will have been heartened by a small upwards revision in

retail sales volumes for November.

Revised figures for retail sales in November, seasonally adjusted, showed a 1.1 per cent increase on October. However, in the three months to November the volume of retail sales was down 0.3 per cent on the previous three months. Household goods (including white goods and furniture), which are particularly sensitive indicators of consumer confidence were down 2 per cent while clothing and footwear were down by 3 per cent.

The amount of new credit advanced to consumers in November was £1.74bn - the lowest since June. In October new credit advanced was £4bn.

Consumers, chastened by rising unemployment and high interest rates, appear to be making the repayment of expensive debts accrued in the 1980s a priority. Although the low credit figures are bad news for the government which is hoping for a consumer led recovery, government ministers will have been heartened by a small upwards revision in

retail sales volumes for November.

Revised figures for retail sales in November, seasonally adjusted, showed a 1.1 per cent increase on October. However, in the three months to November the volume of retail sales was down 0.3 per cent on the previous three months. Household goods (including white goods and furniture), which are particularly sensitive indicators of consumer confidence were down 2 per cent while clothing and footwear were down by 3 per cent.

The amount of new credit advanced to consumers in November was £1.74bn - the lowest since June. In October new credit advanced was £4bn.

Consumers, chastened by rising unemployment and high interest rates, appear to be making the repayment of expensive debts accrued in the 1980s a priority. Although the low credit figures are bad news for the government which is hoping for a consumer led recovery, government ministers will have been heartened by a small upwards revision in

retail sales volumes for November.

Revised figures for retail sales in November, seasonally adjusted, showed a 1.1 per cent increase on October. However, in the three months to November the volume of retail sales was down 0.3 per cent on the previous three months. Household goods (including white goods and furniture), which are particularly sensitive indicators of consumer confidence were down 2 per cent while clothing and footwear were down by 3 per cent.

The amount of new credit advanced to consumers in November was £1.74bn - the lowest since June. In October new credit advanced was £4bn.

Consumers, chastened by rising unemployment and high interest rates, appear to be making the repayment of expensive debts accrued in the 1980s a priority. Although the low credit figures are bad news for the government which is hoping for a consumer led recovery, government ministers will have been heartened by a small upwards revision in

retail sales volumes for November.

Revised figures for retail sales in November, seasonally adjusted, showed a 1.1 per cent increase on October. However, in the three months to November the volume of retail sales was down 0.3 per cent on the previous three months. Household goods (including white goods and furniture), which are particularly sensitive indicators of consumer confidence were down 2 per cent while clothing and footwear were down by 3 per cent.

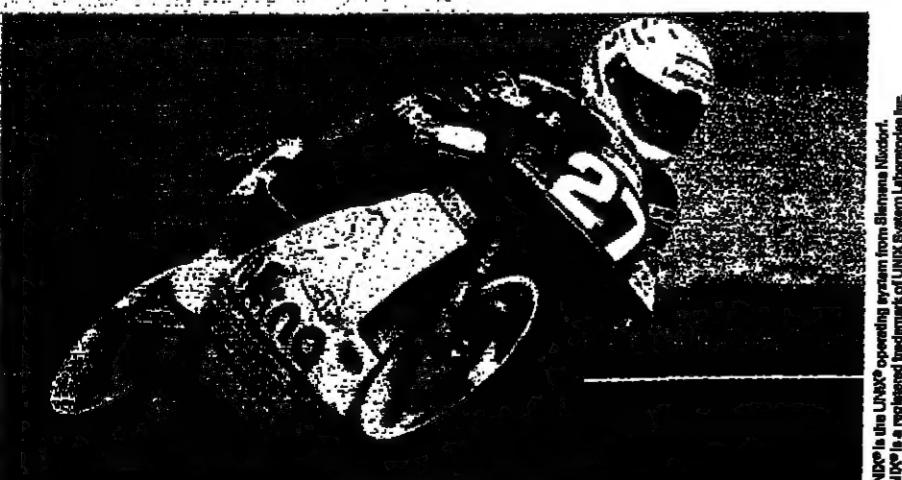
SIEMENS
NIXDORF

7

IT-WORLD NEWS



Gunskirchen: SINIX accelerates Austrian engine production.



Bombardier-Rotax engines are world-famous as the motive power for motorcycles, water scooters, motorised sleds and light aircraft. Now there is a new surge of power for engine production, provided by Siemens Nixdorf. Bombardier, Austrian subsidiary of the Canadian motor vehicle and aircraft manufacturing group, has ordered Bora-X for production control. At Rotax's factory, SINIX® MX 500 and MX 300

multi-user computers – with more than 50 networked monitors, printers and bar code readers – will ensure clear production processes, tighter deadlines, minimal stock levels, and in particular, shorter machining times. The first signs of success: Bora-X from Siemens Nixdorf, integrated in the host-oriented Rotax system, has shortened aluminium product machining times by more than 30 percent.

Djakarta: Central regional planning via satellite for 17,000 Indonesian islands.

The Indonesian Authorities for Assessment of Technology (BPPT) have worked with Siemens Nixdorf to develop applications for an advanced IT based regional planning project. The world's largest island state has developed into one of the most attractive manufacturing locations in Asia and the ob-

jectives now are to distribute the economic prosperity equally throughout the country, and fully exploit development potential. SICAD, Siemens Nixdorf's geographical information system, is the planning basis. It provides precise details about land use, infrastructure and soil conditions. Aerial and radar photos, maps, statistics and tables –

all the information on more than 17,000 Indonesian islands – will be recorded in a central database, to be combined, evaluated and presented as required. One of the project's highlights is a satellite link, sending images of the earth's surface directly to the computer. The SICAD system processes around 100 Megabytes for a single picture.

Luxembourg: European Court of Justice places massive order for Europa PCs.



Uniform legislation for a united Europe will have one common denominator, thanks to Siemens Nixdorf's Europa PC. It is the first PC to understand all nine official EC languages. Its Euro-Keyboard switches smoothly from one language to another, and copes with their special characteristics. Another decisive advantage: with LAN TCP/IP, MS-DOS systems can be integrated into BS2000 and UNIX mainframe computer networks, with direct links to internal and external databases and access to all printers. Siemens Nixdorf has installed 410 Europa PCs in an integrated, universal system. Judgements by the European Court of Justice can be continuously processed through draft, translation and database record, to final editing for the official Reference Book on Jurisdiction of Community Law.

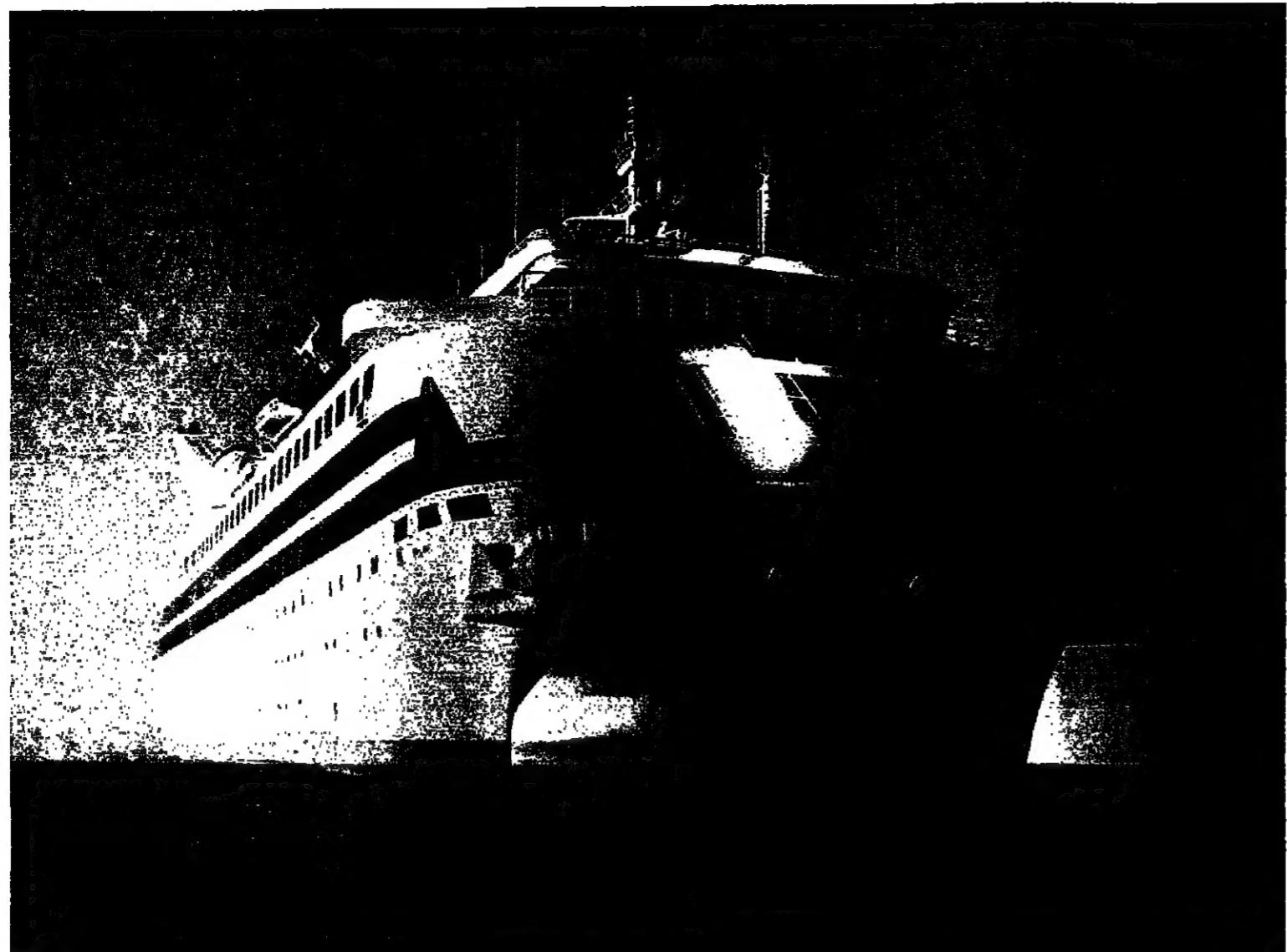
New York: Saks Fifth Avenue and Siemens Nixdorf make shopping a greater pleasure.

Saks Fifth Avenue is now the fifth company among America's top 10 retailers to become a Siemens Nixdorf customer. Multi-functional POS 2000/10 point of sale terminals and Targon UNIX® minicomputers from Siemens Nixdorf mean that America's famous fashion house will provide even greater shopping pleasure for its customers. The Info-Store 2000 solution is being installed in all 47 Saks stores as part of a major order. Info-Store 2000 serves customers with new ideas for itemised bills, broken down by credit card type, and direct ordering of out-of-stock items from store to store. And Saks can use Info-Store 2000 customer data to focus its promotion and sales activities, because Info-Store 2000 tracks individual buying trends and interests.



SIEMENS NIXDORF

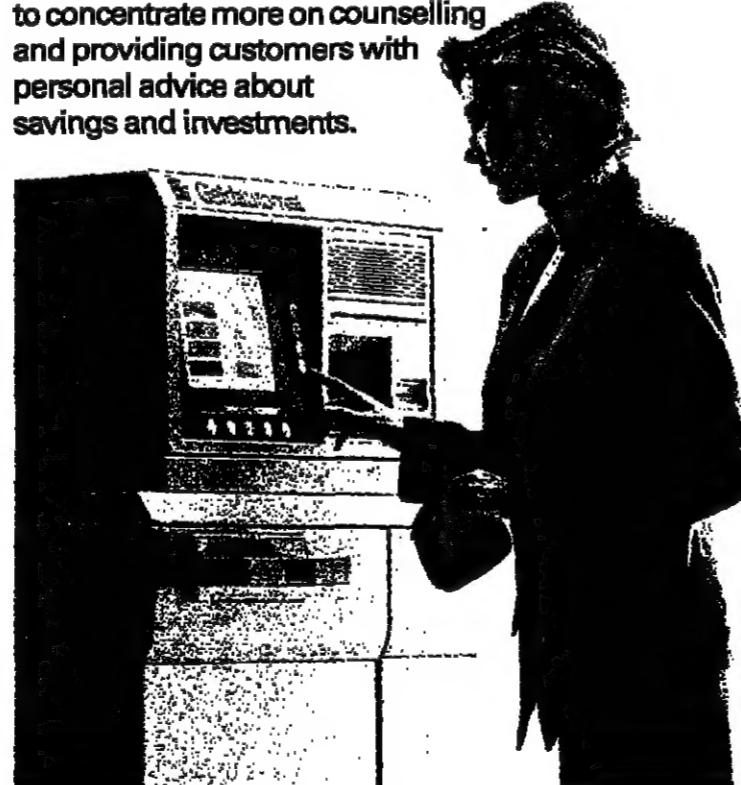
FINANCIAL TIMES TUESDAY JANUARY 20 1987



Leipzig: Advanced Siemens Nixdorf computer technology for 1400 East German savings bank branches.

The business revival in the five new federal German states is backed by Siemens Nixdorf, which is installing DM 150 million worth of advanced computer systems in 1400 East German savings bank branches. Within a year, they will have the technical capability that is already standard in leading banks in Germany and abroad: branch systems, customer service centres for 24-hour cash dispensing, automatic safes and systems to process payment transactions. Information technology from Siemens Nixdorf

will improve customer service and benefit bank staff. They will be able to concentrate more on counselling and providing customers with personal advice about savings and investments.



自家用自用

Tokyo: One of Japan's largest insurance companies leaves nothing to chance, with high-tech printers from Siemens Nixdorf.

World premier for a new generation of advanced printers from Siemens Nixdorf: the Japanese Nippon Fire and Marine Insurance is the first company to benefit from the new 2140-4 LED high-performance print-

er, providing 192 top quality A4 pages a minute. A further feature is that the new 2140-4 reproduces Kanji characters as clearly as Roman letters. Nippon Insurance, one of Japan's largest insurance businesses, can rest assured about

handling the daily flood of paper. Its LED printers produce, trouble-free, 1.7 million pages of documents every month for vehicle and domestic insurance policy holders.

Minneapolis/Helsinki: The world's most modern luxury liner welcomes aboard Siemens Nixdorf

The world's first SWATH (small water-plane area twin hull) luxury liner sets new standards in cruising. Operated by the US-based Radisson Hotel group and Finland's Diamond Cruise Inc, the ship's revolutionary construction allows her to glide smoothly over the ocean. And the luxurious communication systems installed in the SSC Radisson Diamond are just as remarkable. Fidelio Cruise is the management

system that integrates all PCs, servers, POS terminals and telecommunication systems on board. Satellite-linked direct-dial telephones in every cabin are as much a part of the 5-star system from Siemens Nixdorf as cashless payment transactions. Passengers' orders in restaurants, bars, shops or cabins are automatically booked into their accounts and settled when they finally disembark.

London: Great Britain's most successful electrical goods retailer orders Europe's most successful UNIX multi-terminal system.

With more than 800 stores and weekly sales of over £10 million, the Dixons Stores Group is the most successful electrical goods retail company in Great Britain. To reinforce its competitive advantage in the long-term, Dixons has ordered the PCD-4T/25, which runs under SCO UNIX operating system, from Siemens Nixdorf, the most successful European UNIX supplier. Powerful features, such as massive memory capacity, multi-terminal operation and advanced networking capability, make Siemens Nixdorf's PCD systems the most efficient basis for the new company-wide UNIX network at Dixons. The PCD systems, which will be installed in over 800 Dixons and Currys branches, will provide support for outstanding customer service. At the touch of a button, sales personnel can select precisely the right product to satisfy the customer's needs in terms of price and specifications from a range of over 6000 articles.



Brussels:
Siemens
in better

Milan:
for business
frontiers,
Siemens



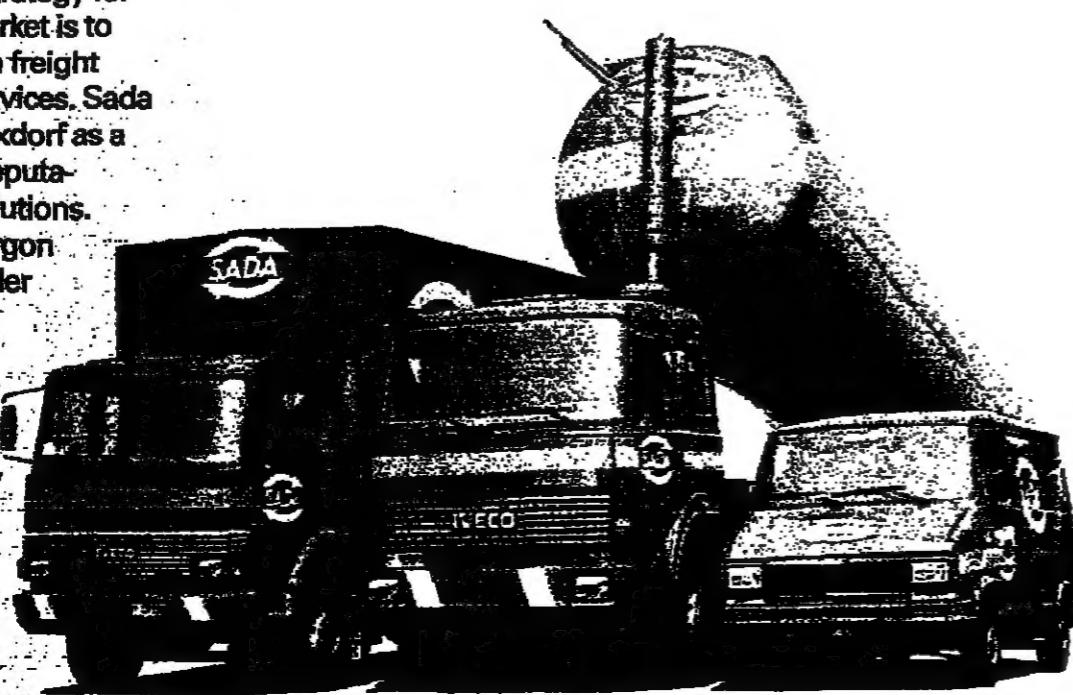
Brussels: IT fuel from Siemens Nixdorf helps FINA run better.

FINA Europe – subsidiary of Petrofina, Belgium's largest petroleum company – is working with Siemens Nixdorf on a trend-setting concept in forecourt retailing. Motorists visiting FINA stations in Europe will soon see the difference between a conventional filling station and the service station of tomorrow. More than 180 UK FINA sites have already been equipped with Namos, the new Siemens Nixdorf integrated petrol forecourt solution. Siemens Nixdorf POS 2000/10 point of sale

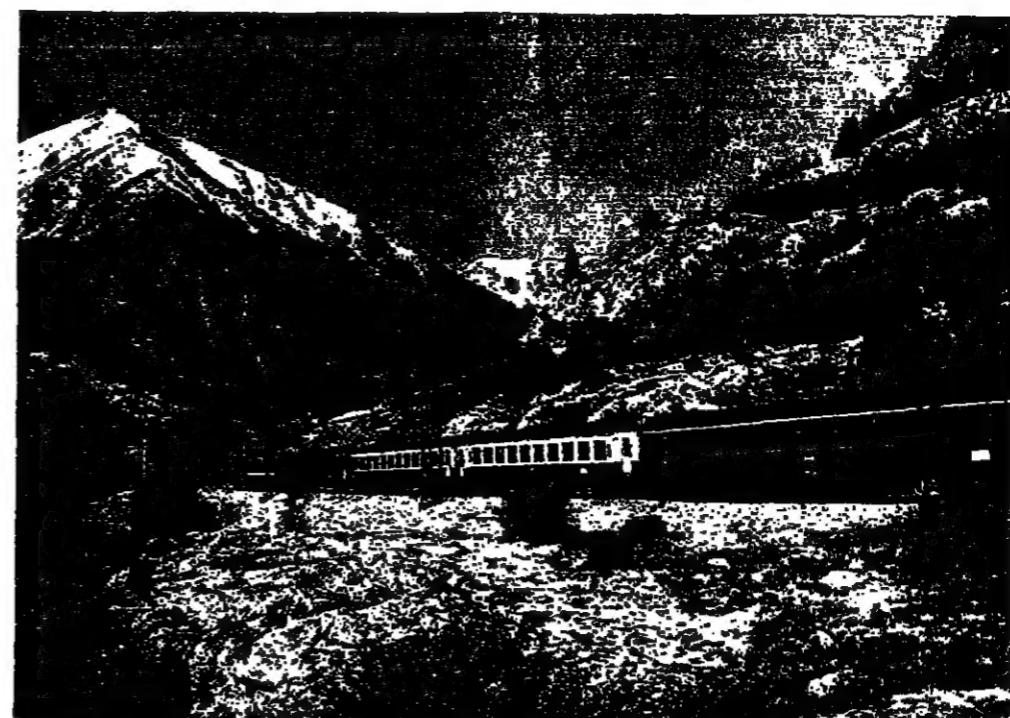
terminals in shops, linked to PCD 386 personal computers running Namos software in the back-office, provide complete station management. The system integrates all activities, from fuel sales to shop purchases and data transmission to head office. The solution improves stock management and will allow FINA customers to use all modern forms of payment to settle their bills. With Namos from Siemens Nixdorf, FINA has the organisational fuel to provide a decisive competitive advantage.

Milan: For business that knows no frontiers, Sada drives ahead with Siemens Nixdorf open systems.

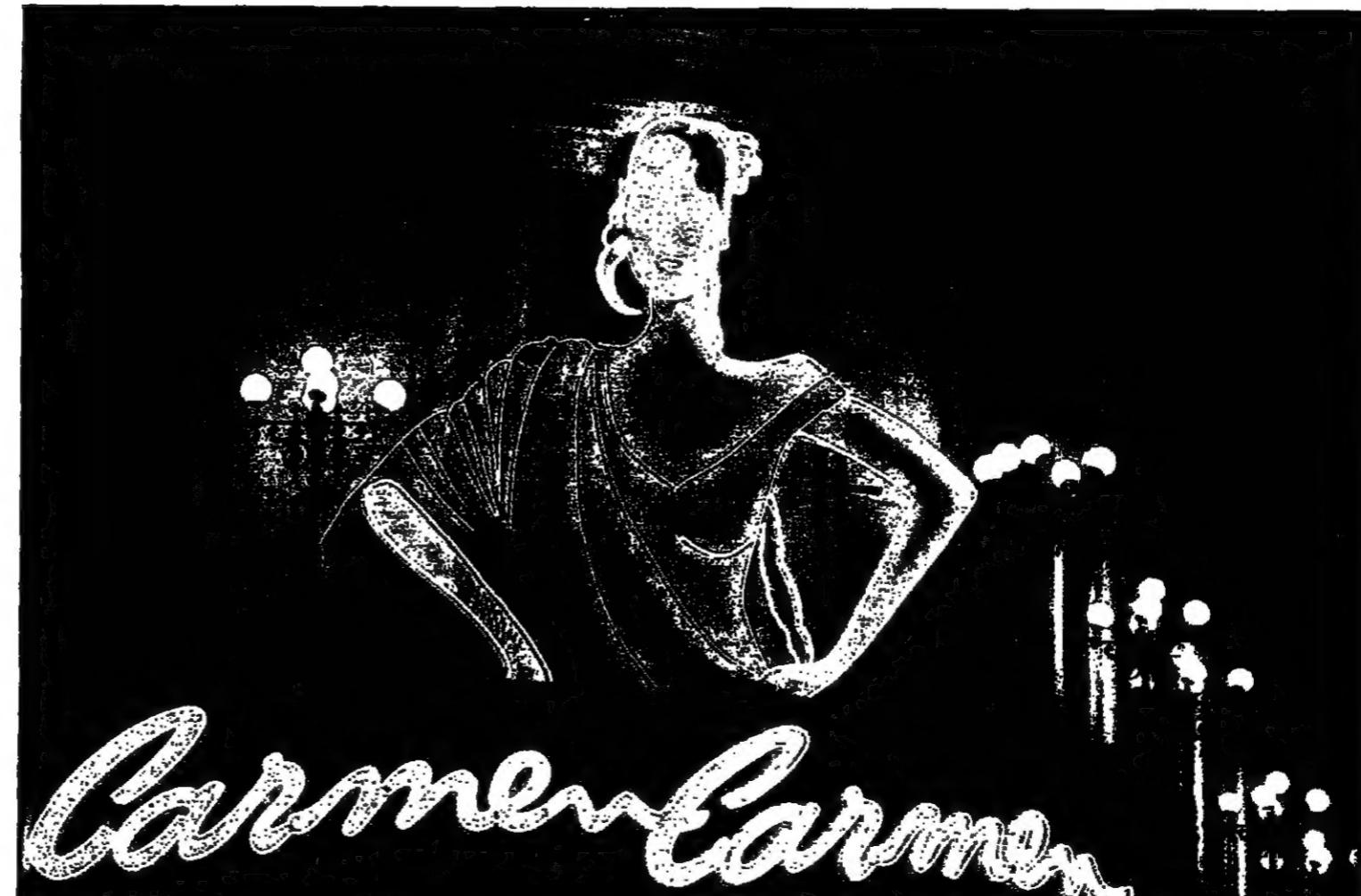
At Sada Transport Internazionale, new IT concepts are on the move. The Italian company's strategy for the single European market is to provide everything from freight transport to logistics services. Sada has chosen Siemens Nixdorf as a system partner with a reputation for trend-setting solutions. Six Siemens Nixdorf Targon computers, running under the UNIX operating system, handle cost calculations and invoicing, stock control, deliveries and COD consignments, loading logistics and accounting. They also turn new services, such as just-in-time transport planning, into profitable extra business for Sada.



Paris: Siemens Nixdorf is the driving force behind French Railways.



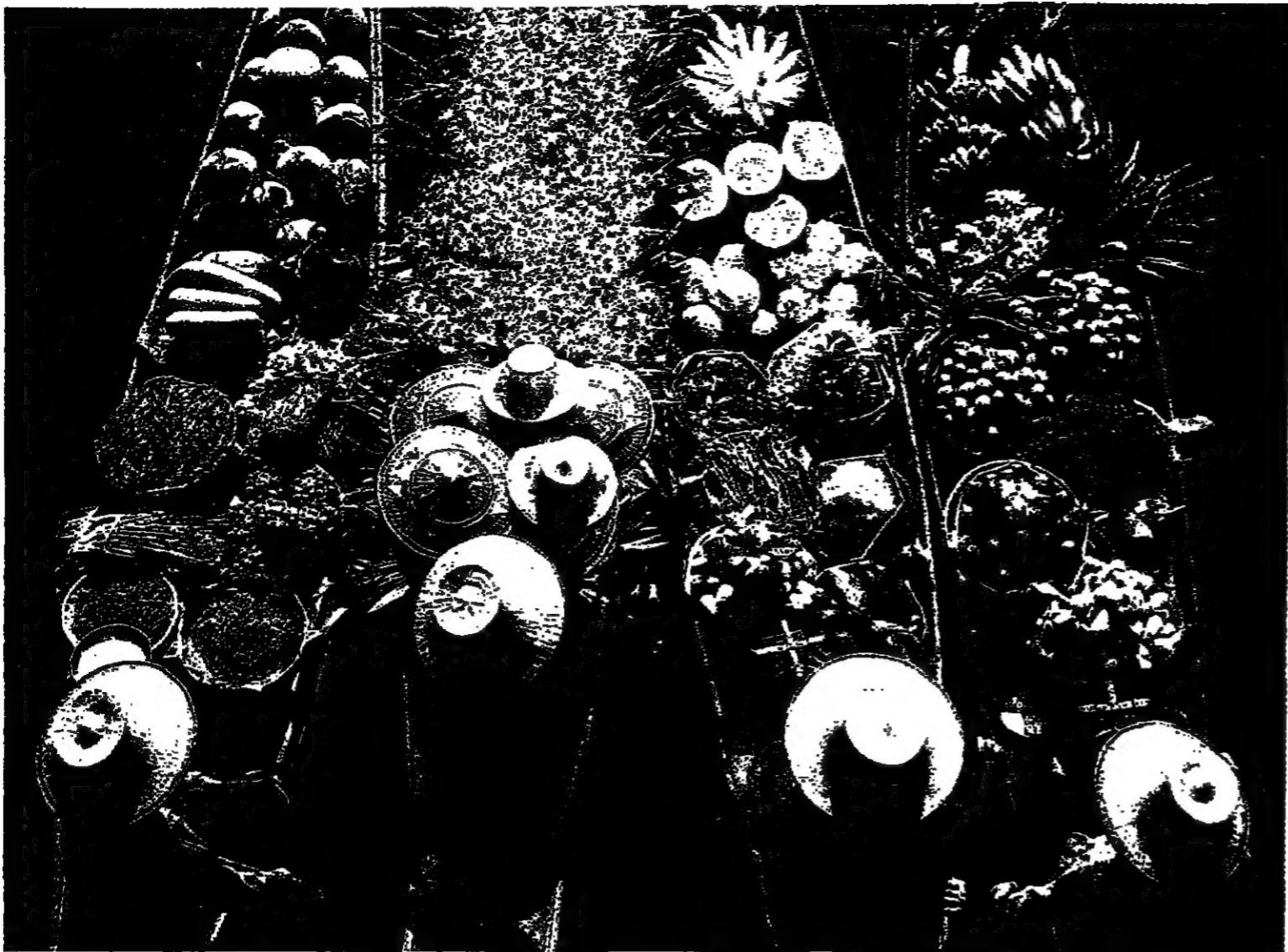
SNCF, the French national railway company, is on track with Siemens Nixdorf for a new organisational IT strategy. Siemens Nixdorf is providing 410 minicomputer systems running a wide range of administrative applications. Siemens Nixdorf has developed special software for SNCF. From payroll, accounting and site security across the SNCF network, through to improving track use efficiency, Siemens Nixdorf is the IT driving force for SNCF.



Madrid: New computer power for Europe's largest private power supplier.

Spain's Iberdrola – Europe's largest private energy supplier has ordered new sources of power from Siemens Nixdorf. High-performance H120 and H90 computers from the BS 2000 family have a total disk capacity of more than 100 Gigabytes. They are linked to 1200 terminals

handling 4.5 million data transactions a day. Siemens Nixdorf systems manage one of the world's largest databases (with over 80 million datasets) and handle complex applications from bookkeeping to cartography in administration, operations and technical calculation.



Bangkok: Largest computer order in Thailand's history goes to Siemens Nixdorf.

Thailand's Bank for Agriculture & Agricultural Cooperatives (BAAC) has invested in equipment that is already paying off for financial institutions all over the world: banking systems from Siemens Nixdorf. The order, worth DM 60 million, is

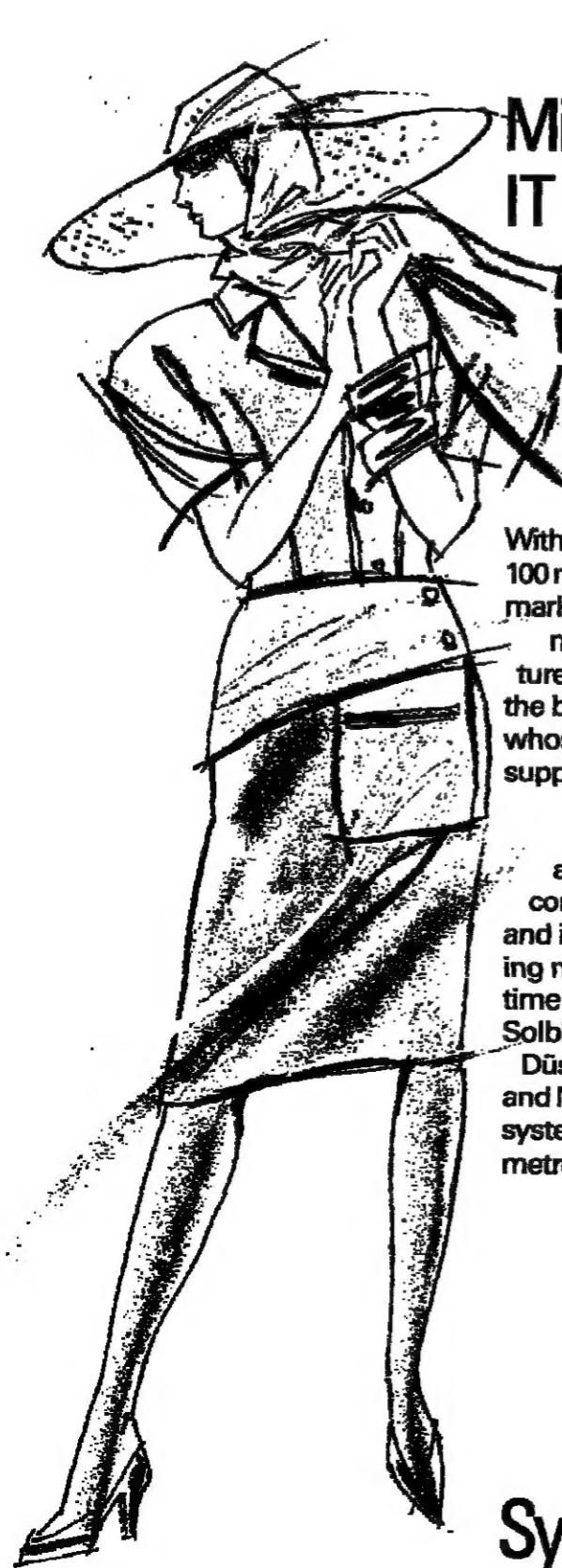
Thailand's largest computer project to date. The state-owned bank is introducing advanced technology into 507 branches, with UNIX servers, PCs and printers from Siemens Nixdorf to be installed nationwide in the next five years. The decisive factors in BAAC's

decision were Siemens Nixdorf's expertise and its extensive service network. With more than 20 service centres in Thailand, Siemens Nixdorf's subsidiary is always close to the customer.

BS 2000

Milan: Made-to-measure IT solutions to suit an Italian trendsetter in fabrics.

Fine linen and the best cotton fabrics from Solbiati Sasi: the materials that the dreams of international fashion designers are made of. With sales of more than DM 100 million and an enormous export market, the company is one of Italy's most successful fabric manufacturers. Solbiati's quality now has the backing of Siemens Nixdorf, whose Quattro and 8890 computers supply the raw material for total production planning: order processing, warehouse management, purchasing, quality control, statistics, time schedules and individual data for each weaving machine. Using complex real-time information, the terminals in Solbiati's showrooms in Munich, Düsseldorf, Milan, Florence, Vicenza and New York work as a just-in-time system, for more than 5 million metres of fabric every year.



Synergy at work

Zurich: Swiss private bank becomes BS 2000 customer No. 5000.

In the European financial centre of Zurich, Rüd, Blass & Cie AG is a top banker in the brokering, securities trading, investment counselling and asset management business. To improve response times and efficiency in its specialised business, the bank opted for the 7500 mainframe system from Siemens Nixdorf—and became the 5000th BS2000 user, worldwide. When the bank moves into Zurich's new stock exchange building next year, it will have an H60 mainframe computer, a C40 back-up system and a complete cable network that will provide all terminals with state-of-the-art communication services. "Software and quality of the hardware are decisive for the efficiency of our company" are reasons given by

Executive Director Dr Rudolf W Frey in explaining their choice of Siemens Nixdorf.

Stockholm: For SAS, the customer has control.

How Siemens Nixdorf turns computers into marketing tools for its customers can be seen right away at airports in Gothenburg, Oslo, Stockholm and Copenhagen, where the Scandinavian airline SAS is moving towards self-service, with Siemens Nixdorf. The starting point: Siemens Nixdorf's Customer Service Centres (CSC) at the check-in. They're as easy to operate as a cash

point machine. SAS passengers don't have to queue: they can check themselves in at a CSC terminal, and have their boarding card printed out in seconds. Rapid, self-service check-in is particularly suited to frequent travellers and business passengers. Within three years, SAS will extend this unique self-service concept throughout Europe, working closely with Siemens Nixdorf.

For further information, please contact: Siemens Nixdorf Informationssysteme AG, UK 41, Postfach 830951, 8000 Munich 83, Germany.

MANAGEMENT: The Growing Business

Secrets of marketing success

How do small businesses market themselves successfully?

Researchers in the north-east of England have been studying local fast-growth businesses to see what makes them different from less successful rivals. A study of 30 companies – each about 10 years old and employing more than 100 people – revealed the following success factors:

• Marketing expertise was available from executive board members or own executives.

• Marketing was regarded as fundamental to the business's operations. Less successful firms gathered similar amounts of information but did not make use of it.

• Top management made itself available to customers. Some gave customers' office, car-phone and home numbers.

• Quality of product or service and customer care were given high priority. British quality assurance standard BS EN 750 had become the norm.

• A willingness to take on their customers' problems as their own. In some cases companies actively sought out problems facing their customers and devised solutions.

• A strong corporate identity and internal corporate culture. Overall in the company culture – bearing the corporate logo, letterheads and the colour of office furnishings all demonstrated a corporate unity and the "feel" of success.

• Close partnerships with suppliers and distributors. One company fitted planes in its distributor's lorries to keep customers informed about deliveries and delays.

• Key management travelled extensively to stay in touch with customers.

• They concentrated on developing markets and fulfilling market demand before developing new products.

Action Research into Market Development in the Independent Growth Firms by *Dinah Bennett, Durham Business School and David Hall, David Hall Partnership*.

Charles Batchelor

Few aspects of the relationship between the banks and their smaller business customers generate more emotion than the issue of personal guarantees.

Deciding to trade as a limited company offers no protection because bank managers routinely require directors to sign personal guarantees anyway. Nor is this just a question for the smallest of firms: the directors of businesses with turnover of up to £1m have been asked for personal security.

A recent suggestion from the Institute of Advanced Legal Studies was for the family home to be excluded from personal assets liable to be forfeited.

The bankers argue that many young businesses may have few assets – sometimes just £2 of paid-up capital – and the only prudent way to cover the risk on their loan is to demand a personal guarantee, backed by a charge on the owner's house. It is not uncommon for unscrupulous business owners to shut down one business and protect from their creditors by limited liability, start up again under another name.

Worries like these explain why nearly 26 per cent of small business owners provided personal guarantees compared with just 24 per cent who provided business collateral, according to a survey by the Forum of Private Business, a lobby group.

Taking up personal guarantees also acts as an additional motivation, the banks believe. "Most small businesses are entirely dependent on one or two individuals," says Andy Hunter, deputy head of small business services at National Westminster Bank. "Without personal guarantees they could walk away when the going gets tough."

But small business owners reject this argument and say that the fear of losing your home as well as your business puts an intolerable strain on the individual. "We find it insulting that banks should demand personal guarantees to demonstrate commitment," says Stan Mendham, chief executive of the forum.

When a bank takes security it stops worrying about you and feels less need to provide advice," says Richard Parkinson, managing director of The Bank Relationship Consultancy.

Small business owners claim they are frequently browbeaten into providing personal

The bank needed additional security, a second charge on my home, which I refused to give. But the pressure increased and the manager argued that my attitude was incomprehensible. Surely I was prepared to back my own company? Under this pressure I succumbed and signed.

Businessman, now unemployed

I don't begrudge people their Porsche or their cruiser but when times get hard they must be prepared to put assets back into the business. People accumulate personal assets by drawing down funds that might have better been left in the business. We are just following the drawings.

Senior banker

sufficient persuading the bank manager to release them from it later. Insist that the guarantee is subject to regular review or tie it to performance criteria so that the guarantee expires when the business generates sufficient profits and assets of its own.

• If a guarantee has been lifted, make sure this fact is recorded at Companies House or at the Land Registry, advises David Burton of The Centre for Consultancy (Surrey). It is not the bank's job to set these records straight and the business may have problems raising loans in future if expired charges are still on the record.

• Make sure that the earnings on any securities or cash deposited with the bank to support a personal guarantee are credited to the customer's account.

• Take professional advice. The bank's contract documents can be all-embracing and the pressure to sign personal guarantees can be continuous – in regular review meetings and even at social occasions. Do not sign on the spur of the moment and weigh the cost of taking professional advice against the possible loss of personal assets if things go wrong.

• Finally. Do not be afraid to negotiate. The bank may tell you that its method of valuing businesses and personal assets has to be applied but the customer does not have to accept this. It may tell you that the wording of its legal contracts cannot be changed but the customer should negotiate all the same.

All of the banks which have produced codes of conduct for dealing with business customers – Midland, Lloyds, National, Barclays, Bank of Scotland and TSB – refer to the issue of collateral and personal guarantees. But they have not won high ratings from the Forum of Private Business, which has attempted to assess the banks' codes. With the exception of the Bank of Scotland, which was rated 50 per cent for its policy on security, all were rated just 33 per cent.

The forum wanted a clear explanation of the security required; of the period for which it would run with review dates; and one month's notice of any changes in the security needed. The banks do not appear to have matched even these basic requirements.

The Forum of Private Business Tel. 0865 534457. The Bank Relationship Consultancy Tel. 071 600 2867. The Centre for Consultancy (Surrey) Tel. 0833 898888.

possible on the state of their business. In particular, businesses should provide information to demonstrate how they are managing their cash as well as forecasts of future cash flows.

• Refuse to sign unlimited guarantees. Guarantees and the charges and mortgages which support them should roughly match the amount which has been borrowed, says Parkinson.

The banks sometimes argue that it is not necessary to place a limit on the guarantees since they are only able to recoup the amount they are owed. But business owners claim that bank managers will refuse to increase a loan facility on the grounds that the borrower can offer no further security – even when the security already pledged is far larger than the original sum borrowed.

• Place a time limit on the guarantee. If they sign an open ended guarantee, it may be difficult to get out of it.

The forum wanted a clear explanation of the security required; of the period for which it would run with review dates; and one month's notice of any changes in the security needed. The banks do not appear to have matched even these basic requirements.

The Forum of Private Business Tel. 0865 534457. The Bank Relationship Consultancy Tel. 071 600 2867. The Centre for Consultancy (Surrey) Tel. 0833 898888.

possible on the state of their business. In particular, businesses should provide information to demonstrate how they are managing their cash as well as forecasts of future cash flows.

• Refuse to sign unlimited guarantees. Guarantees and the charges and mortgages which support them should roughly match the amount which has been borrowed, says Parkinson.

The banks sometimes argue that it is not necessary to place a limit on the guarantees since they are only able to recoup the amount they are owed. But business owners claim that bank managers will refuse to increase a loan facility on the grounds that the borrower can offer no further security – even when the security already pledged is far larger than the original sum borrowed.

• Place a time limit on the guarantee. If they sign an open ended guarantee, it may be difficult to get out of it.

The forum wanted a clear explanation of the security required; of the period for which it would run with review dates; and one month's notice of any changes in the security needed. The banks do not appear to have matched even these basic requirements.

The Forum of Private Business Tel. 0865 534457. The Bank Relationship Consultancy Tel. 071 600 2867. The Centre for Consultancy (Surrey) Tel. 0833 898888.

possible on the state of their business. In particular, businesses should provide information to demonstrate how they are managing their cash as well as forecasts of future cash flows.

• Refuse to sign unlimited guarantees. Guarantees and the charges and mortgages which support them should roughly match the amount which has been borrowed, says Parkinson.

The banks sometimes argue that it is not necessary to place a limit on the guarantees since they are only able to recoup the amount they are owed. But business owners claim that bank managers will refuse to increase a loan facility on the grounds that the borrower can offer no further security – even when the security already pledged is far larger than the original sum borrowed.

• Place a time limit on the guarantee. If they sign an open ended guarantee, it may be difficult to get out of it.

The forum wanted a clear explanation of the security required; of the period for which it would run with review dates; and one month's notice of any changes in the security needed. The banks do not appear to have matched even these basic requirements.

The Forum of Private Business Tel. 0865 534457. The Bank Relationship Consultancy Tel. 071 600 2867. The Centre for Consultancy (Surrey) Tel. 0833 898888.

possible on the state of their business. In particular, businesses should provide information to demonstrate how they are managing their cash as well as forecasts of future cash flows.

• Refuse to sign unlimited guarantees. Guarantees and the charges and mortgages which support them should roughly match the amount which has been borrowed, says Parkinson.

The banks sometimes argue that it is not necessary to place a limit on the guarantees since they are only able to recoup the amount they are owed. But business owners claim that bank managers will refuse to increase a loan facility on the grounds that the borrower can offer no further security – even when the security already pledged is far larger than the original sum borrowed.

• Place a time limit on the guarantee. If they sign an open ended guarantee, it may be difficult to get out of it.

The forum wanted a clear explanation of the security required; of the period for which it would run with review dates; and one month's notice of any changes in the security needed. The banks do not appear to have matched even these basic requirements.

The Forum of Private Business Tel. 0865 534457. The Bank Relationship Consultancy Tel. 071 600 2867. The Centre for Consultancy (Surrey) Tel. 0833 898888.

possible on the state of their business. In particular, businesses should provide information to demonstrate how they are managing their cash as well as forecasts of future cash flows.

• Refuse to sign unlimited guarantees. Guarantees and the charges and mortgages which support them should roughly match the amount which has been borrowed, says Parkinson.

The banks sometimes argue that it is not necessary to place a limit on the guarantees since they are only able to recoup the amount they are owed. But business owners claim that bank managers will refuse to increase a loan facility on the grounds that the borrower can offer no further security – even when the security already pledged is far larger than the original sum borrowed.

• Place a time limit on the guarantee. If they sign an open ended guarantee, it may be difficult to get out of it.

The forum wanted a clear explanation of the security required; of the period for which it would run with review dates; and one month's notice of any changes in the security needed. The banks do not appear to have matched even these basic requirements.

The Forum of Private Business Tel. 0865 534457. The Bank Relationship Consultancy Tel. 071 600 2867. The Centre for Consultancy (Surrey) Tel. 0833 898888.

possible on the state of their business. In particular, businesses should provide information to demonstrate how they are managing their cash as well as forecasts of future cash flows.

• Refuse to sign unlimited guarantees. Guarantees and the charges and mortgages which support them should roughly match the amount which has been borrowed, says Parkinson.

The banks sometimes argue that it is not necessary to place a limit on the guarantees since they are only able to recoup the amount they are owed. But business owners claim that bank managers will refuse to increase a loan facility on the grounds that the borrower can offer no further security – even when the security already pledged is far larger than the original sum borrowed.

• Place a time limit on the guarantee. If they sign an open ended guarantee, it may be difficult to get out of it.

The forum wanted a clear explanation of the security required; of the period for which it would run with review dates; and one month's notice of any changes in the security needed. The banks do not appear to have matched even these basic requirements.

The Forum of Private Business Tel. 0865 534457. The Bank Relationship Consultancy Tel. 071 600 2867. The Centre for Consultancy (Surrey) Tel. 0833 898888.

possible on the state of their business. In particular, businesses should provide information to demonstrate how they are managing their cash as well as forecasts of future cash flows.

• Refuse to sign unlimited guarantees. Guarantees and the charges and mortgages which support them should roughly match the amount which has been borrowed, says Parkinson.

The banks sometimes argue that it is not necessary to place a limit on the guarantees since they are only able to recoup the amount they are owed. But business owners claim that bank managers will refuse to increase a loan facility on the grounds that the borrower can offer no further security – even when the security already pledged is far larger than the original sum borrowed.

• Place a time limit on the guarantee. If they sign an open ended guarantee, it may be difficult to get out of it.

The forum wanted a clear explanation of the security required; of the period for which it would run with review dates; and one month's notice of any changes in the security needed. The banks do not appear to have matched even these basic requirements.

The Forum of Private Business Tel. 0865 534457. The Bank Relationship Consultancy Tel. 071 600 2867. The Centre for Consultancy (Surrey) Tel. 0833 898888.

possible on the state of their business. In particular, businesses should provide information to demonstrate how they are managing their cash as well as forecasts of future cash flows.

• Refuse to sign unlimited guarantees. Guarantees and the charges and mortgages which support them should roughly match the amount which has been borrowed, says Parkinson.

The banks sometimes argue that it is not necessary to place a limit on the guarantees since they are only able to recoup the amount they are owed. But business owners claim that bank managers will refuse to increase a loan facility on the grounds that the borrower can offer no further security – even when the security already pledged is far larger than the original sum borrowed.

• Place a time limit on the guarantee. If they sign an open ended guarantee, it may be difficult to get out of it.

The forum wanted a clear explanation of the security required; of the period for which it would run with review dates; and one month's notice of any changes in the security needed. The banks do not appear to have matched even these basic requirements.

The Forum of Private Business Tel. 0865 534457. The Bank Relationship Consultancy Tel. 071 600 2867. The Centre for Consultancy (Surrey) Tel. 0833 898888.

possible on the state of their business. In particular, businesses should provide information to demonstrate how they are managing their cash as well as forecasts of future cash flows.

• Refuse to sign unlimited guarantees. Guarantees and the charges and mortgages which support them should roughly match the amount which has been borrowed, says Parkinson.

The banks sometimes argue that it is not necessary to place a limit on the guarantees since they are only able to recoup the amount they are owed. But business owners claim that bank managers will refuse to increase a loan facility on the grounds that the borrower can offer no further security – even when the security already pledged is far larger than the original sum borrowed.

• Place a time limit on the guarantee. If they sign an open ended guarantee, it may be difficult to get out of it.

The forum wanted a clear explanation of the security required; of the period for which it would run with review dates; and one month's notice of any changes in the security needed. The banks do not appear to have matched even these basic requirements.

The Forum of Private Business Tel. 0865 534457. The Bank Relationship Consultancy Tel. 071 600 2867. The Centre for Consultancy (Surrey) Tel. 0833 898888.

possible on the state of their business. In particular, businesses should provide information to demonstrate how they are managing their cash as well as forecasts of future cash flows.

• Refuse to sign unlimited guarantees. Guarantees and the charges and mortgages which support them should roughly match the amount which has been borrowed, says Parkinson.

The banks sometimes argue that it is not necessary to place a limit on the guarantees since they are only able to recoup the amount they are owed. But business owners claim that bank managers will refuse to increase a loan facility on the grounds that the borrower can offer no further security – even when the security already pledged is far larger than the original sum borrowed.

• Place a time limit on the guarantee. If they sign an open ended guarantee, it may be difficult to get out of it.

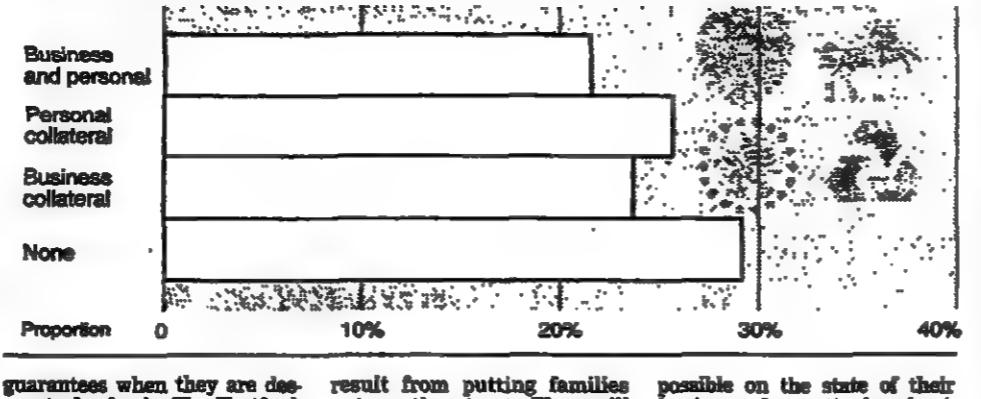
The forum wanted a clear explanation of the security required; of the period for which it would run with review dates; and one month's notice of any changes in the security needed. The banks do not appear to have matched even these basic requirements.

The Forum of Private Business Tel. 0865 534457. The Bank Relationship Consultancy Tel. 071 600 2867. The Centre for Consultancy (Surrey) Tel. 0833 898888.

Putting your money where your mouth is

Charles Batchelor reports on personal guarantees

Form of collateral or security required by banks



In a Nutshell

Through the jargon jungle

Even if your business has survived the recession by dint of good management or good luck, you may have found yourself having to cope with the repercussions of business failure among suppliers, customers or competitors.

BUSINESS OPPORTUNITIES

ROUBLES FOR SALE
U.S.S BIDS INVITED
SERIOUS BUYER'S
ONLY

FAX 0923 238675

**Successful
"Company Doctor"
Entrepreneur**
with funds and time, I am seeking
interesting opportunities that have
potential and could use a "hands
on" partner.
Write Box H9404, Financial Times, One
Southwark Bridge, LONDON SE1 9HL.

**GREETINGS CARDS
PUBLISHER**

Successful in the U.K. now wished to
grow a major division for Germany.
Investment including stock, houses
and training £150,000. For full details
telephone 081 961 6611.

**ESTATE JEWELLERY
ANTIQUE SILVER**

My fair company with old and well-
established name and reputation seeks
capital of £2 million plus for expansion.
Active participation if desired.

For further information write
Box H9435 Financial Times, One
Southwark Bridge, LONDON SE1 9HL.

CALENDAR FACTORY CLOSE OUT
Enough inventory to create New or total replacement
calendar lines. All equipment, tooling, dies, GPO
Training training hours, World Class logo.
Inventories \$100,000. Write today or call
Walter 081 555 5555. Large lot Close Out. C/W-Fax (212) 587
5811 U.S.

BUSINESSES WANTED

**GLOVE MANUFACTURERS
WEST OF ENGLAND**

We are profitable
We have a strong asset base.
We are seeking business in similar or allied fields up to circa
£1 million. Quick decisions given. All replies answered.
Write to Box H9392,
Financial Times,
One Southwark Bridge, London SE1 9HL.

COMPANIES REQUIRED
A GROUP OF TALENTED ENTREPRENEURIAL BUSINESSMEN WITH
WIDE RANGING EXPERIENCE IN 'BLUE CHIP' AND SMALL PRIVATE
COMPANIES, WOULD LIKE TO EXPAND THEIR PORTFOLIO OF
ACTIVITIES BY ACQUIRING THE FOLLOWING:
BUSINESSES, COMPANIES OR NON-CORE GROUP OPERATIONS
WITH TURNOVER RANGING FROM £1 MILLION TO £50 MILLION.

Kindly forward full details to:

MISBURN HOLDINGS LTD.
44a Packhorse Road
Gentle Cross, Bucks, HP1 8EF

FOOD COMPANY WANTED

Small/Medium sized (7/10 - £2.5m) company (manufacturing/Distribution)
required by VC backed executives with broad based food background in
Europe and U.S. Ideally in franchised sector and based in U.K.
Interest would extend to P/Ls, disposals of non-core businesses fitting
above description.

Write Box No: H9437, Financial Times,
One Southwark Bridge,
London SE1 9HL

**ANALOGUE
ELECTRONIC PRODUCTION**

Successful Company with own product
range, has expertise in medium
volume analogue electronic
production. We are seeking additional
products for manufacture. Able to take
conceptual design to finished product
or to manufacture existing products.
Acquisition of existing company with
turnover of approx. £200K considered.
Telephone: 07253 295

REQUIRED FOR PURCHASE

Business Travel Agents
Car rental
Turnover GBP 2 million plus
MTA items essential
Please reply in strict confidence to:
Edgar Collier Ltd, 72 Charlotte
Street, London W1P 1LR

**QUOTED CONTRACTING
GROUP**

main acquisition of small to medium
construction and engineering companies
particularly of Herfordshire and
Berkshire and Essex and of M&L
Turnover £1m plus with strong order book.
Write Box H9443 Financial Times,
One Southwark Bridge, London SE1 9HL

ENGLISH GROUP of Companies seeks to
purchase a Specialist Contracting Company
with a proven track record in the
Exhibition Stand & Design, Steel Build-
ing, Exhibition Electrical Contractors, M&L
Turnover £1m plus with strong order book.
Write Box H9443 Financial Times,
One Southwark Bridge, London SE1 9HL

BUSINESS SERVICES

Well established trading
company with offices and
showrooms in the best part
of Larnaca, Cyprus,
interested to represent your
company in distributing
your products or acting as
your agent in Cyprus

Please contact
MEBC, Suite A,
48, Berkeley Square, London
W1X 4DB or on
Fax number 071-493 2062

BUSINESS AND ASSETS Of solvent and
investment companies for sale. Business
and Assets 071 532 1164 (Mon - Fri)

**PLANT &
MACHINERY**

**QUALITY USED
HYDRAULIC PRESSES**
18,000 ton HPM - 1,000 ton UNITED
12,000 ton HPM - 6,000 ton HPM
5,000 ton BLUES - 3,500 ton SHAW
2500 ton FALCONHAR
2500 ton BRASS - EXTRUSION LINE
4000 ton ALUMINIUM EXTRUSION
PRESS

Call 081 478 9200
or fax 081 473 8316
USA Am: IRV

SHEET METAL
FABRICATION
COMPANY

Seeks merger to secure position.
Projected turnover current
financial year £1.3M.
Very good customer base.
Write Box H9404, Financial Times,
One Southwark Bridge, London SE1 9HL.

INVESTMENT
OPPORTUNITY

For a unique opportunity to
invest in the Casino industry,
write Box H9414, Financial Times, One
Southwark Bridge, London SE1 9HL.

FILLING STATION &
INDUSTRIAL SITE

With outline planning for residential
development. Residential area,
approx. 4 acres.
Write Box H9444, Financial Times,
One Southwark Bridge, London SE1 9HL.

FOR SALE

Trademarked GMP Product
Sold to Pharmaceutical, Food and
Industrial Markets.
Package includes all equipment,
manufacturing and marketing
expertise.
Developed costs £150,000+
OFFERS Fax: 081 723 2114

Green & Symons Limited

The Joint Administrative Receivers offer for sale, as a going concern,
the business and assets of a retail in-store jewellery operation.

Principal features include

- Shop in Shop Agreements with two major UK department stores
involving 39 concessions throughout the United Kingdom and
Northern Ireland.
- Substantial jewellery stock.
- Established workforce.

For further information contact the Joint Administrative Receiver,
Paul Jeffery, KPMG Peat Marwick, PO Box 730, Farnborough Street,
London EC4A 4PP. Tel: 071-236 8000. Fax: 071-248 1790.

KPMG Corporate Recovery

Touche
Ross

CBE Group of Companies

(In Administrative Receivership)

The business and assets of a company producing high quality
advertising print, greeting cards and calendars.

- Turnover approx. £4.5 million p.a.
- Leasehold premises of 23,000 sq. ft. in Birmingham.
- Origination: Scitex Electronic Page Composer and
Hell DC 350 Scanner.
- Press room consisting of a Heidelberg Speedmaster 5 colour
Heidelberg 4 + 5 colour and Heidelberg 3 KORDS.
- Finishing: 2 MBO folders, Bilecar calendar binder,
3 programmatic guillotines.

For further information, please contact the Joint Administrative
Receiver, J. B. Atkinson or B. C. Cattin at the address below.

Newstar House, 11 Newhall Street, Birmingham B3 3NY.

Tel: 021 631 2388. Fax: 021 236 1513.

Subsidiary in the Institute of Chartered Accountants in England and Wales to carry on investment business.

DR International

T. C. Engineering
Services

Redruth, Cornwall

- Structural steel engineers
- Skilled work force
- 25,000 sq ft freehold factory
- 3.5 acre site
- Turnover £1.5m approx
- Current order book

For further details please
contact:

Grant Thornton,
Cobourg House,
Mayflower Street,
Plymouth PL1 1LG.
Tel: 0752 669911.
Fax: 0752 665414.

Grant Thornton

The U.K. member firm of Grant Thornton International.
Authorized by the Institute of Chartered Accountants in
England and Wales to carry on investment business.

Smith & Williamson

Corporate Recovery • Litigation Support • Corporate Finance • Taxation
Investigation • Investment Management • Finance & Lit. Advisory • Accounting • Auditing

The Joint Administrative Receivers of
Bergers-Sawyer Restaurants Ltd
offer for sale the business and assets of the

"HUNGRY HUSSAR"

★ Established restaurant with famous regular clientele.

★ Situated in Hampstead, London.

★ Specialising in Hungarian cuisine.

★ Experienced management and chef.

★ 50 covers.

★ Turnover in excess of £200K per annum.

For details, contact Simon Lumden or Peter Yeldon
on 071-637 5377 at the offices of Smith & Williamson,
No. 1 Riding House Street, London W1A 3AS. Fax:
071-323 5683.

Smith & Williamson
Chartered Accountants
Authorized by the
Institute of Chartered Accountants
in England and Wales to carry
on investment business

Smith & Williamson Securities
Authorized institution under
Building Act 1987.

Member of the Association of the
British Merchant Banking and
Securities Houses Association

Teampace Holdings Limited Group

The Joint Administrative Receivers offer for sale the businesses and assets
of the following companies.

Wild Barfield Ltd.

Watford

Manufacturer of standard and custom
made furnaces and other industrial
process heating equipment.

Principal features include:

- Annual turnover circa £4.0m
- International customer base
- Established brand names
including Barlow Whiteman.
- Spares, services and repair
department.
- Plant and machinery.
- Leasehold premises.

For further information please contact
the Joint Administrative Receiver,
Stephen James,

KPMG Peat Marwick, PO Box 730,
20 Farnborough Street, London
EC4A 4PP. Tel: 071-236 8000.
Fax: 071-248 1790.

Drillfact Ltd.

Sheffield

Manufacturer of rotary and precision
drilling consumables.

Principal features include:

- Annual turnover circa £1.0m.
- Established customer base
- Leasehold premises.
- Spares and service business.
- Skilled workforce.

For further information please contact
the Joint Administrative Receiver,
Rodger Taylor, KPMG Peat Marwick,
The Fountain Precinct, 1 Balm Green,
Sheffield S1 3AF. Tel: 0742 765789.
Fax: 0742 768213.

Empyrium
Profiles Ltd.

Birmingham

Steel profiling business.

Principal features include:

- Annual turnover circa £1.8m.
- Midlands and South Wales
customer base.
- Skilled workforce.
- Specialized plant and machinery.

For further information please contact
the Joint Administrative Receiver,
John Wheatley, KPMG Peat Marwick,
Peat House, 2 Cornhill Street,
Birmingham B3 2DL. Tel: 021 233 1666.
Fax: 021-233 4390.

Altek Industrial Ltd.

Cambridgeshire

Specialist in design, development
and manufacturing of automated
assembly systems and supplier of
high precision industrial robotic
equipment.

Principal features include:

- Annual turnover circa £800k.
- Established "Blue Chip" customer
base.
- Purpose built leasehold premises.
- BS 5750 part 2 status.

For further information please contact
the Joint Administrative Receiver,
John Wheatley, KPMG Peat Marwick,
Peat House, 2 Cornhill Street,
Birmingham B3 2DL. Tel: 021 233 4390.

KPMG

Corporate Recovery

TERRY PRINTING GROUP

The Joint Administrative Receivers, Patrick Wadsted and Paul Finn, offer for sale
the businesses and assets of the operating companies of this long established group.

A & C M HARRISON LIMITED

Stationery distributors

■ Leasehold property in Kingston
upon-Thames

■ Turnover c. £2.2m per annum

■ Prestigious client list

UNDERHILL (PLYMOUTH)
LIMITED

Printers with inhouse origination
and binding

■ Leasehold property in Plymouth

■ Turnover c. £800,000 per annum

■ Two colour presses up to A1

The group operates a Head Office from leasehold property in Fleet, Hampshire

providing central accounting.

A vacant freehold printing works in Sherborne, Dorset is also available for sale.

For further details please contact:

Patrick Wadsted

Kidsens Impex, Spectrum House, 20-26 Cursitor Street, London EC4A 1HY.

Tel: 071-405 2088
Fax: 071-831 2206

BUSINESSES FOR SALE

Manufacturers and suppliers of commercial catering and refrigeration equipment

Viscount Catering Equipment Group Limited and subsidiaries

In Receivership

The Joint Administrative Receivers offer for sale the business and assets of the above group of companies operating under the trading names:

Moortwood Vulcan

Sadia Refrigeration

Jackson Catering Equipment

Oliver Toms

The principal features comprise:

- rental tower in excess of 5000 sq ft
- wide range of customers including Government Departments, Local Authorities, high street chains and premier hotel groups.
- comprehensive and technically advanced product ranges including unique refrigeration and induction cooking systems.
- Manufacturing system approved to BS 5750 (Part 2)
- Modern CNC metal fabrication equipment and plant.
- Freehold site in Sheffield, close to M1.
- 9 acre site with approximately 170,000 sq ft manufacturing area.
- 35,000 sq ft household manufacturing and distribution facility in Pettswood, West London.

For further particulars of the assets offered for sale, please contact D.J. Stokoe at Cork Gully, 1 East Parade, Sheffield S1 2ET (Telephone 0742 730461, Fax 0742 598222) or S.C.E. McAllister at the Group's premises. (Telephone 0124 570100, Fax 0742 570251).

Cork Gully is authorised in the name of Coopers & Lybrand Deloitte by the Institute of Chartered Accountants in England and Wales to carry on investment business.

FOR SALE

COMPLETE POWER GENERATING STATION LOCATED IN U.K. IDEAL FOR RELOCATION ANYWHERE IN THE WORLD

Generating Plant with a capacity of 300 megawatts (300,000 kilowatts) supplying the National Grid is available as from April 1992.

The facility comprises 3 independent turbo-generator sets complete with boilers, control rooms and all ancillary operating equipment.

Offers are invited for this integrated generating facility which will be fully operational by March 1992.

For further information please contact:

J.F.T. Law & Company Limited,
P.O. Box 1, Uptonham, Ombersley,
Nr. Droitwich, Worcs, WR9 0LN, England, U.K.

Tel: 0905 621212 Fax: 0905 620208

International: Tel: +44 905 621212 Fax: +44 905 620208

CARTER
BACKER
WINTER

COLES (MENSWEAR) LIMITED
(In Administrative Receivership)

M.J. Carter and J.Y. Venvil, Joint Administrative Receivers of the company, offer for sale the assets and undertaking of the undermentioned businesses in whole or in part:

• Long-established quality menswear business.

• Current turnover in excess of £8 million.

• 15 well-located shops in prime positions in London, the South East, Nottingham and Leeds.

• Extensive leasehold warehouse and office premises in London.

For further information please contact:

M. Reynolds or S. Walker at Carter, Backer, Winter, Hill House, Highgate Hill, London N19 5UU. Tel 071 263 7111. Fax 071 281 2166.

Carter Backer Winter is authorised to conduct investment business by the Chartered Association of Certified Accountants.

FOR SALE
GETTY OIL
CORPORATION PLC.

Fully Paid Share Capital £10,000,000. The above business has been established, was incorporated 20th May 1991 and a Section 117 Certificate was issued 17th June 1991. The company is not connected to the Getty family or to any other oil company. An objection to the company name was dismissed August 1991 and made by the Office of Fair Trading. The company has been established in Scotland, has been owned and run by the Secretary of State and the company is now ready to trade. Best offer in excess of £1,000,000. ALSO Available now, M1 at £5,000,000 Authorised Share Capital complete with Section 117 Certificate and at £1,750 each with no more to pay. CORPORATE & FINANCIAL CONSULTANTS PLC, ASSOCIATED PROVINCIAL PLC, SUSSEX & LONDON RESOURCES PLC, CORPORATE UNIVERSAL HOLDINGS PLC, CRITERION SECURITIES PLC, LONDON & CONTINENTAL ASSET MANAGEMENT PLC, LONDON & LIVERPOOL PROPERTIES PLC, ELIZABETH COURT GUARANTEE PLC, TEL: 0294 642025 Fax: 0294 642022 PUBLIC COMPANY FORMATIONS, Part of Public Company Consultants PLC.

HARBOUR FOR SALE
A former dry dock, now a general purpose dry dock, situated in the port of Hull, in the heart of the ship building industry.

Measured by the Scottish Tonnage Board as having "all the ingredients of a first class port" and is situated in a major port in the Humber which is used as a major shipping port.

Turnover - £20,000 p.a.

For further information contact Box H945 Financial Times, One Southwark Bridge, London SE1 9HL.

Plated Plastic Developments Ltd

The Joint Administrative Receivers offer for sale the business and assets of Plated Plastic Developments Ltd.

The business, based in Great Barr, Birmingham, comprises the electroplating of bright chrome, brass plating, nickel and gold onto plastic injection mouldings. The company's principal customers are in the automotive and domestic appliance markets.

Included for sale are the following:

• Extensive range of plant and machinery.

• Stock and work in progress.

• Motor vehicles.

• Goodwill.

• Turnover in the region of £1.5 million per annum.

• Leasehold property comprising approximately 10,000 square feet.

• Skilled workforce.

For further information please contact the Joint Administrative Receiver, Ann Davies, KPMG Peat Marwick, 2 Cornwall Street, Birmingham B3 2DL. Tel: 021-233 1666 Fax: 021-233 4390.

KPMG Corporate Recovery

LEISURE GROUP

Themes International plc

The Joint Administrative Receivers offer for sale the business and assets of these three businesses, which form part of this leisure group.

FOR FURTHER INFORMATION AND SALES PARTICULARS FOR EACH BUSINESS CONTACT:

Michael Moore at Cork Gully, Albion Court, 5 Albion Place, Leeds LS1 6JP. Telephone: 0532 457332. Fax: 0532 434567. Please quote reference "Themes".

Public House and Restaurant

The Pavilion

This established public house and restaurant in Billinge, Lancashire is held on a short-term lease from Greenhills Inns.

Principal features of the business include:

- turnover c. £130,000
- short-term leasehold premises with living accommodation
- ample scope to build on existing trade.

American Themed Licensed Restaurants

What's Cooking Limited

These four established theme restaurants in Southport, Liverpool, Formby and West Kirby, Merseyside each have a significant local customer base. The Liverpool location operates mainly as a bar, although it also has an established first floor restaurant.

Principal features of the business include:

- turnover c. £840,000
- leasehold fully-fitted premises.

Antique Warehouse and Theme Supplier

The Grove Development Centre Ltd
T/A Bygone Times

The largest supplier of decorative and theme artifacts in Europe, this Lancashire based business has two facets 1) the letting of 150 antique stalls 2) specialist supply of artifacts for the television, film and leisure industries plus many other markets.

Principal features of the business include:

- market leadership
- turnover c. £800,000
- national and international customer base
- stock with cost of £1 million
- 30,000 sq ft warehouse
- large site with growth potential
- 20 staff

Cork Gully

Cork Gully is authorised in the name of Coopers & Lybrand Deloitte by the Institute of Chartered Accountants in England and Wales to carry on investment business.

SOFTWARE HOUSE
IN
MANUFACTURING MANAGEMENT

A software house is for sale that has over the last 10 years developed a highly respected and established MRP II (Manufacturing Management) software package.

The product is functionally rich with over 700 programmes contained within 20 modules. The development costs from commencement exceed £1 million.

There is a client base of 27 manufacturing companies, strongest whom are some of the largest organizations in the UK. This has provided an annual support income of £150,000 per annum and ongoing bespoke & consultancy income, which is currently £25,000 to be supplied in the next 4 months.

The last four turnover system sales to clients during 1990/91 were £240,000, £220,000, £220,000 & £200,000 respectively.

The pack is on DIGITAL VAX & UNIX platforms and there is a current active list of prospective clients with whom new system sales are being negotiated.

The highly skilled staff consisting of manufacturing consultants, systems analysts, software marketing personnel are mostly the original development team operating from some fully equipped and prestigious offices centrally located within 1 minute of the M6 & 10 minutes from Birmingham City Centre.

TEL: 021-525-1440

CHRISTIE & CO

Licensed Property Auctions

REMINDER NOTICE

UPON THE INSTRUCTIONS OF MORTGAGEES IN
POSSESSION, BANKS, RECEIVERS, CORPORATE
AND PRIVATE CLIENTS.

FOR SALE BY AUCTION
ON 29TH JANUARY 1992
(Unless previously sold by private treaty)

Major sale of Licensed premises.
Trading businesses, closed units,
redevelopment opportunities.

Sale commences 2.00pm
at London Kensington Hilton.

For further details and entry guides ring the Auction Division on
011 486 4231

For Sale

Stationery Printers and Office Suppliers

Turnover £700,000

Ideal addition to an existing business. Good growth potential in all its markets. Parent company wishes to concentrate on core business.

For further details apply to Box H948 Financial Times, One Southwark Bridge, London SE1 9HL.

MODERN FOUNDRY

For sale by engineering group following post acquisition review.
Built on freehold site in 1990.

Capacity 500 tons p.a. of dimensionally accurate quality iron and alloy castings.

Write Box H942 Financial Times,
One Southwark Bridge,
London SE1 9HL

THE OWNER OF AN ESTABLISHED MFG
COMPANY WITH MANUFACTURING BASE IN UK
AND RELATED CHINA. PRODUCING PRECISE
BEVERAGE, VENDING EQUIPMENT AND
DEPARTMENT STORE EQUIPMENT. THE COMPANY
HAS A NUMBER OF CONTRACT PARTIES. WRITE BOX H942, FINANCIAL
TIMES, ONE SOUTHWARK BRIDGE, LONDON SE1 9HLWell established
RECRUITMENT COMPANY
For Sale

Specialists in Marketing and Executive appointments.

Extensive Client and Candidate base

Covering Greater London, Thames Valley & South East.

For further information write Box H943,
Financial Times, One Southwark Bridge, London SE1 9HL

TEXTILE
FINISHING
PLANT

Textile Finishing & Dyeing
Plant in East Midlands.

Principals only

Write to Box H948,
Financial Times, One
Southwark Bridge, London SE1 9HL

Small but very profitable publishing
company with highly regarded trade
list. T/O currently £1 million. Low
overheads, established 11 years.

For further information please write to:
Box H948 Financial Times, One
Southwark Bridge, London SE1 9HL

PUBLISHING COMPANY

Small but very profitable publishing
company with highly regarded trade
list. T/O currently £1 million. Low
overheads, established 11 years.

For further information please write to:
Box H948 Financial Times, One
Southwark Bridge, London SE1 9HL

Plastic vacuum forming
Co. for sale.

Next M25 Surrey.
T/O 450K p.a. Leasehold
premises 12,000 sq ft.

Write Box H946 Financial Times,
One Southwark Bridge, London SE1 9HL

SIGN MANUFACTURER
AND INSTALLER

Profitable London based company

Turnover £1 million p.a.

Contact Cooper Lancashire, Ref: H9402

Alverys House, 81 Alverys
London WC2B 4HN

Authorised by the Institute of Chartered
Accountants in England and Wales to carry on
investment business

FOR SALE

A significant PLC wishes to dispose of a small wholly owned subsidiary consisting of approximately 30 retail outlets which service the leisure and Art Market.

Turnover is approximately £2m and a high gross margin is achieved.

Interested parties wishing further information should write to The
Box H945, Financial Times, One Southwark Bridge, London SE1 9HL

TECHNOLOGY

Getting to market on time

Concurrent engineering? Never heard of it, say 66 per cent of senior managers in UK manufacturing about a system that slashes product development times through teamwork and modern computer-aided design and manufacturing technology.

That is one finding of the 1992 Manufacturing Attitudes Survey* sponsored by ComputerVision, the big Cad/Cam supplier, and released yesterday. The survey, conducted by Benchmark Research, polled 152 senior managers.

It confirms that UK manufacturers have made great strides in reducing costs and improving product quality but they still have plenty of catching up to do on reducing product development times.

The survey makes interesting reading in the aftermath of last week's initiative by the National Economic Development Council to spread the word about new manufacturing techniques throughout British industry.

When asked what the key manufacturing issues would be in the next five years, more than 95 per cent of respondents said cost-reduction and more than 80 per cent said quality. Just 60 per cent said reducing time-to-market.

Gareth Evans, ComputerVision UK managing director, said: "The success of many multinational companies demonstrates that reducing time-to-market has a colossal beneficial impact on costs and quality. Why don't UK organisations recognise this?"

Encouragingly, the survey found that 70 per cent of the sample had introduced multidisciplinary project teams - an essential element of the concurrent or simultaneous engineering approach.

And 44 per cent of these sites had included customers in the team work process. Of the 34 per cent who had heard of concurrent engineering, 72 per cent agreed that it offered a significant advantage over current methods of development.

Andrew Baxter

*1992 Manufacturing Attitudes Survey. ComputerVision, Arpent Court, Sir William Lyons Road, Coventry, CV8 8PS plus VAT.

In KaDeWe, Berlin's largest department store, there is a coat for sale that looks both classically trench and stylishly Scandinavian. Its lining is beaverskin and the price tag is DM 3,750 (£1,300).

But while the inside of the coat is merely expensive, the outside is revolutionary. It glows like silk and feels like the bloom of a peach. The cloth is made of polyester microfibres, the filaments of which are finer than silk.

There are some in the textile industry who believe, or at least hope, that microfibre fabrics will eclipse Du Pont's Lycra as the hottest new material in popular clothing.

Lycra has graduated from women's hosiery to professional and fashion sportswear, as exemplified by cycling shorts. Now microfibres are following a similar route. Once limited to blends with wool and cotton, their combination of toughness and softness has put them into sportswear, rainwear, silk mixture blouses and even medical filters.

The tight weave possible with such fine filaments means that a fabric can be made waterproof without the need for a plastic coating. The spaces in the weave do not let rainwater seep in but they let water vapour out.

The principle is not new. Gore-Tex, a fabric invented in the US and popular in outdoor clothing, also has microscopic holes that perform the same role. But Gore-Tex holes are made in a plastic film, rather than the weave. With microfibres, the need for such a coating is eliminated.

For more advanced fabrics, a chemical coating can be used which makes it possible for the material to pick up water from the skin and draw it away from the body to the outside of the cloth. "The results are theoretically seven times more porous than cotton and will dry three times as fast," says an executive at ICI fibres market Courtaulds.

There are more adventurous products yet. By combining highly twisted microfibres with conventional fibres of lower twist, delicate napped surfaces such as that on the Scandinavian coat can be made. "Each fibre might have to be twisted hundreds of times," says Mike Barrie of Yorkshire silk fabric specialist Lister.

But the costs are high and the search is on for short-cuts. "You can get a similar effect by mixing fibres that respond differently to heat," says Barrie.

Daniel Green describes how synthetic microfibres produce fabric that is stronger and finer than silk

Spinning a yarn to its limit



The fineness of a single filament of one of ICI's microfibres is less than 1/60 of that of a human hair

Other exotic finishes are possible. In Japan, Toyobo makes a "powder touch" material and Kaneko a "moist touch" fabric. Both are intended for the fashion industry.

The origin of these high technology materials is humble. When nylon first hit the streets in the 1940s it was called artificial silk and priced accordingly.

It was quickly joined by polyester and production grew rapidly. Prices fell quickly as volumes rose. By 1976, polyester accounted for around one third of the entire US textile market.

Such popularity bred contempt. By the late 1970s, nylon and polyester had become cheap to produce. Synthetic fibre clothes were considered

tacky and sweaty. Their only advantages were strength and ability to withstand being thrust into a washing machine every week. In the 1980s, cotton and wool were, once again, the fabrics of choice - except in Japan.

There, demand for silk is traditionally higher than in western countries and demand has grown alongside the Japanese economy. The price of the raw material remained high and its supply, largely from China, unpredictable.

As a result Japanese textile companies redoubled their efforts to reproduce the feel of silk. Since the mid-1970s, Japan has led the world in making fibres as fine as silk.

Microfibres are usually less than one denier (the number of

microfibre filaments is 30 to 60 per cent above that of the normal gauge of filament). But by the time the clothes are on sale in a shop, even an expensive fibre represents only a small proportion of the selling price.

Microfibres appeal particularly to manufacturers in developed countries. They are capital intensive products. Third world suppliers, which have made huge inroads into developed country markets with natural fibre fabrics, cannot compete.

So the push for finer fibres continues. Today, Japanese fibre producers such as Toray can produce polyester of 0.01 denier. Such fabric is used to make artificial leather and can be "puddled", in which an abrasive breaks some of the fibres in the weave to create a

grams that 9,000 metres of the filament weighs). What such fine fibres do in principle is to make a fabric feel soft. Microfibres have been blended into wool or cotton for a luxurious feel that is as strong as a more traditional natural/artificial fibre mix.

Fine fibres also make floppy fabrics. A silk garment drapes quite differently from one made of wool or cotton. Used on their own, microfibres can imitate silk better than any previous synthetic and still stand up to being machine washed. Experts can tell the difference between microfibres and silk, usually on sight and more easily by touch. But consumers seem to be prepared to pay high prices for fabric that feels luxurious, regardless of how it is produced.

"There are huge margins for clothes retailers," says Les Jacques at ICI's fibres division. The profits thus generated are what makes microfibre products so attractive to manufacturers and retailers.

Clothes, such as specialist sportswear, made from microfibres are marketed as luxury goods. Special materials, such as that in the Scandinavian coat, even more so.

The very promise of the fibres has led to a sharp growth in production capacity. In 1980, the Economist Intelligence Unit listed 15 Japanese companies making microfibres. They included giants such as Mitsubishi and Asahi, as well as more traditional fibre makers such as Toray, Teijin and Kuraray.

European companies have been slower to join in. While the Japanese started in the mid-1970s, the likes of Courtaulds, started only five years ago. European manufacturers now include Hoechst of Germany, Montefibre of Italy, Akzo in the Netherlands and ICI.

The result is over-capacity. This has already hit the prices of the larger sizes of microfibres, at close to one denier.

Hoechst acknowledges that there has been some price erosion and that last year was difficult.

Nevertheless, the desire to reduce fibre diameters will continue. The aim is to make artificial materials better than natural alternatives. The potential rewards of genuine innovation in this largely mature industry will continue to push manufacturers towards new products and applications.

different surface texture. Garments are not the only route for microfibres. At 0.1 denier, fabrics can be used in the medical world as biological filters. And there is the barely explored area of industrial filtration, where polyesters are particularly useful because they are relatively inert.

At the cutting edge, there are reports that Japanese laboratories have made a filament of 0.0005 denier. This would be a laboratory curiosity with no obvious applications.

The road to world domination for these products is far from smooth. Even for ordinary microfibres, there are production problems. Existing machine designs have to be scaled down to make finer fibre, so production is low. There are risks that filaments will break during manufacture and hold up production.

Furthermore, the greater surface area of a large number of smaller filaments means that much more dye has to be used. "You will never get the same intensity of colour with microfibres," says Bartle.

The greater surface area can be useful, however. The high surface area of microfibres means they are already being used as cleaning cloths, especially for optical equipment and spectacles. Towing is another possibility.

The very promise of the fibres has led to a sharp growth in production capacity. In 1980, the Economist Intelligence Unit listed 15 Japanese companies making microfibres. They included giants such as Mitsubishi and Asahi, as well as more traditional fibre makers such as Toray, Teijin and Kuraray.

European companies have been slower to join in. While the Japanese started in the mid-1970s, the likes of Courtaulds, started only five years ago. European manufacturers now include Hoechst of Germany, Montefibre of Italy, Akzo in the Netherlands and ICI.

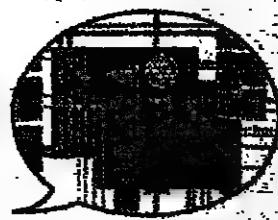
The result is over-capacity. This has already hit the prices of the larger sizes of microfibres, at close to one denier.

Hoechst acknowledges that there has been some price erosion and that last year was difficult.

Nevertheless, the desire to reduce fibre diameters will continue. The aim is to make artificial materials better than natural alternatives. The potential rewards of genuine innovation in this largely mature industry will continue to push manufacturers towards new products and applications.

Service to say 'Wow!' about

By Alan Cane



TECHNICALLY SPEAKING

The system assumed each repair was carried out in full, that is, when more than one repair was done at the same time, the number of hours billed often exceeded the time the car was physically present at the garage. Such a clutch of unhappy customers.

And some kinds of service need make no use of IT at all. A motor vehicle designer stated the simple example of a motorist putting petrol into his or her car with a view to having the electronics that would demonstrate that the car was safe and efficient.

The options included indicators to show the state of the car with the engine turned on and ones to demonstrate the number of miles or kilometres worth of petrol in the tank. A technique for estimating the value of a service, called Service Value Assessment, which OTR has been investigating as a source of competitiveness last year.

The fact remains that just what "service" is, and how it can be applied to a company and its products, it is frequently misunderstood. It is often confused with quality. OTR, a consultancy based in Brussels and London, started investigating "service" as a source of competitiveness last year. It defines service as: "The provision of something to an individual that exceeds expectation and adds value at the same time." An example is OTR's much improved computer-based directory inquiry service which has put an end to delays and mumbled numbers. "It was so good," OTR says, "that people would often call a second time just to see if this impressive improvement in service was real or just an illusion."

OTR was particularly concerned to examine the role of information technology in securing advantage. Its conclusions are thought provoking. Managing director Colin Jackson reckons that ill-thought out use of IT has played a big part in damaging companies' attempts to improve their competitiveness through service.

The study points to car manufacturers BMW's innovation in fixing charges for labour and parts in motor repairs, with bills provided through a computer system.

There was, it says, an "automation trap" in the process.

"How can Information Technology Help when Using Service to Compete?" £25; OTR London: 071 462 5576; OTR Brussels: 02 230 5576.

BUSINESSES FOR SALE

SGC (HOLDINGS) LIMITED

Businesses and assets for sale

The Joint Administrative Receivers of SGC (Holdings) Limited, Special Gas Controls Limited, Fibre Systems Limited and Eurofusion Systems Limited (all in administrative receivership) offer for sale the businesses and assets of certain operating subsidiaries. The principal features include:

Special Gas Controls Ltd

- Optical fibre special projects
- Turnover £6 million per annum
- Operating assets and stocks with a book value of approximately £850,000
- Capitalised development assets with a book value of approximately £250,000
- Operating from premises at Newton, Cambridge

For further details please contact: Chris Hill, Ernst & Young, Compass House, 80 Newmarket Road, Cambridge CB5 8DZ. Telephone: 01223 461200. Facsimile: 01223 324609.

Fibre Systems Ltd

- Sub-contractor to other group companies
- 86 employees at 3.1.92
- Operating assets and stocks with a book value of approximately £2 million
- Operating from premises at Newton, Cambridge

For further details please contact: Chris Hill, Ernst & Young, Compass House, 80 Newmarket Road, Cambridge CB5 8DZ. Telephone: 01223 461200. Facsimile: 01223 324609.

Eurofusion Systems Ltd

- Specialists in the design, manufacture and installation of glass furnaces
- Turnover for 17 months ended 31st December 1991 c. £1.6 million
- Contract work in progress
- Equipment and fixtures

For further details please contact: Helen Maughan, Ernst & Young, Queen's House, Queen Street, Ipswich IP1 1SW. Telephone: 0473 217491. Facsimile: 0473 214484.

ERNST & YOUNG

Authorised by The Institute of Chartered Accountants in England and Wales to carry on investment business.

Compound Semi-conductors

Ernst & Young Corporate Finance have been engaged to sell the following business:

- Production and research of Metal-Organic Vapour-Phase Epitaxial Reactors
- Training and technology support structure
- Turnover of £1.1 million in the 9 months to 30 April 1991

For further information please contact: Richard Buzzoni, Ernst & Young, Compass House, 80 Newmarket Road, Cambridge CB5 8DZ. Telephone: (0223) 461200. Facsimile: (0223) 324609.

ERNST & YOUNG

Authorised by The Institute of Chartered Accountants in England and Wales to carry on investment business.

Project Engineers to the Ceramic Industry

Ernst & Young Corporate Finance have been engaged to sell the following business:

- Project managers and consultants for the construction of ceramic plants
- Current contract work in progress overseas

▪ Leasehold premises in the South of England

For further information please contact: Richard Buzzoni, Ernst & Young, Compass House, 80 Newmarket Road, Cambridge CB5 8DZ. Telephone: (0223) 461200. Facsimile: (0223) 324609.

OFFICE EQUIPMENT

1992 AT 1989 PRICES

Massive Quantity of Quality

Office Furniture

Stock includes:

Executive Desks

Leather Chairs

Reception Furniture

Grey & Light Oak desking

Executive, Conference & VDU chairs

Boardroom Tables

We also offer A Design and Planning Service

IF YOU CAN PURCHASE AT A BETTER PRICE WE WILL REFUND THE DIFFERENCE!

RING NOW 081 549 9339

POSTPONEMENT OF BANKRUPTCY AND CALL-UP OF CREDITORS

(according to art. 725, par. 4 CO)

The debtor mentioned hereafter was granted a postponement of bankruptcy until February 28, 1992.

By analogy with the dispositions of art. 742 par. 2 CO, the creditors of the debtor and the persons entitled to a claim ARE INVITED TO PRESENT within the prescribed time their credits or claims to the Council of Trustees and to submit their supporting evidence (documents, extracts from books etc.), in original or certified copy. The sentence granting the postponement of bankruptcy puts an end to the interests of all credits not secured by pledge (art. 209 LP).

The debtors of the Company have to announce themselves within the time fixed for the presentation of credits and claims. If they fail to do so, they are exposed to the penalties provided for by the legal dispositions. The same rule applies to bonds-men, guarantors or joint and several debtors.

Persons holding assets of the debtor in the capacity of pledgers or in any other capacity are obliged to put

ARTS

Trapped by a formula

From Lingotto, William Packer takes American Art to task

With the millennium new in immediate prospect, an urge to look back across the several places and developments of the 20th century is hardly perverse. *American Art 1930-1970*, sponsored by Fiat at Lingotto, its famous factory complex on the outskirts of Turin (until March 31), thus takes the century's middle 40 years, and a number of us might be inclined to do the same. Any in the up-and-down, in-and-out history of modern art.

The importance of American Art in the second half of our century is manifest, mainly for the commercial and critical, however it has commanded and the influence it has enjoyed. Any exhibition that marks its transition from provincial and insignificant 'backwaters' to world power must be important, and all the more so for being well-chosen, installed and documented.

But whatever the fond hopes of scholars and curators, it does not follow that every such exhibition will necessarily be a celebration of its subject. The recent Pop Art show at the Royal Academy was a useful if inadvertent beginning, and now here at Lingotto, with an even deeper scepticism, we again confront the critical claims made for later 20th-century American Art.

Ever since abstract expressionism burst on an astonished world shortly after the Second World War, these claims have been extraordinary, both in their critical extravagance and the reward they have brought. To come round to Philip



All the best paintings date from the 1930s and '40s: 'Blue Nude', 1947, by Milton Avery

Pearlestein at the very end of the show, and he no master of the nude figure, is to feel a real relief at something attempted, struggled with, something to look at. But it is with the long disregarded provincialism of the first period, Philip Guston and Sherrie Rabinovitz, that the real pleasure, smaller in themselves and accounting for no more than a quarter of the space overall, require time and close attention in inverse proportion to the wider spaces beyond. They contain the work of the 1930s and 40s, principally figurative and comparatively small in scale, condescendingly made.

What do we find beyond? Why, the abstract expressionism of Still and Motherwell and the Pop Art of Rosenquist and Wesselman, the minimalism of André Stalla, Ryman, Marden, and Baldessari, the neon tubes of Flavin and Sonnier, the twisted pipes of Serra, the celebrated junk of Rauschenberg and Johns, in short the sum of American genius after 1950. 'It is incredible', says Attilio Codognato, in his catalogue introduction, 'how much our garbage can reveal about our lives.'

Trapped by a formula, Guston

the new order was imposed, what had gone before deemed trivial and irrelevant to the great task and future that lay ahead.

The effects upon the world at large, that more or less swallowed this humungous whale, are another matter. Here the havoc wrought on American Art itself is enough. We have only to consider the later work of true talents such as Philip Guston and Mark Rothko, shown alongside the earlier, a sense of despair and despair. Commercial interest was put before any complexity of inconsistency in the artist's imaginative development. Consistency and predictability were all, a mere matter of style, to be recognised and presented to the world at large.

Trapped by a formula, Guston

him, does not have doubts of his own abilities and perceptions. The artist is always right.

Such is the patronising cynicism or naivety perhaps, of a Rauschenberg with his painted bric-a-brac, a Johns who uses a broom to his canvas, a Lewitt who simply tells the gallery assistant to draw lines in pencil on the wall, a Baldessari who paints the banal text from the painter's manual, a Robert Morris who would wrap his brain in dollar bills.

The conceptual artist would tell us what to think, would limit our experience of his work to what he would tell us. And he must forgive us if we yawn and turn away. American aesthetic correctness, as opposed to its sometime art, is to be resisted.

Acis and Galatea

QUEEN ELIZABETH HALL

There is perhaps no form harder to bring off in performance today than the baroque pastoral. Handel's score for *Acis and Galatea* is among his most exquisite achievements, but the plot does not have the force or tension that hold an audience through his *Serse*, *Julius Caesar* or *Semele*. Listening to Handel's idea of Arcadian nymphs and shepherds is glorious, but how do you make that idea watchable? One way, of course, is to stage it in an approximation of the style of Handel's day, which is what the English Bach Festival attempted on Sunday night.

But what a huge gap there is between theory and practice in reviving these baroque operas in period style. On one level it is so distracting to watch modern performers' efforts to recapture the exquisite refinements of an unrecapturable era that you can hardly attend to the music. On another level it is so interesting to be given a visible image of the idioms of that lost time that you are grateful to find new things to hear in the music. I find that I spend half the time fending off the incidental details of the performance before me and trying to perceive the ideal that the reviving is aiming at.

The most important features of this English Bach *Acis* were the music. With just four or five voices for the choral music and eight players in the orchestra, correspondences between song and accompaniment become keener. The closeness between oboe and tenor in 'Consider, fond shepherd' was a typical pleasure, and the intimate vigour of the great 'Wretched lovers' chorus was a

highlight.

The most striking feature of the stage action was its sheer amount of dance. Choruses and arias were often accompanied by a dance quartet (choreographed by Sarah Kremer), and I was glad to have the dance content of this music underlined. And yet I took little pleasure in the dancing itself. Decked out in greces and smirks, it made *Acis* seem supercilious and bogus.

Marie-Antoinette-ish. And women's the women's dresses, revealing the ankles and more, anachronistic! The 1731 arrangement of Handel's 1718 score was being used, but in 1731 only the young ballerina Marie Camargo (in Paris) dared to shorten her skirts that far.

As Polyphemus, Jonathan Best made the strongest impression. Made-up and costumed in nicely grotesque style, he looked and sounded the least inhibited person onstage. His attempt to acquire courtly refinement of gesture and gait during 'Would you gain the tender creature' was the freshest moment of the stage action, because it commented on the whole business of period style.

Sally Harrison sang Galatea with sweet purity, and for a singer showed a remarkable degree of understanding, grace, and dance. It is hard not to make *Acis* a tender wimp, and that is all Richard Edgar-Wilson could manage. He looked stiff and gormless, though he sang with - yes

- sweet purity. (*That's enough sweet purity, Ed!*) But it was that kind of a show. A.M.

Alastair Macaulay

A humorous Watteau

Paul Jeromack reviews the work of Nicholas Lancret

One of the most delightful small exhibitions in America at present is the retrospective of paintings and drawings by the French 18th-century artist Nicholas Lancret (1690-1761), lately at the Frick Collection and which reopens at the Kimbell Art Museum, Fort Worth, Texas from February 15 to April 11. In the Frick, a veritable chapel for devotees of the *ame* régime with its masterpieces by Boucher, Fragonard, Greuze, Chardin and a lost-sought early Watteau of 'Soldiers at Rest' before the Gates of a Town', the 20 paintings and 14 drawings by Lancret are shown to the best advantage in the most congenial company. Curated by American scholar Mary Taverne Holmes, the Frick show is, surprisingly, the first ever devoted to the artist, and while a rehabilitative effort may be taken on its own terms just to see some of the most delightful genre paintings of the 18th century.

The son of a coachman, Lancret began his career as a painter of *jeux-champeaux* in the manner of Watteau, who after first breaching the young man, became infatuated when some paintings by Lancret were mistakenly taken to be his own. Lancret enjoyed great success in the pastoral genre that Watteau initiated, earning the Royal patronage of Louis XV and Frederick the Great of Prussia, who collected dozens of paintings by Lancret and his rival, Jean-Baptiste Pater for his palaces at Potsdam and Sans Souci.

Although Lancret has retained a devoted following among private collectors, the artist's critical fortunes have greatly suffered, due to the artist's initially close dependency on taste by adding figures to 17th-cen-

tury Watteau. For much of this century, Lancret has usually been dismissed as a mere facile imitator of Watteau, relying, in the words of one ungenerous critic, on "the *petit formula* without understanding" (Watteau's 'poetry' or 'originality'). The Frick show demonstrates that Lancret, while unable to fully digest Watteau's style (which is widely at odds with his), was no slavish follower, and he explored genres and subjects that were very different from the older master. Whereas Watteau's genius is demonstrated in the compelling, haunting ambiguity and silvery tones that imbue his canvases, Lancret opted instead for both richer, bolder colours and narrative clarity in his *jeux-champeaux* and genre scenes, adding a cheerful humour that Watteau eschewed.

What Lancret lacks in poesy, he makes up in simple charm. There is no mistaking the meaning of Lancret's jolly *Lancret after the Hunt*, from the Boston Museum, featuring a gaggle of pleasantly inebriated nobles lounging in their chairs. And the panoply of Watteau's view of courtlyhood is replaced by the simple pleasures of Lancret's *Toy Windmill*, depicting a pug-faced little girl blowing herself purple while vainly attempting to make a body-trapped toy spin.

In such paintings, Lancret is the French heir of the seemingly straightforward 17th-century Flemish and Dutch genre subjects of Dou, Meiss and Teniers that 18th-century French connoisseurs were infatuated with (Diderot once remarked that he would give up Watteau for one Teniers). Occasionally Lancret pandered to that taste by adding figures to 17th-cen-



'Blindman's Buff', c 1728, by Nicholas Lancret

try Dutch kitchen interiors by Kalf, Sofieville and others (a good example, unavailable for the Frick show, is the Wallace Collection's *Flea Catcher*), and in at least one instance, Lancret's addition has been cleared away by judicious 20th-century restorers.

Another aspect of Lancret's art that may have been visually influenced by Dutch examples, and one minimally dependent on Watteau, was the conversation piece. Lancret was one of the very few proponents in France for this essentially English

convention, and he is represented here by his very best examples, notably the famous *La Tasse de Chocolat* from the National Gallery, London, and the *Sentier Hunter with a Servant* (private collection, New York), which (privately) recalls Chardin.

According to one account, Lancret's only vice was his great love for the theatre and opera and one of the fruits of his obsession, and a highlight of the show, is the pastoral portrait of the prima ballerina La Camargo dancing with a companion

(National Gallery, Washington).

If the Frick show finally coaxes Lancret's reputation out from under Watteau's shadow, it is worth recalling that for his contemporaries, there was no confusing the two artists. Commenting on two Lancrets, one astute 18th century critic decreed that while they were "in the genre of Watteau, but in a style that M Lancret had already created for himself - and true connoisseurs will not confuse them".

Ballet in new production of three works by Jiri Kylian. Repeated tomorrow, Thurs, Fri and Sun (753 99100)

Konzerthaus 19.30 Cherubini Quartet plays string quartets by Beethoven and Berg. Tomorrow and Thurs: Paavo Berglund conducts the Stockholm Philharmonic Orchestra (244130)

Royal Opera 18.00 Siegfried Kühler conducts Leif Söderström's production of Simon Boccanegra. Fri and Sat: operas by the Estonian composer Eduard Tubin, and Strong, a Roy of the

Rovers come to life, is the unlikely vehicle for the craze. He is the hyperactive kiddie on the school treat, lumbering around the stage fingering an imaginary guitar just like the teenagers in the bathroom. This is how it should be.

Strong is just 18. He might look like a 45-year-old truck driver, Meat Loaf on a quiet day, but there is no way he can lay on a sophisticated performance.

It is a sweet parody of soul. - "How's you all doing now", he drawls in a tentative chante of a southern singer working the cabaret circuit. After that his chat consists of spotting friends in the audience and wondering at the strange twist of fate which has made him this week, bigger and bigger. Of course, there is some sense in it all. Strong has a remarkably solid "black" voice. Close your eyes and he is the soul singer of your dreams.

Strong is already trying to move on, slipping into his own songs, which seem like a pastiche of the real thing. And he has a ramshackle band with a six-strong brass section and girl singers who strut. It is just possible that the voice will keep him touring medium-sized venues in the US after the movie has moved on. But I can't imagine he will be such a hot ticket in Kentish Town again.

Antony Thornicroft

Ballet in new production of three works by Jiri Kylian. Repeated tomorrow, Thurs, Fri and Sun (753 99100)

Konzerthaus 19.30 Cherubini Quartet plays string quartets by Beethoven and Berg. Tomorrow and Thurs: Paavo Berglund conducts the Stockholm Philharmonic Orchestra (244130)

Royal Opera 18.00 Siegfried Kühler conducts Leif Söderström's production of Simon Boccanegra. Fri and Sat: operas by the Estonian composer Eduard Tubin, and Strong, a Roy of the

■ WASHINGTON

Washington Opera The season continues on Fri with Handel's Agrippina (runs till Jan 31) and the American premiere on Sat of Savage Land by the Chinese composer Jinn Xiang (runs till Jan 28)

Kennedy Center Concert Hall Tonight at 19.00, Peter Maag conducts the National Symphony Orchestra in Mendelssohn's overture The Fair Melusine, Grieg's Piano Concerto and Beethoven's Fourth Symphony. Tomorrow: Charles Dutoit conducts the Philadelphia Orchestra in music by Rousset, Stravinsky and Nielsen.

Thurs, Sat and next Tues: James Conlon conducts Mahler's Second Symphony (416 4800)

Kennedy Center Opera House Bye Bye Birdie, revival of the 1961 musical comedy starring Tommy Tune, runs till Jan 26 (416 4600)

The Barns of Wolf Trap This week's events include an evening of classic American melodies (Fri) with the humourist and pianist John Eaton, plus a classical guitar recital (Sat) by Lona Boyd (703-838 2404)

■ STOCKHOLM

House of Dance 19.00 Culberg

European Cable and Satellite Business TV (all times CET)

MONDAY TO FRIDAY

CNN 0730-0800 Moneyline 1230-1300 Business Morning 1330-1400 Business Day 2000-2030 World Business Today

14.16 FT/TV production with Grant Purcell and Mark Chivers 2200-2230 World Business Today 0100-0130 Moneyline

Super Channel 0800-0830 Business View 0830-0900 Business Iniders

2130-2200 (Tues) East Europe Report - weekly in-depth analysis from FT TV

2130-2200 (Wed) FT Business Weekly - global business report with James Bellini

2130-2230 (Thurs) Talking Heads - international issues

Sky News 1200-1300 International Business Report

1130, 1730, 2130, 0430, 0530 (Thurs) FT Business Weekly

SATURDAY

CNN 0730-0800 Moneyline

0800-0930 World Business This Week - a joint FT/CNN production

1540-1610 Moneyweek

1900-1930 World Business This Week

SUNDAY

Super Channel 1800-1830 FT Business Weekly

Sky News 1330, 1630, 2030, 0030, 0230 FT Business Weekly

CNN 1800-1830 World Business This Week

1800-1830 FT Business Weekly

Sky News 1330, 1630, 2030, 0030, 0230 FT Business Weekly

CNN 1800-1830 World Business This Week

1800-1830 FT Business Weekly

Sky News 1330, 1630, 2030, 0030, 0230 FT Business Weekly

CNN 1800-1830 World Business This Week

1800-1830 FT Business Weekly

Sky News 1330, 1630, 2030, 0030, 0230 FT Business Weekly

CNN 1800-1830 World Business This Week

1800-1830 FT Business Weekly

Sky News 1330, 1630, 2030, 0030, 0230 FT Business Weekly

CNN 1800-1830 World Business This Week

1800-1830 FT Business Weekly

Sky News 1330, 1630, 2030, 0030, 0230 FT Business Weekly

CNN 1800-1830 World Business This Week

1800-1830 FT Business Weekly

Sky News 1330, 1630,

FINANCIAL TIMES

NUMBER ONE SOUTHWARK BRIDGE, LONDON SE1 9HL
Telephone: 071-873 3000 Telex: 822188 Fax: 071-407 5700

Tuesday January 14 1992

Italy heading for relegation

THE DRAFT treaty on Economic and Monetary Union (Emu) makes it quite likely that Europe will have a single currency by 1999; but its convergence criteria make it still more likely that a two-speed Euro will result.

Since only the economically chastised will be allowed to join Emu, life before Emu for those now ineligible will be decidedly austere. Italy, in particular, will not merely have to make a swift move to fiscal chastity, but will have to undergo a period of repentance for past sins as well.

Yet there is little sign that Italy's politicians appreciate the sacrifices they will have to make if Italy is to meet the convergence criteria, every one of which it currently fails. The 1992 budget deal, for example, agreed before the statutory deadline for only the ninth time in the last 40 years, ensures that Italy will end 1992 even further away from meeting the fiscal convergence rules than at present.

The Emu treaty makes it possible to exclude any country with a national budget deficit that exceeds 3 per cent of gross domestic product, or an outstanding public debt that exceeds 60 per cent of GDP. But the proposed Italian budget implies a deficit of 10.5 per cent of GDP in 1992, while the primary deficit, excluding interest payments, which is set at 0.4 per cent of GDP in 1992, will raise the ratio of debt to GDP above its current 104 per cent. A primary surplus of 2.8 per cent of GDP is needed just to stabilise the debt ratio.

Over-optimistic

Even before it has been signed, and despite its evident inadequacy, the proposed budget already looks over-optimistic. It anticipates GDP growth of 2.3 per cent in 1992, for example, higher than the OECD's optimistic forecast of 2 per cent; it does not incorporate the higher cost of debt service imposed by the recent rise in interest rates, from 11.5 to 12 per cent; and it relies on further revenue from privatisation, if the politicians can agree on what to privatise, even though expected revenue from 1991 sales is only half in.

The election coming up this spring provides the politicians

with a ready excuse. The necessary reform of the bloated pension system and cuts in state subsidies to industry would be highly unpopular. In addition, a sufficiently large primary budget surplus might be highly deflationary for the Italian economy.

Political cost

Yet every year is likely to be an election year in Italy, and the political cost of incurring the voters' wrath now may be small against those created by relegation to the European second division. Even so, a serious attempt to reduce the budget deficit would probably require constitutional reform to strengthen the government.

The text agreed in Maastricht could, in principle, permit Italy to dodge the fiscal criteria. The treaty provision on deficits could be overruled if the excess is "exceptional and temporary" while the debt ceiling only applies if "the ratio is not sufficiently diminished... at a satisfactory pace".

To allow Italy to enter Emu in anything like its present fallen state would make a mockery of guidelines whose entirely proper aim is to reduce the risk that one country's fiscal misbehaviour would impose higher than necessary interest rates on all participants in Emu.

Currently, the Italian government pays high interest rates on its domestic debt, to compensate investors for the risk that inflation will spirit it away. Notionally, the European Central Bank will be prevented from bailing out a defaulting government; but it cannot hope to make that commitment fully credible. The fear that the European central bank might bail out a potentially defaulting Italian government would introduce a general inflationary risk into Emu, resulting in higher interest rates for everyone.

The political difficulty of disciplining national members once the Emu club is operative makes it all the more important that those most likely to be prevented from joining. If that is what it takes to compel the Italian government towards fiscal self-discipline, the convergence criteria will have served Europe, and Italy, well.

See-through pay

SELF-PROMOTION is usually a suspect activity, but nobody is likely to oppose the recommendation from Pro Ned that top pay in all listed companies should be set by a named non-executive remuneration panel, although this body exists to promote the role of non-executive company directors. The practice is already widespread, but often falls short of the standards proposed in this report - a clear remit for the panel, and publication of details and explanations of top pay well beyond the meagre requirements of British company law.

Transparency and demonstrable independence would help to defuse some of the public resentment which has recently flared up about top

pay. Full disclosure of top pay and fringe benefits should be legally required, as disclosure of service contracts already is. But disclosure will do little good if what is disclosed is seen as greedy or unjust. For example, where pay is related to performance, it should, as it does not always, move down after bad years as well as up after good.

This would protect non-executives from "having to defend the indefensible", as Pro Ned rather self-regardingly demands. And it would avoid the real economic penalties of pay awards which tend to raise shop-floor wage pressure when the economy can least afford it, quite apart from getting privatisation, not to mention capitalism itself, a bad name.

Ports in disarray

THE SAGA of the trust ports has turned into one of the most bizarre in the short history of Britain's privatisation programme. What should have been a routine and uncontroversial sell-off has turned into an embarrassing debacle; and the government has only itself to blame.

The roots of the government's disarray lie in the ports' unusual status. Run by independent, self-governing local trusts set up under acts of parliament, they had no owner. This raised doubts about the government's right either to force their sale to the private sector or to take a share in the proceeds.

In legislating to overcome this problem, the government embarked on an unsatisfactory fudge at every juncture. Privatisation was to be voluntary, the government said; but it was to be compulsory for the 15 biggest ports. The trustees themselves were to choose how their ports were to be sold and to whom, but only subject to the government's approval. Management-employee buy-outs were deemed to be desirable, but only up to an ill-defined point. The proceeds of the sales were to go to the ports, but since that would mean anyone buying a port would get all their money back, the government decided to take 50 cent for itself.

With the privatisation of the first trust port to come forward - Tees & Hartlepool - the chickens have come home to

roost. The trustees' decision to award the port neither to the highest bidder nor the buy-out team has brought confusion, anger, and the threat of a judicial review from one of the losing bidders. The response of Mr Malcolm Rifkind, the transport secretary, has been to say that he is "minded" to accept the trustees' decision; meanwhile other ports have imposed an information black-out on the bidding procedure in an attempt to prevent similar embarrassment.

This is no way to privatise the ports. However well-intentioned the government's motives in seeking to involve local interests in the sales, the trustees have no experience in such matters and could conceivably be presented with conflicts of interest because of their local connections. The insertion of this unnecessary layer into the decision-making process has simply served to obfuscate it.

If the privatisation of the trust ports is to command public support, it must not only be fair, but be seen to be fair. Mr Rifkind should insist on a public auction of the trust ports, with the Department of Transport acting as referee. Any requirements as to employee ownership of the future development of the port could be made preconditions of the bid. Better a U-turn in favour of fair play now than more unseemly farcades such as the one over Tees & Hartlepool.

Given that Dixons is Sony's biggest UK retail customer and sources roughly two thirds of its merchandise from Japanese-owned companies, it ought to be in a pretty powerful position when negoti-

In a land where people are reputed to have the best, longest and most expensive education in Europe, it is not unreasonable to expect them to be able to tell the time. But the Germans are having problems. There are those who say it's five to midnight in mid-winter, and unless someone does something soon, the country's economy will turn into a pumpkin. Then there are those who claim it's midday in mid-summer... and it looks as though it will turn out fine again tomorrow.

Over-dosing on education, it seems, can be a dangerous thing. So too, according to the doomsayers, can excessive health care, too much unspoilt countryside, early retirement, too many holidays and too much pay for too little work.

This is the theme that has been taken up lately almost with one voice by German industrialists. They argue, at length, loudly and persistently, that *Standort Deutschland* - Europe's prime industrial base - has lost its charm and risks losing its key role in manufacturing. Not only do foreign investors shun the place, but now German industry is moving away to escape the unwelcome consequences of the economic miracle.

The figures prove it, they claim. In 1990 German companies invested DM30bn (£10.50bn) overseas, while foreigners invested only DM3bn in Germany.

Outsiders readily cite a host of disincentives to investing in Germany. A report last year from the Japanese External Trade Organisation (Jetro) blamed high taxation, high pay, low flexibility in the workforce and over-generous social security as the main reasons against investment. It echoed precisely the complaints turned up in a poll a year earlier among members of the US Chamber of Commerce in Germany.

Industrial labour costs of DM39 an hour are the highest in the European Community, about 10 per cent of gross national product - almost DM5,000 a head - is spent yearly on health care, thus raising industry's ancillary labour costs. Environmental laws obliged the country's chemical industry to spend DM5bn last year - 60 per cent more than any of their competitors - on cleaning up their act. Total public expenditure on education, rising 8 per cent annually, is about DM100bn a year.

A German works 500 hours a year less than a Japanese, and he takes all his generous holiday allowances. As Chancellor Helmut Kohl said the other day, the federal republic is becoming the holiday republic.

Working times, moving steadily down to 35 hours a week across industry, are another bone of contention. Working lives are abbreviated by late starts after university. A typical graduate takes his first job at 28, and at present, retires at around 62. Mr Peter Stahl, president of the national chamber of trade and industry (DIHT) encapsulates widespread concerns: "I have little faith in a country where it is considered revolutionary for shops to be allowed to stay open after 6.30pm."

Pay is an over-riding worry, and topical in the light of the current strife in wages negotiations. "If we want to stay competitive with our products," said Mr Marcus Sierich, chairman of auto component maker Robert Bosch, "we must work in low-pay countries where wages are up to 90 per cent lower than in Germany."

Recent moves by top German companies, it is said, underline the problem:

• Mr Edzard Reuter, head of Daimler-Benz, declared recently there were some products the company could no longer afford to make in Germany.

"Making a diesel engine in our works at Untertürkheim costs half as much again as the same engine made in South Korea,"

Mr Reuter said, stressing industry's complaints about high wages and ancillary social security and other costs, which amount to 46 per cent of the total labour bill. The Mercedes-Benz car subsidiary is reported to be considering building its first full-scale overseas car production works in Mexico.

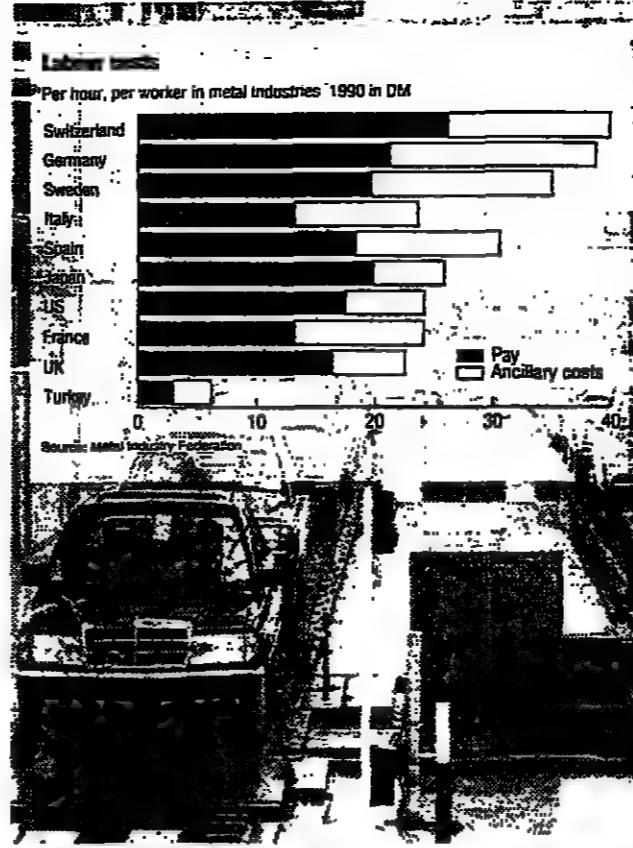
• Bosch has announced its manufacture of car loudspeakers to Mexico and Malaysia, shedding 1,500 German jobs.

• Siemens is exporting car wiring systems manufacture to Czechoslovakia and Turkey - along with an unspecified number of jobs.

• BASF is moving fertiliser production from the Rhine to Antwerp, and last year spent only half of its DM5bn investment budget at home. According to Mr Wolfgang Jenetsch, a

Christopher Parkes asks whether industry is moving out of Germany

Not so miraculous



senior member of the BASF board, for Ludwigshafen, one of the group's long-standing manufacturing bases, "It is already five past midnight."

The ticking-clock argument has been going on and off in Germany since the early 1980s, when Eurosclerosis was a fashionable economic disease.

Since then German industrialaries have pumped through almost a decade of continuous expansion, creating more than 3m new jobs in the process.

But in the last few months, the question of Germany's competitiveness as a manufacturing centre has been raised with renewed insistence. Indeed, it has taken on the air of a concerted public relations campaign, dressed up with apt one-off quotes from industry leaders, to attract public attention. Cynics say that this has more to do with events such as the unexpected burdening of Germany with 16m more people from the east, the wreckage of the DDR's economy and the resulting economic surge and slowdown in the west than with a sudden worsening of industry's cost base.

Mr Johann Eekhoff, state secretary in the economic ministry, the first notable to use the word "recession" in a speech late last year, takes the strain coolly, and industry's appeals with a pinch of salt. "Whenever Standort Deutschland comes up, you must

always listen for the undertones," he says. He remembers the last alarm bells, when Japan was about to sweep in and trample all over European industry. There is always, he suggests, a hint of protectionism.

For Mr Eekhoff, the key to Germany's enduring attraction as an investment base is demonstrated in the country's ability to generate new jobs. "We created 800,000 last year. That cannot be a bad sign," he says.

There is, he points out, no real sign that domestic investment has run into the sand. After a 10 per cent surge in 1990 and a real 6 per cent increase in capital expenditure last year, spending on new plant and equipment at home even in these straitened times is expected to increase by a real 3 to 4 per cent in 1992. As the latest report from the Bundesbank said, "readiness to invest in the German economy continues unbroken". Recent forecasts also indicate that a further 250,000 new jobs will be created this year.

Increased overseas investment by German companies, says Mr Eekhoff, is a natural result of German wealth. The opening of opportunities in Czechoslovakia and Poland provides a chance for Germany to show itself as a "good neighbour". Coastal sites near developed rivers make more natural homes for chemical works than inland riverbanks. Aluminium factories would be better off in energy-rich Ukraine or Russia, Mr Eekhoff says.

The current round of 10 per cent pay claims, an echo of last year's wages boom when industry was prepared to pay any price to keep production going to feed demand in the east, may be hitting the headlines at the moment.

But it is no more important than the other issues being raised by industry, many of which were being addressed and dealt with long before the current debate began. Basic changes in health provisions, introduced in 1988, drove down government spending on health by 9.5 per cent in their first year. Wide ranging corporate tax reforms, although the first stage is stuck in the federal legislature's fraught approvals process, are on their way through. The national pensions programme has recently been adjusted to keep people at work for longer.

No one suggests that the process of adaptation to so many changed economic, political and geographic circumstances can be hurried. But Chancellor Kohl sent a clear message for the medium- and long-term future last weekend and perhaps set the pattern for the future development of the Standort Deutschland debate.

"We must rethink our priorities," he said. "We must examine what is absolutely essential now, what can be put off, and what we can do without."

Industry is already ahead of him. Given German car makers' losses of market share in the US, a Mercedes works next door in Mexico would seem to be an essential step to help Mr Reuter compete more effectively with the Japanese.

Mr Johann Eekhoff, state secretary in the economic ministry, the first notable to use the word "recession" in a speech late last year, takes the strain coolly, and industry's appeals with a pinch of salt. "Whenever Standort Deutschland comes up, you must

FINANCIAL TIMES TUESDAY JANUARY 14 1992

BOOK REVIEW

Crimes of capitalism

BEAR HUNTING WITH THE POLITBURO
By A. Craig Copetas
Sierra and Schuster, £17.99

"The communists said this was not good for them and had no desire to hunt chickens," Hajibau said no. "The communists said, give me more money, Hajibau said no. They came back and burned my chickens."

This story is a good example to generalise - although, today, no one has to try very hard to convince a western audience that people are not always as bad as they are. Hajibau's story is a good example to generalise - although, today, no one has to try very hard to convince a western audience that people are not always as bad as they are.

Much of the book is devoted to Vladimir Yakovlev, the founder of the Fact cooperative, and now the founder editor of *Commercial*, a successful weekly newspaper that prints in Russian and English. Yakovlev was Copetas's main guide through the co-operative.

The picture he paints of Yakovlev, and of his now related ventures, is of a world where business is still, even the most self-interested kind, do not exist. Copetas quotes an American, Lord Grimes, who had come to Moscow in 1960 to promote rock music and other ventures. She made a deal with Yakovlev, for which he demanded (and got) computers and other electronic equipment, and publicity in the US press. But he delivered almost nothing that he had agreed to. Says Grimes: "I realised Yakovlev was incapable of taking responsibility for his mistakes and was only interested in getting computers and press for himself. He was not interested in doing business at all. He never thought anything through to the end. If I created an interview on a computer, that was enough."

Here is a description of a "business" mentality which is not, in capitalist terms, rational. Modern capitalist demands both rational planning, codes of behaviour and service, and a public style which lays stress on reliability and honesty.

Can this mismatch of dirty dealing ever be clean? Can those who come out of Orthodox and communist traditions, both of them hostile to capitalism, develop a business ethic? There is no reason, on the face of it, why not. Many proper and successful capitalist companies have criminal great grandfathers - it is a pity that they did not have reporters like Copetas to preserve their contemporary records. His is the first Soviet business narrative: it sets a high benchmark.

John Lloyd

Hack work for Hawke

■ White-collar unemployment can evidently cause quandaries even for ex-premiers.

Australia's Bob Hawke, in particular, is casting around for a renewed career following his December dumping by the Labor Party after more than eight years as prime minister.

Unlike Malcolm Fraser and Gough Whitlam, he seems set on staying in the public eye.

One long-term possibility is becoming the first Australian premier to go on to be governor-general. After all, he himself set the precedent for giving that post to a prominent politician by appointing his foreign minister Bill Hayden, instead of the more customary judge or diplomat.

In the meantime, however, Hawke is considering turning to hack-work as a television journalist. While intending to stay in parliament at least until next year's election, he is talking to TV networks about doing a series of interviews with present and past world leaders.

The obvious candidate is George Bush, who went out of his way to see his friend Bob when in Canberra last month. Another is Margaret Thatcher, whom Hawke respected although didn't like.

He apparently has no qualms about becoming a member of a profession he has frequently derided as incompetent, and with which he was increasingly at odds during his last days in office. Nor does he fear attracting one of the wits with which he liberally peppered the Australian media during his 30 years in public life.

If the privatisation of the trust ports is to command public support, it must not only be fair, but be seen to be fair. Mr Rifkind should insist on a public auction of the trust ports, with the Department of Transport acting as referee. Any requirements as to employee

The Koreans are coming," warned the cover story of *Business Week* in December 1985, predicting the imminent arrival of a wave of Korean exports in western markets.

Come they did. The next three years saw one of the most dynamic export drives since 1945. Overseas sales of Korean goods, from cars to computers, doubled from \$20 billion in 1985 to \$50.7bn in 1988. The wave was followed by a second, Japan.

But the second Japan did not arrive. Instead, in the new decade there was a sharp slowdown in export growth and a fall in exports to Japan and the US, Korea's most important markets. Last year, this trend continued. Exports to the US fell by about 7 per cent. Exports to Japan struggled to match levels achieved in 1980.

So was Korea's assault on western markets just a flash in the pan? Or is its export machine merely pausing for breath, rebuilding its competitiveness before another surge of dynamic export growth?

On both counts the answer is likely to be no. The expansion of the 1980s is unlikely to be repeated. Competition from low-cost Asian rivals such as Malaysia, Thailand and China, combined with difficulties in upgrading the quality of its products, will constrain what was once the fastest of Asia's "dragon" economies.

However, at the same time, Korea's retreat in international markets may also be nearing an end. The next few years should reverse the trend of declining competitiveness and lay the foundation for a more sustainable, if more modest, performance.

The difficulties which have stalled the roar of the Korean export "dragon" are easily remedied. The introduction of democracy in 1987 heralded an explosion in manufacturing wages and a wave of industrial unrest as long-repressed workers demanded their share of Korea's economic miracle.

Combined with a steady appreciation of the exchange rate, which climbed from Won 846 to the US dollar in 1987 to Won 1,556 to the dollar in 1989, this was a sudden loss of price competitiveness.

Any one of these factors on their own would have been difficult to absorb," says Mr Sub Sung-Mok, one of the top economic policy-makers in the ruling Democratic Liberal party. "What really hurt was that these shocks came together."

If the causes were easy to identify, so were the solutions. Most important was the need to increase productivity through investment in automation and new capital equipment.

Dragon looks for re-kindled fire

South Korea is seeking to regain its strength in export markets, writes John Riddings

ment and to improve the quality and sophistication of Korean export products. This would allow exporters to regain their price edge, keep a step ahead of new competitors from south-east Asia and to expand profit margins on their sales in overseas markets.

But these adjustments have proved difficult.

Part of the problem is that Korean industry has relatively little experience in product development and innovation. This is largely the result of the pattern of its industrialisation, which was achieved through the acquisition of foreign technology and which was started only after the end of the 1950-53 Korean war.

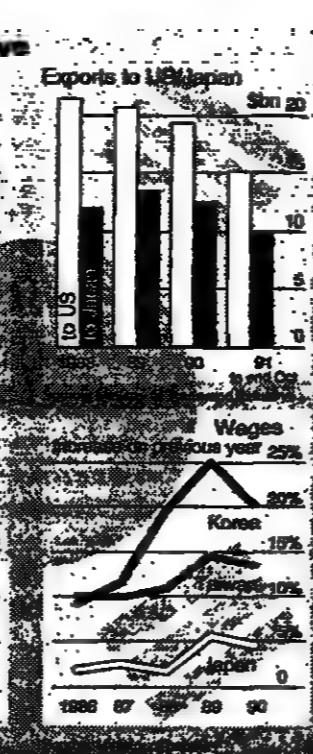
Weakness in engineering sciences and their application is one of our biggest problems," says Mr Lee Dae-Il, director of advanced engineering at Hyundai Motors. Korea's largest car manufacturer. "Just one generation ago Korea was an agricultural society."

Management attitudes have also been slow to change from the successful formula of the 1980s. In particular, the large conglomerates which dominate the economy have continued to pursue strategies of diversification and volume production as opposed to increased specialisation in specific industries.

The top executives of the large business groups are basically "merchants," argues one foreign businessman in Seoul. "They built their empires through large-scale production of consumer items and then found markets for them. But that no longer works. They have to be more responsive to the customer and pay more attention to the engineering and design of their goods."

The problems involved in industrial restructuring are compounded by a scarcity of financial resources. Prime lending rates at Korea's commercial banks are fixed at 12.5 per cent. But these loans are restricted, forcing companies to unofficial "lend" markets where interest rates are as high as 30 per cent.

Yet the worst may now be over. The cost rises of the late 1980s are gradually being



absorbed, while there are signs that the declining competitiveness of Korean products is also being reversed.

"We are at a juncture where things are beginning to look up," says Mr Kim Chul-Su, president of Kotra, a government agency which promotes exports. His optimism is supported by some positive trends:

• Productivity increases have caught up with pay increases.

• Industrialists and business leaders say they are starting to see a recovery in the factory floor. "After the introduction of democracy in 1987, our work ethic disappeared," says Mr Kim Chong-in, chief presidential economic secretary. "But now people are beginning to realize the necessity of re-establishing their working morality."

These factors will help sharpen Korea's competitiveness, giving exporters, sandwiched between lower-cost south-east Asian rivals and high-quality Japanese producers, more room for manoeuvre.

Several Korean companies have also responded to the

strikes, a sharp decline from the 1.610 in 1989.

• The exchange rate has been depreciating. From a peak of about Won 1,556 to the US dollar in 1989, the Korean currency has fallen to about 760 to the dollar. With an expanding trade deficit, which exceeded 1.610 last year, further weakening is expected.

• Industrialists and business leaders say they are starting to see a recovery in the factory floor. "After the introduction of democracy in 1987, our work ethic disappeared," says Mr Kim Chong-in, chief presidential economic secretary. "But now people are beginning to realize the necessity of re-establishing their working morality."

These factors will help sharpen Korea's competitiveness, giving exporters, sandwiched between lower-cost south-east Asian rivals and high-quality Japanese producers, more room for manoeuvre.

Several Korean companies have also responded to the

LETTERS

No problem

From Mr Giovanni Grego.

Sir, Observer (Spring issue, January 9) quotes disapprovingly the French definition of sexual harassment. It seems, however, that the French know more about female psychology than Observers do. Why should there be any problem for the victim in telling a "hierarchical equal or inferior" (forcefully) in lay-off? The French state secretary for women's rights is correct in assuming that the victim is only a victim when the harasser is her superior.

Giuliano Grego

Mr David Mori, L

Quintessential nature of Hong Kong governor's office overlooked

From Sir William Harding.

Sir, Your leader-writer ("HK governor", January 9) is jumping at the gun. When he prescribes that the successor to Sir David (now Lord) Wilson will need to be "not only an effective representative of departing Britain, but also alert to the needs of Hong Kong people... a politically adept, sensitive, robust and open chief executive", he is describing the sorely-tried incumbent himself to a T. But when he adds that the next governor should not be a sym-

bol of the Raj, he is surely overlooking the quintessential nature of the office recognised by Her Majesty's government, the Chinese People's government and the people of Hong Kong themselves which must needs continue right up to the 1997 handover to Peking. Or are we to interpret him as advocating by implication a headlong rush to anachronous democracy in Hong Kong, in which case why does he not

say so openly? Whatever the sequel to the present regime – and none of the candidates so far canvassed appears to offer the desirable combination of personal qualities, professional expertise and political nous – long before 1997 the cry will surely go up in Hong Kong: "Come back Wilson, all is given!"

William Harding,
11 Shelley Court,
Tite Street, London SW3

These politics in union backing

From Mr Ron Todd.

Sir, In your report on the continuation of the industrial strike, leaving of the case of the two stewards unfairly dismissed by the Port of London Authority in 1989 ("TGWU plan to fight dockers' case", December 24) you accurately draw attention to the support given by the TGWU to its members in this case, regardless of the great financial costs incurred. In giving this support the union was clearly discharging its obligations to its members. We do not put a price on securing justice.

I must, however, take serious exception to your concluding paragraph, which asserts that such support "has a political dimension" and implies that I gave it, as general secretary of the TGWU, because I was in turn supported by "mainly left-wing dockers".

This is a slur on myself and the union. All members, irrespective of their political views (or any other opinions), have exactly the same right to support their union when it is needed. Any shop steward or other member victimised by their employer in this outrageous way will receive the unqualified backing of the TGWU in whatever way it is necessary to secure justice. Politics does not enter into it, and the implication that I am more supportive of those who allegedly support me than those who do not is grossly inaccurate and unworthy of the Financial Times.

Ron Todd,
general secretary,
Transport and General Workers Union

Transport House,
Smith Square,
London SW1P 4JZ

fists require an imaginative and flexible approach. Some companies have seen the economic sense in developing alternatives to peat. Retailers, such as B & Q, now offer alternatives while refusing to stock peat mixes from SSSIs.

It would seem to be in Fisons' best interests to reach a solution which does not damage the remaining peat bogs and secures a wider share of the peat alternatives market and its shareholders should urge it to do so.

Barbara Young,
chief executive,
Royal Society for the
Protection of Birds,
The Lodge,
Sandringham

Fax service

LETTERS may be typed on 071-875 2000.
They should be clearly typed and not
handwritten. Please set the machine for
line resolution.

Too sanguine a view on past recovery and current prospects

From Mr John Muellbauer.

Sir, Samuel Brittan (Economic Viewpoint, January 9) is too sanguine in drawing parallels between the 1981-83 recovery in the UK economy and current prospects. He argues that the 1981-83 recovery took place despite rising real interest rates, and hence we should not worry overly about high and rising real interest rates in 1992. However, he neglects to notice two important factors fueling the 1981-83 recovery, apart from falling nominal interest rates from late 1981, which were negative for

First, in 1981-83, starting full

at the same time as inflation,

has tightened, prudent controls, the asset position of lenders has deteriorated sharply, and bitter lessons of the consequences of poor screening of credit risks have been learned. Financial liberalisation is now in partial withdrawal from the extremes of the late 1980s.

Finally, debt-to-income ratios are higher than they were in 1981, though backed by higher asset-to-income ratios. As most economic models underestimate the role of debt, there must be caution about more optimistic forecasts for 1992.

Without endorsing the Liverpool position, I stick to the analysis in my piece on pro-

challenge of upgrading production. Samsung Electronics has invested heavily in research and development and is now the equal of the Japanese market leaders in the production of DRAM semiconductors, essential components for most electronic products.

Hyundai Motors, previously dependent on Mitsubishi of Japan for key components, last year started to fit its cars with its own-designed engines. A comparison of the Elantra, the stylish new addition to the Hyundai range, and the humble Pony Excel, which launched the company's export drive in 1986, demonstrates the improvement in quality.

Samsung Electronics and Hyundai Motors are exceptional cases. But improvement is beginning to emerge more broadly. "After a slow start, there is a move for developing technology and developing strategic alliances with foreign firms," says Mr Han Duck-Soo, director-general for industrial policy at the ministry of trade and industry.

Mr Han concedes that such adjustments will take time.

"The restructuring of

Korean industry and a greater capability in technological-intensity sectors cannot be achieved overnight," he says. Fortunately, some time is available.

Many believe that public expenditure on transport should be increased. The Labour party has proposed that public corporations should be able to borrow directly from the private sector. But there must always be some limit on public expenditure; merely changing the method of borrowing does not alter its economic consequences. The real requirement is to make the investment more profitable, and the way to do so is to collect more payments from those who benefit.

The paradox of investment in public transport is that it can create substantial benefits, especially around cities, yet produces low financial returns because the operator cannot charge many of the beneficiaries of its investment. The users of new or improved services can be made to contribute to the cost of fares, but they cannot be made to pay all the costs of a new underground line, for example.

By then, they predict, export growth will stabilise at annual increases of 10-15 per cent, and the current account

PERSONAL VIEW

A fairer way to fund public transport

By David Sawers



The financing of British public transport is in a mess. More investment is desirable because demand for public transport has increased, but the government's desire to control public expenditure has limited the amount of public capital that it is prepared to invest.

Mr Han concedes that such adjustments will take time.

"The restructuring of

Korean industry and a greater

ability in technological-intensity sectors cannot be achieved overnight," he says. Fortunately, some time is available.

Many believe that public

expenditure on transport

should be increased. The

Labour party has proposed

that public corporations

should be able to borrow

directly from the private

sector. But there must

always be some limit on

public expenditure; merely

changing the method of

borrowing does not alter

its economic consequences.

The real requirement is to

make the investment more

profitable, and the way to

do so is to collect more

payments from those who

benefit.

Where a large new develop-

ment is undertaken, such as

that at Canary Wharf in Lon-

don's docklands, specific

improvements to the

transport system will give rise to even

more demand. But these

projects have failed to attract

significant private funds as

the government had hoped; at the

same time the government's

desire to control public

expenditure has limited the

amount of public capital that it is

prepared to invest.

Such a property tax would

The Pentagon loses its best weapon

US defence chiefs can no longer cash in on the Soviet threat, writes George Graham

THE defence budget has always been the biggest piggy bank in town for US politicians in search of funding for their favourite projects.

The collapse of the Soviet threat has now removed the Pentagon's strongest protection, at a time when politicians are hungry than ever for money to pump into the recession-weakened economy.

In less than a month, President George Bush will announce his budget proposal for 1993, which is expected to include cuts of up to \$30bn over the next five years.

From Democratic senator Edward Kennedy of Massachusetts to the last of Republican senator Phil Gramm of Texas on the right, Congressmen of every stripe have had enough of their own suggestions for defence cuts.

Far-reaching shifts in the US military posture have often been impelled by late-night wrangling over the annual defence authorisation bill. Key weapons systems have lived or died by the cut of the senators in whose home states they are manufactured.

This time, budget negotiations will be an even more crucial force at a time when US defence policy is undergoing its most profound revision since the end of the Second World War.

After the Berlin Wall fell, Mr Bush announced a plan to restructure US military forces on August 2, 1990, the day that Iraq invaded Kuwait.

The policy of war and defence secretary Richard Cheney laid out then and in a subsequent five-year defence plan entailed cutting the US force structure by 25 per cent over five years. The new minimum level was dubbed the Base Force: 12



Northrop's B-2 stealth bomber: Congress is unlikely to sanction more than the 15 aircraft already under construction

active Army divisions in 1995, 50 per cent less than in 1990; 15 active Air Force tactical fighter wings, instead of 24; and 12 Navy carrier battle groups, instead of 14.

The Gulf crisis tempered some of the enthusiasm for defence cuts. It also strengthened those who believed that the collapsing Warsaw Pact threat meant the US should rethink defence policy more radically, and that future emergencies would be more likely to come from another Saddam Hussein than from the Soviet Union.

General Colin Powell, chairman of the Joint Chiefs of Staff, says that the Base Force is an irreducible minimum, and some defence analysts have proposed a much smaller force structure.

Professor William Kaufmann, of Washington's Brookings Institution, suggests a force with only seven active Army divisions and six carrier battle groups could meet the test of another Desert Storm.

Budget cutters are more likely to set their sights on

less than the Base Force against other simultaneous contingencies.

But the debate over future threats rages mainly in academic circles; the force driving US defence planners is the need to police still more money from 1993's defence budget, which was already intended to drop by 4 per cent in real terms.

The lower troop levels already proposed by Mr Cheney will yield substantial savings but only slowly. Personnel costs made up more than half of 1992's \$251bn defence budget. Accelerating the cuts in troop levels would entail politically unacceptable layoffs for many of the heroes of Desert Storm.

Mr Bush has already announced cuts in the US nuclear arsenal, and much deeper cuts are expected as a result of the break-up of the Soviet Union. Immediate savings, however, are likely to be small because of the cost of disabling warheads.

Budget cutters are more likely to set their sights on

some of the costly weapons systems, such as the B-2 stealth bomber and Seawolf submarine programmes. The Pentagon is reported to be planning severe cuts in both. It is unlikely to go nearly far enough to meet Congress's appetite for killing these two systems, viewed by critics as classic Cold War priorities.

In a paper on national security policy delivered to the Atlantic Council this week, he said: "The new American force must be created from the bottom up, not just by subtracting 25 or 30 or 50 per cent from the Cold War structure."

Congressman Aspin also takes issue with General Powell's contention that the Base Force is an irreducible minimum, and some defence analysts have proposed a much smaller force structure.

Mr Bush has already announced cuts in the US nuclear arsenal, and much deeper cuts are expected as a result of the break-up of the Soviet Union. Immediate savings, however, are likely to be small because of the cost of disabling warheads.

The thirst for money to fund an economic growth package is so great that, in the end, the need for an immediate peace dividend seems likely to win.

Congressman Aspin faces defeat in his call for a more considered revision of the threats which the US may face in the future, and the military options it may need to deal with them.

THE LEX COLUMN

Mirror Group's latest issue

Pearson's decision not to bid for Mirror Group is discouraging for MGN shareholders but not fatal. It is now clear that \$400m of pension fund assets are missing, plus £100m of cash; and £500m was MGN's market value at the time of its suspension. But it does not follow that MGN is worthless. Suppose, on a worst conceivable case, that the full \$500m were irrecoverable and had to be replaced immediately. That would give rise to an interest bill of perhaps \$55m a year. Since last year MGN made a \$24m before tax, the remaining \$29m would have a market value of \$170m, assuming the same multiple as before.

The reality would be less depressing. The pension fund was £150m in surplus, so the true deficit is only £250m. It is scarcely conceivable that the actuary to the scheme would require all of this to be made good in one year. Granted, a return even to normal funding would knock some £15m a year off MGN's profits, and there would be a further interest bill of £11m to replace the missing £100m in cash. But there seems little doubt that MGN is a viable business as it stands, particularly since the banks which own the majority of its shares have no obvious incentive to pull the plug.

For minority shareholders, the position remains unsatisfactory. Precisely because MGN is healthy, its disposals likely to be a low priority for the administrator. In the meantime, there seems no reason why the shares should not be traded again. The market may have no idea of the group's true liabilities, but neither has anyone else.

Tomkins

The 10 per cent increase in Tomkins' interim earnings was impressive enough to raise the question of whether the merits of contra-cyclical conglomerates have been underestimated. Given that Tomkins' shares have outperformed the market by 45 per cent over the last 18 months, the answer might seem in the negative. The slightly less fashionable Williams Holdings also recently joined the FT-SE, so conglomerates are scarcely under-represented.

All the same, veterans like Hanson and BTR had a harder time. It is instructive to go back 10 years and discover that their shares did even better in recession than Tomkins.

Buyers are disillusioned. The tokin funds through which companies invest surplus cash are due to become net sellers as they stock up liquidity before the end of the financial year. Futures arbitrage activity

could also put pressure on

political equities.

Yet this is the fifth time

since last August that the

index has slid to the mid-21,000

range. That suggests a fairly

solid floor around these levels.

Admittedly the index could fall

steeply were it to break out of

this range, possibly returning to

the lows around 20,000 seen

in October 1990. But the weak

ness should not last, both

because equities would then be

cheap in absolute terms and

because institutional investors

would come under pressure to

prevent a banking crisis by

supporting the market. The

downside risk is thus limited.

Even if there is no solid rally

till the new financial year

begins in April, foreign investors

might recall that yesterday's

confirmation of talks between

Aerospatiale and an unidentified

French bank is the prelude to a similarly controversial deal.

With state-owned engine-

maker Snecma also renewing a

request for outside funds, pres-

ures on the economic mix

look to be intensifying. In the

Snecma case private or foreign

shareholders have not been

ruled out. In the state-owned

insurance sector, rules restrict-

ing private shareholders to 25

per cent have recently been

relaxed. But as with airlines

and steel, the solution for the

aerospace and defence seems

likely to involve an equity link

to a state-owned bank.

There are plenty of reasons

why Aerospatiale requires

fresh funds at this stage: the

impact of French defence cuts,

the cash requirements of its

helicopter, regional aircraft

and Airbus joint ventures, and

the proposed development of

the A310 airliner. Given its

global position in European

alliances and the speedier re-

turns this side of the Atlantic to

changed military circum-

stances - there may also be a

commercial case for making

such an investment. The ques-

tion is whether its new state-

inspired partner will be able to

arrive at commercially sensible

terms.

Tomkins

The 10 per cent increase in

Tomkins' interim earnings was

impressive enough to raise the

question of whether the merits

of contra-cyclical conglomerates

have been underestimated.

Given that Tomkins' shares

have outperformed the

market by 45 per cent over the

last 18 months, the answer

might seem in the negative.

The slightly less fashionable

Williams Holdings also

recently joined the FT-SE, so

conglomerates are scarcely

under-represented.

All the same, veterans like

Hanson and BTR had a harder

time. It is instructive to go

back 10 years and discover

that their shares did even

better in recession than Tomkins.

Buyers are disillusioned. The

tokin funds through which

companies invest surplus cash

are due to become net sellers

as they stock up liquidity

before the end of the financial

year. Futures arbitrage activity

could also put pressure on

political equities.

Yet this is the fifth time

since last August that the

index has slid to the mid-21,000

range. That suggests a fairly

solid floor around these levels.

Admittedly the index could fall

steeply were it to break out of

this range, possibly returning to

the lows around 20,000 seen

in October 1990. But the weak

ness should not last, both

because equities would then be

cheap in absolute terms and

because institutional investors

would come under pressure to

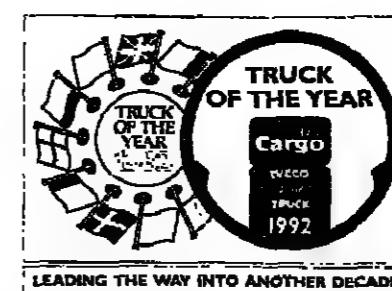
prevent a banking crisis by

supporting the market. The

downside risk is thus limited.

Even if there is no solid rally

till the new financial year



LEADING THE WAY INTO ANOTHER DECADE

INSIDE

Ellis & Everard in first fall for 10 years

Ellis & Everard, the UK chemicals distribution company, yesterday reported its first profits decline in 10 years, with the interim return down 29 per cent to £7.8m (£13.42m). Mr Peter Wood, managing director, warned that conditions continued to be difficult in the second half and said it was likely that the group would report lower profits for the full year. "We assume that the underlying level of demand will remain depressed for the remainder of the financial year," he said. Page 26

Europe out in front

Continental Europe outperformed the rest of the world last week, according to the FT-Actuaries indices, as investors piled into equities in anticipation of falling interest rates later in the year. Such moves may be premature. Back

Oman's look to wider horizons

Oman's fishermen are casting their nets — a little further afield. For decades they have practised their trade on the narrow strip of inshore water off the Omani coast and this concentration in inshore waters has led to over-fishing. Now they are venturing into the fertile continental shelf which offers plenty of high-quality king-fish, tuna and Spanish mackerel. But this expansion has meant changes to the Omani fishing industry as it comes to terms with regulation and modernisation. Page 28

Deregulation boosts efficiency

Financial deregulation has forced Japanese banks to increase efficiency, but the results of liberalisation have been partly obscured by "excessive" expansion during the speculative era of the late 1980s, according to a Bank of Japan report. Page 21

German group slashes staff

Restructuring at Matsukata Group will leave the German independent financial services group with less than a quarter of the 468 employees it had at its peak two years ago. Shareholders and partners in the group are today debating plans to sell businesses apart from venture capital and corporate finance. Page 23

Citicorp increases its stakes

Citic Pacific, the Hong Kong-listed arm of Beijing's China International Trust and Investment Corporation, plans to pay HK\$30m (£US\$400m) to take full control of Hang Chong Investment, a large Hong Kong trading and property company in which it already owns 38 per cent. Page 21

Builders angry with Euro Disney
Euro Disney, the US-owned theme park, faces a claim for FF850m (£157m) in allegedly unpaid account from 16 disgruntled French building contractors. The group, due to open its 5,000 acres resort east of Paris on April 12, emphasised that it expects to settle nearly all the claims amicably. However, the row is becoming publically as soon before the opening. Page 20

Market Statistics

	Base lending rates	22-23
Benchmark fixed bonds	24 London share service	22-23
FT-4 indices	24 London traded options	22
FT-10 world indices	25 London trust options	22
FT-100 index	24 Managed fund service	22-23
FT-1000 and services	25	22
FT-10000	25	22
FT-100000	25	22
New int. bond leases	25	22
World commodity prices	25	22
World stock mkt indices	27	22
UK dividends announced	25	22

Companies in this issue

Adesmed	21 Hagen	21
Banks of America	21 Hang Chong Investment	21
Banque	22 Marvin	21
Banque-Say	22 Present	21
Banque	22	21
Barclays	22 ICA	21
British Petroleum	22 Incitative	21
Bromsgrove Inds	22 Incharge	21
Cabris Estates	22 Jacques Vert	21
Cheeseman Manhattan	22 Love (Robert H)	21
Chile Pacific	22 Matutinal	21
Clydeline	22 Merchantile Trust	21
Clydeline	22 Morgan Stanley	21
Coperc	22 Newcastle Bldg Soc	21
Dilexpol Foods	22 Olympia & York	21
Dormar	22 Peugeot Citroen	21
Ellis & Everard	22 Pirelli	21
Euro Disney	22 Polls Peck	21
Evoe	22 R.H. Macy	21
Excessabill	22 Royal Time Control	21
Farmer Bros	22 Security Pacific	21
Ferraris	22 Tapetex	21
Fletcher King	22 Thornton (GW)	21
Garter Products	22 Trinity Ind	21
	22 WA Newspaper	21

Chief price changes yesterday

FRANKFURT (DM)	PARIS (FFP)	
Adesmed	21 Hagen	21
Banks	21 Hang Chong Investment	21
Banque-Say	22 Marvin	21
Banque	22 Present	21
Barclays	22 ICA	21
British Petroleum	22 Incitative	21
Bromsgrove Inds	22 Incharge	21
Cabris Estates	22 Jacques Vert	21
Cheeseman Manhattan	22 Love (Robert H)	21
Chile Pacific	22 Matutinal	21
Clydeline	22 Merchantile Trust	21
Clydeline	22 Morgan Stanley	21
Coperc	22 Newcastle Bldg Soc	21
Dilexpol Foods	22 Olympia & York	21
Dormar	22 Peugeot Citroen	21
Ellis & Everard	22 Pirelli	21
Euro Disney	22 Polls Peck	21
Evoe	22 R.H. Macy	21
Excessabill	22 Royal Time Control	21
Farmer Bros	22 Security Pacific	21
Ferraris	22 Tapetex	21
Fletcher King	22 Thornton (GW)	21
Garter Products	22 Trinity Ind	21
	22 WA Newspaper	21

Citicorp changes top management

By Alan Friedman in New York

CITICORP, the biggest US bank that has been struggling to contain losses and cut costs, has replaced the head of its corporate lending and investment banking division and recruited as a vice-chairman Mr H. Onno Ruyting, a former Dutch finance minister, as part of a shake-up of senior management.

Mr John Reed, Citicorp chairman, yesterday briefed his top managers on the management changes, which he said were aimed at simplifying the bank's management structure.

Mr Reed, who was sharply criticised on Wall Street after announcing an \$885m loss in the third quarter and the halting of dividend payments, yesterday said he expected continuing high loan write-offs for the fourth quarter.

He said the bank would return to profit by the end of 1992 and that its cost-cutting programme was beginning to result in improved margins, which for 1991

would be \$5.8bn, up by 20 per cent on 1990.

Mr Reed said that after taking around \$650m of fourth-quarter commercial loan write-offs and write-downs and a \$200m increase of loan loss provisions, the bank would report a \$125m to \$150m fourth-quarter loss. This would translate into a loss of \$450m to \$476m for the whole of 1991.

The management changes include the resignation of Mr Michael Callen, head of Citicorp's corporate and investment banking business in Japan, Europe and North America.

Mr Callen, whose division presided over mounting property loan losses over the past 18 months, is the second member of Mr Reed's inner circle to leave Citicorp. Last June saw the departure of Mr Lawrence Small, a vice-chairman who had primary responsibility for corporate banking between 1985 and 1990.

It is understood that Mr Callen

agreed to leave after Mr Reed told him his job was being eliminated as part of the shake-up.

The 52-year-old Mr Ruyting, whose appointment will be officially announced on January 21, will take over Mr Callen's responsibilities as a Citicorp vice-chairman. He is also expected to be named to the Citicorp board.

Mr Ruyting, presently chairman of The Netherlands Christian Federation of Employers, chaired a key policy committee of the International Monetary Fund (IMF) while finance minister of The Netherlands between 1982 and 1989.

He will be part of a top management team that includes Mr Reed, who has taken a direct role in monitoring property. Mr Richard Braddock, the Citicorp president who will have broader responsibilities; Mr William Rhodes, the vice-chairman in charge of property and Third World debt; Mr Paul Collins, a

vice-chairman in charge of administration; and Mr Pei-yuan Chia, head of consumer banking.

• The sales force at MI Group, the UK life assurance and pensions group, has formed itself into a company which will sell policies exclusively for Citibank Life Assurance, adds Norma Cohen, Investments Correspondent.

Mr Ruyting, presently chairman of The Netherlands Christian Federation of Employers, chaired a key policy committee of the International Monetary Fund (IMF) while finance minister of The Netherlands between 1982 and 1989.

He will be part of a top management team that includes Mr Reed, who has taken a direct role in monitoring property. Mr Richard Braddock, the Citicorp president who will have broader responsibilities; Mr William Rhodes, the vice-chairman in charge of property and Third World debt; Mr Paul Collins, a

cold calling.

Citibank's UK life assurance operations, purchased from British National Life Insurance in 1986, are minimal, with only £100m (\$179m) under management. A spokesman for Citibank said the new link will double the number of tied agents used by the company. The spokesman

added that the US-based bank is not troubled by MI Group's reputation for a hard-sell approach to life assurance. He said: "If MI Group were out there operating the Lautro [the UK regulator] must have been satisfied they were complying with the law."

Mr Ingram, chief executive of MI Group, has formed a company to be known as City Financial Partners Ltd which will include an estimated 700 of MI's 800-strong sales force and administrative staff. The new company is expected to receive regulatory approval by late January.

Mr Ingram said the CFPL intends to continue the practice of cold-calling prospective clients to sell Citibank policies — a sales tactic which earned MI much adverse publicity. However, he said only 3 per cent of policyholders are contacted through

US bank extends merger provision

By Alan Friedman in New York

BANK of America yesterday revised sharply upwards — from \$4bn to \$7bn — the size of divestitures it plans to make in connection with its merger with Security Pacific, the troubled Los Angeles bank.

Mr Dick Rosenberg, chairman of Bank of America, had said in the past that problem loans and other assets would be placed in a \$4bn "bad bank" that would be separated from the merged bank and assigned to Bank of America shareholders as a distinct entity.

Estimates of this "bad bank" were contained in merger filings with the Federal Reserve that have been revised in a new filing to about \$7bn.

The Bank of America yesterday said the increase from \$4bn to \$7bn reflects revisions it has made in its plans to divest branches and deposits in certain markets in which Bank of America and Security Pacific currently compete. Divestitures are planned in Arizona, California, Nevada, Oregon and Washington.

The revised plan would not affect the term of the \$4.2bn merger, the largest in US banking history.

Analysts speculated that the increase in the size of the "bad bank" also reflected the deterioration of Security Pacific's balance sheet, and possibly Bank of America's as well, in light of the worsening recession in California. Mr George Salem, Prudential Bach, said the \$7bn figure showed that Bank of America's original \$4bn assessment was "too optimistic".

In earlier filings Bank of America has said it expects it will take a \$250m restructuring charge in connection with the merger as well as setting up a \$600m reserve for merger-related costs.

The merger with Security Pacific, which is scheduled to be completed by the end of next month, will create the largest commercial bank on the West Coast and the second biggest in the US after Citicorp, with \$180bn of total assets and a network of 2,400 branches.

Chase Manhattan, the New York money-centre bank, yesterday missed fourth-quarter net income of \$135m against \$130m last year after a \$5m after-tax gain from the sale of real estate. The results underlined Chase's efforts to cut costs and the improved spreads US banks have been enjoying between the cost of borrowing and lending money.

Mr David Shaw, Conservative

remain silent, to prevent them from incriminating themselves in any future criminal charges from the Serious Fraud Office's five investigations into the Maxwell empire, their lawyers argued.

Mr Carman added "my judgment is criminal charges are likely, and they are likely soon". He and Mr John Jarvis QC, for Mr Ian Maxwell, said that the Maxwells vigorously denied any wrongdoing.

The refusal marks a head-on constitutional clash with parliament's authority. The brothers had a previous constitutional right and an historic one" to

remain silent, to prevent them from incriminating themselves in any future criminal charges from the Serious Fraud Office's five investigations into the Maxwell empire, their lawyers argued.

Mr Carman added "my judgment is criminal charges are likely, and they are likely soon". He and Mr John Jarvis QC, for Mr Ian Maxwell, said that the Maxwells vigorously denied any wrongdoing.

The refusal marks a head-on constitutional clash with parliament's authority. The brothers had a previous constitutional right and an historic one" to

remain silent, to prevent them from incriminating themselves in any future criminal charges from the Serious Fraud Office's five investigations into the Maxwell empire, their lawyers argued.

Mr Carman added "my judgment is criminal charges are likely, and they are likely soon". He and Mr John Jarvis QC, for Mr Ian Maxwell, said that the Maxwells vigorously denied any wrongdoing.

The refusal marks a head-on constitutional clash with parliament's authority. The brothers had a previous constitutional right and an historic one" to

remain silent, to prevent them from incriminating themselves in any future criminal charges from the Serious Fraud Office's five investigations into the Maxwell empire, their lawyers argued.

Mr Carman added "my judgment is criminal charges are likely, and they are likely soon". He and Mr John Jarvis QC, for Mr Ian Maxwell, said that the Maxwells vigorously denied any wrongdoing.

The refusal marks a head-on constitutional clash with parliament's authority. The brothers had a previous constitutional right and an historic one" to

remain silent, to prevent them from incriminating themselves in any future criminal charges from the Serious Fraud Office's five investigations into the Maxwell empire, their lawyers argued.

Mr Carman added "my judgment is criminal charges are likely, and they are likely soon". He and Mr John Jarvis QC, for Mr Ian Maxwell, said that the Maxwells vigorously denied any wrongdoing.

The refusal marks a head-on constitutional clash with parliament's authority. The brothers had a previous constitutional right and an historic one" to

INTERNATIONAL COMPANIES AND FINANCE

Sale of MGN could take 'months if not years'

By Robert Peston and Raymond Shoddy in London

The disposal of Mirror Group Newspapers could take 'months if not years', according to a financial consultant with a close knowledge of the sale process.

Accountants Arthur Andersen, which are acting as administrators to the Maxwell private companies under UK insolvency legislation, are still "at the development stage in formulating a sales strategy", he added.

Mr John Talbot, a partner of Andersen in charge of the administration, is understood to believe that there is no pressing need for an early sale.

"MGN is a much more robust business than other

assets of the private companies", said the consultant. "So the priority is to sell these other assets first."

A further contributor to a delay in the sale is the difficulty in drafting a reliable balance sheet for MGN, following the withdrawal of assets from its accounts and from its pension funds, according to the late Mr Robert Maxwell.

The Maxwell private companies own 51 per cent of MGN, though they are controlled by a handful of banks which were given the shares as collateral against loans they made to the private companies. So Andersen will need to get the banks' approval for a sale timetable.

Ducros, the French foods group specialising in spices, condiments and infusions, which had sales of FF1.5bn (290m) in 1990, is Europe's leading supplier of spices. The company is the market leader in France, Italy, Spain and Portugal, while having significant market shares in other parts of Europe and in Africa, according to Ferruzzi.

A price for the deal, in which Béghin-Say was advised by Colker, Gelardin, a new private investment bank, has not been disclosed.

Ferruzzi is preparing a complex merger between Béghin-Say and Eridania, which is still subject to separate court-approved valuations in France and Italy and has yet to be approved by shareholders.

The purchase of Ducros will increase Eridania-Béghin-Say's coverage of the European foods business, where the group already has a commanding position in the market for sugar and edible oils.

Following the acquisition, Béghin-Say's turnover is set to rise to over FFr8bn.

The group sees value in further acquisitions on a case by case basis," said one banker closely involved in the latest deal.

Meanwhile, the deal offers Ducros access to the Ferruzzi group's financial resources in order to stimulate further growth.

Ducros offers complementary technological expertise to Béghin-Say.

Ferruzzi, which is in the process of divesting a number of activities, has identified the agro-industrial business, grouped under its Eridania subsidiary, as one of its core businesses.

"The group sees value in further acquisitions on a case by case basis," said one banker closely involved in the latest deal.

Finns in talks over Tampella purchase

A GROUP of five leading Finnish industrial companies is in talks which may lead to the purchase of forest industry and engineering company Tampella, Reuter reports from Helsinki.

The five companies are Ahlstrom, Enso-Gutzeit, Valmet, Outokumpu and Repola, according to Mr Kristi Ahlstrom, Ahlstrom chairman.

"We are very early in negotiations. We can't be more specific," he said.

Mr Heikki Hakala, Repola executive vice-president, said:

"It is very difficult for me to comment . . . I know that there are some discussions but I don't know more."

Valmet, Outokumpu and Repola declined to comment and there was no immediate comment from Tampella.

Tampella was formerly about 80 per cent owned by SkopBank, the Finnish savings bank of which the Bank of Finland took administrative control in September.

The central bank set up a series of holding companies to remove risks from SkopBank's

balance sheet. One holding company, Solidium, acquired 63 per cent of Tampella. The five companies had been in talks with Solidium, according to Mr Ahlstrom.

He said one of the problems to be discussed is Tampella's debt. SkopBank last month said it had foregone claims on Tampella of about FM1.5bn (385m). Tampella said Solidium would buy loans to Tampella from SkopBank of FM1.5bn. Solidium turned FM1.5bn of this into new Tampella capital.

The American Stock Exchange
Is Pleased to Announce the December 5, 1991 Listing
and the January 13, 1992 Consolidation of



Now Trading Under Ticker Symbol HAN.WS.B.

The American Stock Exchange
It's time you traded up.

For additional information contact Mr. George Avril
at our London office: 071-628-5982.

CHEMICAL NEW YORK CORPORATION
US\$650,000,000 FLOATING RATE
NOTES DUE OCTOBER 1997

In accordance with the provisions of the Notes, notice is hereby given that for the interest period from 15 January 1992 to 13 April 1992 the Notes carry an interest rate of 6 1/2 per annum. The interest payable on the relevant interest payment date, 13 April 1992, against coupon no 26 will be US\$650.52 per US\$60,000 note.

CHEMICAL BANK
Agent Bank

SATQUOTE
THE COST-EFFECTIVE REAL-TIME PRICE INFORMATION SERVICE
* FX * EQUITIES * FUTURES & OPTIONS *
* BONDS * ECONOMIC NEWS *
CALL • (LONDON (071) 329-3377 — FRANKFURT (069) 639125

£100,000,000
BRADFORD & BINGLEY
BUILDING SOCIETY

Floating Rate Notes Due 1998
Interest Rate 10.675% per annum
Interest Period 15 January 1992
13 April 1992
Interest Amount per £10,000 Note due 19 April 1992 £270.39
Credit Suisse First Boston Limited
Agent

MNC Financial, Inc.
(formerly Equitable Bancorporation Overseas Finance N.V.)

U.S. \$50,000,000
Guaranteed Senior Floating Rate Notes due 1994

For the three month period 13th January, 1992 to 13th April, 1992 the Notes will carry an interest rate of 5 1/4% per annum with a coupon amount of U.S. \$132.71 per U.S. \$10,000 Note, payable on 13th April, 1992.

Bankers Trust
Company, London
Agent Bank

Currency Fox - FREE 2 week trial
From Chart Analysis Ltd
7 Shallow Street, London W1P 7HD, UK
Telecommunications specialists for over 18 years
G1 Anne Whitley
Tel: 071-733 7171
Fax: 071-439 1966

Pirelli raises interest in Continental

By Haig Simonian in Milan

Euro Disney faces claim for unpaid accounts

By William Dawkins in Paris

EURO DISNEY, the US theme park operator, was yesterday facing a claim for FF850m (\$157.4m) in allegedly unpaid accounts from 16 disgruntled French building contractors.

The group, due to open its 5,000-seat leisure complex east of Paris on April 12, emphasised that it expects to settle practically all the claims amicably.

• Their capital is tied up in loans to the private companies which are not paying any interest.

• The banks are forced by regulators to make big provisions — a charge against their profits — to cover the risk of loss on the loans.

PIRELLI, the financially-strapped Italian tyres and cables group, now holds shares and options for around 39 per cent of the capital of Continental, the German tyres concern it tried to buy last year.

In a letter to shareholders sent ahead of a meeting to be held on January 20 to approve a L515.6bn rights issue, the company reveals it has spent over L127bn (\$106m) to buy options on 32 per cent of Continental's shares.

The shares, pulled together by Mediobanca, the Milan merchant bank which is Pirelli's main adviser, stem from the holdings owned by Pirelli's allies in the attempted takeover attempt.

Pirelli's poor financial health makes any resumption of the Continental bid highly unlikely in the short term. However, the options will give Pirelli much greater flexibility over the timing of any sale of its Continental stock, or even of a renewed bid.

Apart from the rights issue, L1.500bn will be raised from bonds arranged by Mediobanca. A further L1.000bn should accrue from the sale of Pirelli's diversified products division.

Diversified products is the third of Pirelli's operating divisions, with 1991 sales of around L1.700bn. It includes activities in industrial and automotive components, shoes and clothing.

Pirelli expects the disposals, which will be of the seven independent business units

forming the division, rather than individual companies, should be completed within the next 18 months. Ironically, Continental, which Pirelli is active in industrial and vehicle components, has already expressed interest in some of the businesses for sale.

Shares in Pirelli SpA, the most widely traded of the group's quoted operations, fell slightly to L1.045 in Milan yesterday. With new shares in Pirelli's one-for-two rights issue being priced at L1.800 each, some analysts doubt the issue will be well received by private investors.

However, Société Internationale Pirelli, the Swiss-based company which owns a majority of the shares, will be taking up its full quota, while the rest will be underwritten by a Mediobanca-led consortium.

Incentive to sell cutlery unit

By Robert Taylor in Stockholm

INCENTIVE, the Swedish industrial and investment group dominated by the Wallenberg family, is to sell its Gense silver and cutlery unit to a Dutch company.

The move is another stage in Incentive's strategy to concentrate its industrial activities in the engineering sector.

Gense remains Scandinavia's largest and one of Europe's leading makers of silver and metal-based serving materials with annual sales of around SKr260m (\$45m).

Corpeq is a diverse industrial group that also makes building materials, consumer products and hospital equipment, with annual sales of FI 260m and around 1,200 employees.

Gense will become part of its cutlery and stainless steel serving materials division which is the market leader in the Netherlands under the Van Kempen and Begeer name.

Incentive was separated from the Swedish engineering company Asea early in 1991 and floated on the Stockholm bourse last July. In the restructuring of the company it sold seven segments of the old Incentive, accounting for around a quarter of its profits, are to be divested.

Hersant takes Czech paper stake

By Ariane Genillard in Prague

HERSANT, which owns the Paris-based daily *Le Figaro*, France Soir and 27 other provincial dailies, has paid \$22m to buy 45 per cent of Magyar Nemzet, the second largest daily and oldest in the country.

In Czechoslovakia, the French group beat competitors from Italy, the US and Germany, including the powerful *Algemeine Zeitung* press group.

Last year, a smaller media joint venture was formed when Gense and a Czech company which includes the Groupe Expansion of France, and *Business Week* and *Dow Jones* of the US, bought 45 per cent of *Hospodarske Noviny*, the most influential economic daily in the country which sells 140,000 copies per issue.

The Swiss media group Ringer, based in Lausanne, has also acquired a stake in a newspaper in the northern Bohemian town of Ostrava and has created an economic weekly called *Cesky Profit*.

German companies, dominating foreign investment in the country, have been less successful in striking significant joint ventures in the press.

Mr Peter Schupp, risk manager at Volkswagen, said that the issue was a pilot launch and could lead to further local financing.

Creditanstalt-SP Securities, a 50 per cent-owned subsidiary of Creditanstalt, placed the securities privately.

"This form of financing will especially be available for the 20 or so internationally-known names which have invested or are intending to invest in Czechoslovakia," he added.

The company successfully placed a first tranche of Kcs200m-worth of shares in northern Bohemia last year.

LIQUIDITY AND CERTAINTY OF PAYMENT

In a country where a bank transfer can take up to three weeks, surely of payment is worth a lot," he said.

"This form of financing will especially be available for the 20 or so internationally-known names which have invested or are intending to invest in Czechoslovakia," he added.

The company successfully placed a first tranche of Kcs200m-worth of shares in northern Bohemia last year.

BROWN BROTHERS HARRIMAN & CO.
PRIVATE BANKERS



Business Established 1811

NEW YORK BOSTON PHILADELPHIA CHICAGO
LOS ANGELES DALLAS HOUSTON NAPLES

LONDON LUXEMBOURG PARIS ZURICH

TOKYO HONG KONG GRAND CAYMAN

STATEMENT OF CONDITION, DECEMBER 31, 1991

ASSETS	
Cash and Due from Banks	\$ 157,515,356
U.S. Government Securities Direct and Guaranteed	155,540,893
State and Municipal Securities	49,841,204
Federal Funds Sold	81,450,000
Loans and Discounts	81,265,160
Customer Liability on Acceptances	26,050,746
Interest and Other Receivables	34,315,570
Premises and Equipment, net	40,710,174
Other Assets	13,949,568
	\$1,350,852,186

LIABILITIES	
Deposits	\$1,163,845,314
Federal Funds Purchased and Securities Sold Under Agreement to Repurchase	18,375,000
Acceptances, Less Amount in Portfolio	28,050,746
Accrued Expenses	55,384,029
Other Liabilities	14,200,000
Capital	\$42,000,000
Surplus	78,000,000
	120,000,000
	\$1,350,852,186

PARTNERS	
J. Eugene Banks	Donald B. Murphy
Peter B. Bartlett	John A. Nelson
Brian A. Berlis	Eugene C. Banks
Walter H. Brown	William F. Ray
Granger Costikyan	Linda Shipton
Douglas A. Donahue, Jr.	Stanley P. Towles
William R. Draper, Jr.	Frank W. Hoch
Anthony T. Enders	R. L. Ireland III
Alexander T. Erickson	Michael Krasniak, Jr.
T. M. Farley	T. Michael Long
Elbridge T. Gerry	Michael W. McConnell
	William H. McGuire III

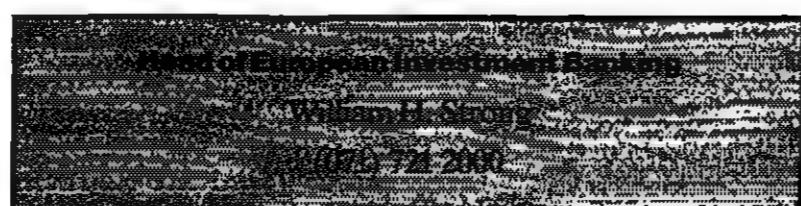
SALOMON BROTHERS MERGERS AND ACQUISITIONS AROUND THE GLOBE 1991

<i>Client and Assignment</i>	<i>Transaction Value</i>	<i>Client and Assignment</i>	<i>Transaction Value</i>
Aegis Group plc Acquisition of TMD Advertising Holdings PLC.	\$ 61,300,000	CRI Insured Mortgage Association, Inc. Acquisition of managing general partnership interest in American Insured Mortgage Investors; Integrated Resources American Insured Mortgage Investors Series 85, a California Limited Partnership; American Insured Mortgage Investors L.P.-Series 86; and American Insured Mortgage Investors L.P.-Series 88.	Undisclosed
AIDC Telecommunications Fund Fairness opinion in connection with the privatisation of Aussat Pty Limited.	125,440,000	Delagrange Sale of the company to Synthelabo, S.A., a subsidiary of L'Oréal, S.A.	\$ 420,000,000
American Exploration Company Acquisition of Conquest Exploration Company.	159,300,000	Distribuciones de La Ley, S.A. Divestiture of a substantial minority shareholding to an affiliate of E.M. Warburg, Pincus & Co., Inc.	Undisclosed
Associated Mills, Inc./Pollenex Sale of a majority interest in the company to Odyssey Partners L.P.	Undisclosed	El Globo Group of Brazil Divestiture of minority stake in Telemontecarlo, a European broadcasting subsidiary of Globo Europa B.V., to Ferruzzi SpA.	Undisclosed
Atlanta Falcons Football Club Sale of minority interest to private investors.	Undisclosed	Emerson Electric Co. Acquisition of the North American assets of Mallory Controls, an indirect wholly owned subsidiary of The Black & Decker Corporation.	\$ 90,000,000
Avalon Marketing, Inc. Restructuring advisory.	Undisclosed	EnviroSource, Inc. Acquisition of the 37.5% minority stake in EnviroSafe Services, Inc. which it did not already own.*	14,500,000
AXA-Midi Assurances Acquisition of a minority convertible debt stake in The Equitable Life Assurance Society of the United States.	1,000,000,000	Finishing Enterprises, Inc. Sale of a substantial minority stake to Galen Associates.	Undisclosed
Banco Bilbao Vizcaya, S.A. Divestiture of Espasa-Calpe, S.A. to Planeta GLCI, S.A., a joint venture between Editorial Planeta, S.A. and Groupe de la Cité, S.A.	Undisclosed	Fleet/Norstar Financial Group, Inc. Acquisition of Maine Savings Bank from the Federal Deposit Insurance Corporation.	Undisclosed
Banco Bilbao Vizcaya, S.A. Acquisition of Lloyds Bank, Portugal.	Undisclosed	General Cinema Corporation Acquisition of Harcourt Brace Jovanovich, Inc.	1,500,000,000
Banco Español de Crédito, S.A. Divestiture of Banc Catalá de Crédito to Istituto Bancario São Paolo di Torino and Abel Matutes S.A., Banco de Ibiza.*	Undisclosed	General Oriental Investments Ltd. Divestiture of investment in Cavenham Forests Industries Inc. to an affiliate of Hanson Industries.	1,300,000,000
Banco Espírito Santo e Comercial de Lisboa Valuations advisory.	Undisclosed	General Oriental Investments Ltd. Acquisition of 49.3% of Newmont Mining Corporation from an affiliate of Hanson Industries.	1,300,000,000
Bancomer, S.N.C. Valuation advisory in connection with the privatisation of the company.	2,540,000,000	Glenfed Development Corp. Divestiture of the Sheraton at Redondo Beach to Bass PLC/Holiday Inn Worldwide.	Undisclosed
Bell Atlantic Corporation Acquisition of Metro Mobile CIS, Inc.*	2,450,000,000	Goldstar Company Limited Acquisition of a strategic minority interest in, and entrance into related technology agreements with, Zenith Electronics Corporation.	15,000,000
BellSouth Corporation Financial advisor in connection with the privatisation of Aussat Pty Limited.*	640,000,000	Ground Round Restaurants, Inc. Strategic advisory.	Undisclosed
Bethlehem Steel Corporation Divestiture of its freight car division to a partnership of TMB Industries and ONEX Corporation.	Undisclosed	Grupo 16 Defence advisory.	Undisclosed
Caisse des Dépôts-Développement Sale of equity stake in Société des Téléphériques de la Grande Motte (T.G.M.) subsidiary to Kamori International Corporation.	Undisclosed	GTE Corporation Divestiture of Contel IPC to Kleinknecht Electric.	Undisclosed
Carloco Pictures Inc. Sale of equity stake to Rizzoli Corriere della Sera Group.	20,000,000	H&R Block, Inc. Divestiture of Access Technology, Inc. to Computer Associates International, Inc.	Undisclosed
Cassa di Risparmio di Verona, Vicenza, Belluno e Ancona and Cassa di Risparmio in Bologna Acquisition of an interest in Banque Finindus, S.A.	Undisclosed	Henley Group, Inc. Divestiture of Instrumentation Laboratory to C.H. Werfen, S.A.	165,000,000
CBS Inc. Financial advisory in connection with a share repurchase.	2,000,000,000	Inacomp Computer Centers, Inc. Merger with a subsidiary of ValCom, Inc. to create a new entity, InaCom Corp.	55,000,000
Century Communications Corp. Advisory regarding the merger of Citizens Cellular Company into Century Cellular Corp.	449,000,000	James River Corporation of Virginia Divestiture of the Wiggins, Mississippi paper mill to Coastal Paper Company.	Undisclosed
Cisco Systems, Inc. Sale of minority stake in the company.	60,000,000	Johnston Coca-Cola Bottling Group Fairness opinion in connection with their merger with Coca-Cola Enterprises Inc.	1,400,000,000
Commercial Bank of Greece Divestiture of Bank of Piraeus to a group of private investors.	16,700,000	KeyCorp Acquisition of Goldome Bank FSB.	400,000,000
Compañía Sevillana de Electricidad, S.A. Financial advisory.	Undisclosed		
Contel Corporation Merger with GTE Corporation.	6,243,300,000		
Crabtree Capital Corporation Divestiture of Spring Financial Services, Inc. to BanPonce Corporation.	Undisclosed		

*Pending

<i>Client and Assignment</i>	<i>Transaction Value</i>	<i>Client and Assignment</i>	<i>Transaction Value</i>
Kohlberg Kravis Roberts & Co. Investment in Fleet/Norstar Financial Group, Inc. to facilitate the acquisition of Bank of New England.	\$ 697,000,000	Really Useful Holdings PLC (Andrew Lloyd Webber) Private placement of a minority shareholding.	\$ 149,700,000
Leybold AG Divestiture of Sensacon GmbH to Hartmann & Braun AG.	Undisclosed	Rochester Telephone Corp. Acquisition of telephone properties in Minnesota and Iowa from Centel Corporation.	Undisclosed
Lilley plc Sale of a minority stake to Tibest Tres, a company jointly owned by Entrecanales y Tavora, S.A. and Cubiertas y Mzov, S.A., and acquisition of shares in Cubiertas y Mzov, S.A.	50,000,000	SindiBank SB Sale of a minority interest to Monte dei Paschi di Siena.	Undisclosed
London & Edinburgh Trust PLC Sale of its minority stake in Trade Indemnity Plc to Hannover Reinsurance.	Undisclosed	Six Flags Corporation Financial advisory in connection with the recapitalisation of the company.	700,000,000
M. A. Hanna Company Repurchase of 29.2% stake held by Brascan Limited.	200,000,000	Speciality Paperboard, Inc. Divestiture of the Missisquoi Products Division to Rock-Tenn Company.	Undisclosed
Mercantile Bancorporation Acquisition of Ameribanc, Inc.*	87,160,000	Storage Technology Corp. Merger with XL/Datacomp Inc.	151,000,000
Merchants National Corporation Sale of the bank to National City Corporation.*	640,000,000	The Boeing Company Financial advisory.	Undisclosed
Missouri Telephone Company Valuation advisory.	Undisclosed	The CIT Group, Inc. Acquisition of Fidelcor Business Credit Corp. from First Fidelity Bancorp.	Undisclosed
Mutuelle Assurance Artisanale de France and Investor Group/Altus Finance Acquisition of Executive Life Insurance Company and separate purchase of the high yield bond portfolio.*	3,550,000,000	The Freedom Forum (formerly Gannett Foundation, Inc.) Sale of 15.9 million shares of common stock in Gannett Co., Inc.	670,000,000
NCNB Corporation Merger with C&S/Sovran Corporation.*	4,260,000,000	The Office Club, Inc. Merger with Office Depot, Inc.	247,000,000
Network Systems Corporation Acquisition of Vitalink Communications Corporation.	146,000,000	The Talman Home Federal Savings and Loan Association of Illinois Sale of the institution to a subsidiary of ABN AMRO Holding N.V.*	97,000,000
New York Islanders Hockey Franchise, a wholly owned subsidiary of N.A.E., Inc. Sale of a substantial interest to WGFL, an investment group formed by Walsh, Greenwood & Co. and First Long Island Investors, Inc.*	Undisclosed	Tidewater Inc. Merger with Zapata Gulf Marine Corp.*	450,000,000
New York State Electric & Gas Company Acquisition of New York State distribution system from Columbia Gas of New York, Inc.	55,000,000	TransOhio Savings Bank Sale of branches to Huntington Bancshares Inc.*	Undisclosed
Nippon Sanei Corporation Acquisition of Semi-Gas Systems, Inc., a wholly owned subsidiary of Hercules Inc.	Undisclosed	Tuboscope Corporation Fairness opinion in connection with the acquisition of The Baker Hughes Tubular Services Eastern Hemisphere Division of Baker Hughes Incorporated.	75,000,000
NKK Corporation Acquisition, in conjunction with Océ Graphics France S.A., of a strategic stake in RasterGraphics Incorporated.	Undisclosed	US WEST, Inc. Stock-for-stock exchange offer to the public shareholders of its 81% owned subsidiary, US WEST NewVector Group, Inc.	428,000,000
NL Industries, Inc. Sale of 19% common stock interest in Lockheed Corporation to Salomon Brothers Inc.	486,000,000	USG Corporation Divestiture of DAP Inc. subsidiary to Wassall PLC.	93,000,000
NI Industries, Inc. Dutch Auction sell-tender of 11.3 million shares.	180,800,000	Wilmington Trust Co. Acquisition of Sussex Trust Co.*	62,000,000
Noble Drilling Corporation Acquisition of Transworld Drilling Company, a wholly owned subsidiary of Kerr-McGee Corporation.	75,000,000	Xerox Financial Services, Inc. Divestiture of LMV Leasing, Inc. to GE Capital Fleet Services, a subsidiary of General Electric Capital Corp.	Undisclosed
Occidental Petroleum Corporation Divestiture of Occidental Petroleum (Great Britain), Inc. to Société Nationale Elf Aquitaine, S.A.	1,480,000,000	Xerox Financial Services, Inc. Sale of commercial mortgage loans held by Xerox Credit Corporation to GFI Commercial Mortgage L.P.	Undisclosed
Ormex, S.A. Sale of 73% stake to Brill Spa.	50,000,000	Xerox Financial Services, Inc. Divestiture of assets of the Waste Equipment Division of Circle Business Credit, Inc. to Associates Commercial Corporation.	Undisclosed
Pacific Telecom, Inc. Divestiture of CIDCOM Chilean cellular operations to BellSouth Enterprises, Inc.	Undisclosed	Xerox Financial Services, Inc. Divestiture of Highline Financial Services, Inc. to HLS, Inc., a privately held corporation.	Undisclosed
Pacific Telesis Group Joint venture with Cellular Communications, Inc.	Undisclosed	Zentralsparkasse und Kommerzialbank AG, Wien und Österreichische Länderbank AG Advised both parties on their merger.	4,500,000,000
Playtex Apparel, Inc. Sale of the company to Sara Lee Corporation.	575,000,000	Zentralsparkasse und Kommerzialbank AG, Wien Reserved capital increase subscribed by Cassa di Risparmio delle Province Lombarde.	100,000,000
Productos Roche, S.A., a subsidiary of Roche Holdings Ltd. Divestiture of Laboratorios Veterin, S.A. veterinary products business to Hoechst Ibérica, S.A., a subsidiary of Hoechst AG.	Undisclosed	Z-Länderbank Bank Austria AG Divestiture of Österreichisches Credit-Institut, AG to Girozentrale, AG.	230,000,000

Salomon Brothers



Salomon Brothers International Limited: London (SFA Member), Madrid (Representative Office) Salomon Brothers AG: Frankfurt, Berlin (Representative Office) Salomon Brothers SMI SpA: Milan
 Salomon Brothers S.A.: Paris Salomon Brothers Inc: New York, Atlanta, Boston, Chicago, Dallas, Los Angeles, San Francisco, Singapore (Representative Office), Seoul (Representative Office), Zurich Salomon Brothers Canada Inc: Toronto Salomon Brothers Asia Limited: Tokyo, Osaka
 Salomon Brothers Hong Kong Limited: Hong Kong Salomon Brothers Taiwan Limited: Taipei
 Salomon Brothers Australia Limited: Sydney, Melbourne (Representative Office)

FT GUIDE TO WORLD CURRENCIES

The table below gives the latest available rates of exchange (rounded) against four key currencies on Monday, January 13, 1992. In some cases the rate is nominal. Market rates are the average of buying and selling rates except where they are shown to be otherwise. In some cases market rates have been calculated from those of foreign currencies to which they are tied.

COUNTRY	£ STG	US \$	D-MARK	YEN	COUNTRY	£ STG	US \$	D-MARK	YEN	COUNTRY	£ STG	US \$	D-MARK	YEN
	01/10/92					01/10/92					01/10/92			
Afghanistan (Afghan)	92.22	55.0471	35.0088	43.4354	Ghana (Cedi)	715.00	376.404	252.200	312.41	Pakistan (Pak Rupee)	43.00	23.8491	19.1475	18.8183
Albania (Lek)	9.9462	1.1275	1.1275	1.1275	Guinea (Guinea)	100.00	56.244	2.822	1.9030	Paraguay (Guarani)	1.9030	1.9030	1.9030	1.9030
Algeria (Dinar)	2.00	20.9262	13.3207	14.5643	Greece (Drachma)	327.25	161.503	115.432	143.217	Peru New Sol (Intz)	1.7720	0.4978	0.6091	0.7257
Andorra (Fr. Fr.)	9.6775	2.3674	3.4135	4.2825	Guatemala (Quetzal)	11.0175	6.1106	3.8882	4.8212	Paraguay (Guarani)	2154.25	130.754	834.423	1000.31
Angola (So. Peesa)	1.60	100.166	63.7037	79.0371	Grand Cayman (C. C. S.)	4.2840	2.4477	1.4177	2.4226	Peru (Sol)	1.00	0.4135	0.4135	0.4135
Anguilla (G.)	337.00	186.911	118.872	147.484	Guam (US \$)	1.6030	1	0.4295	2.4226	Philippines (Peso)	45.00	24.2584	19.873	19.6528
Antigua (C. C. S.)	4.8564	1.1755	1.1755	1.1755	Guatemala (Quetzal)	9.0940	5.0438	3.2077	3.9798	Pitcairn (P.)	1.00	0.5554	0.5527	0.4458
Argentina (Peso)	1.00	1.1755	1.1755	1.1755	Greece (Drachma)	210.35	811.82	515.173	640.416	Poland (Zlote)	23.574	112.984	71.082	89.071
Armenia (L.)	3.2245	1.7884	1.1575	1.4111	Guyana (Guyana)	4907.50	249.24	26.025	50.0000	Portugal (Escudo)	1.00	1.1820	1.1820	1.1820
Aruba (G.)	2.7235	1.3441	0.8648	0.8648	Haiti (Gourde)	9.0075	5.1777	3.4521	4.2617	Puerto Rico (US \$)	1.00	0.5391	0.5391	0.5391
Australia (Aust \$)	2.00	1.1755	1.1755	1.1755	Honduras (Lempira)	7.8738	5.4225	3.4521	4.2617	Qatar (Riyal)	6.5520	3.6330	2.3111	2.8673
Austria (Schillings)	245.50	136.152	86.5961	107.49	Hong Kong (HK \$)	13.9393	7.7306	4.9165	6.0997	Reunion Is. de la (Fr. Fr.)	9.6775	5.3674	3.4126	4.2382
Azerbaijan (L.)	1.00	1.1755	1.1755	1.1755	Iceland (Icelandic Krona)	102.00	56.5773	36.7708	44.3387	Romania (Leu)	1.00	0.5546	0.5527	0.4376
Bahrain (Dinar)	0.6768	1.7884	1.1575	1.4111	India (Rupee)	57.0957	3.7785	2.4226	51.1623	Russia (Ruble)	1.00	0.5546	0.5527	0.4376
Bahrain (Is.)	180.50	100.166	63.7037	79.0371	Indonesia (Rupiah)	359.90	19.7456	12.6977	517.54	Rwanda (Fr.)	222.91	121.233	78.6278	77.5538
Bangladesh (Taka)	5.1000	2.4459	21.6349	25.6017	Iran (Rial)	119.20	66.112	42.0458	52.1652	Saint Christopher (Ec. C. S.)	4.8440	2.5977	1.7156	2.1286
Barbados (Dollar)	0.5097	1.2783	1.2783	1.2783	Iceland (Icelandic Krona)	102.00	56.5773	36.7708	44.3387	Saint Helena (St. Helena)	1.00	0.5546	0.5527	0.4376
Belarus (Is.)	1.00	1.1755	1.1755	1.1755	India (Rupee)	57.0957	3.7785	2.4226	51.1623	Saint Pierre (French Fr.)	5.6775	2.9747	1.7156	2.1286
Belarus (Is.)	1.00	1.1755	1.1755	1.1755	India (Rupee)	57.0957	3.7785	2.4226	51.1623	Saint Vincent (Ec. C. S.)	4.8440	2.5977	1.7156	2.1286
Belgium (Belga)	56.50	32.4459	21.6349	25.6017	Iran (Rial)	119.20	66.112	42.0458	52.1652	San Tome (Portuguese)	1.00	0.5546	0.5527	0.4376
Bermuda (Dollar)	1.00	1.1755	1.1755	1.1755	Iceland (Icelandic Krona)	102.00	56.5773	36.7708	44.3387	Sao Tome (Portuguese)	1.00	0.5546	0.5527	0.4376
Bermuda (Is.)	1.00	1.1755	1.1755	1.1755	India (Rupee)	57.0957	3.7785	2.4226	51.1623	Seychelles (R.)	9.74	5.0138	3.7956	2.9584
Bolivia (Boliviano)	6.7555	3.7468	2.9564	2.9564	Iran (Rial)	119.20	66.112	42.0458	52.1652	Seychelles (R.)	7.94	3.7457	2.9584	2.9584
Bolivia (Is.)	5.7875	2.8875	2.1055	2.1055	India (Rupee)	57.0957	3.7785	2.4226	51.1623	Seychelles (R.)	7.94	3.7457	2.9584	2.9584
Bolivia (Is.)	5.7875	2.8875	2.1055	2.1055	India (Rupee)	57.0957	3.7785	2.4226	51.1623	Seychelles (R.)	7.94	3.7457	2.9584	2.9584
Bolivia (Is.)	5.7875	2.8875	2.1055	2.1055	India (Rupee)	57.0957	3.7785	2.4226	51.1623	Seychelles (R.)	7.94	3.7457	2.9584	2.9584
Bolivia (Is.)	5.7875	2.8875	2.1055	2.1055	India (Rupee)	57.0957	3.7785	2.4226	51.1623	Seychelles (R.)	7.94	3.7457	2.9584	2.9584
Bolivia (Is.)	5.7875	2.8875	2.1055	2.1055	India (Rupee)	57.0957	3.7785	2.4226	51.1623	Seychelles (R.)	7.94	3.7457	2.9584	2.9584
Bolivia (Is.)	5.7875	2.8875	2.1055	2.1055	India (Rupee)	57.0957	3.7785	2.4226	51.1623	Seychelles (R.)	7.94	3.7457	2.9584	2.9584
Bolivia (Is.)	5.7875	2.8875	2.1055	2.1055	India (Rupee)	57.0957	3.7785	2.4226	51.1623	Seychelles (R.)	7.94	3.7457	2.9584	2.9584
Bolivia (Is.)	5.7875	2.8875	2.1055	2.1055	India (Rupee)	57.0957	3.7785	2.4226	51.1623	Seychelles (R.)	7.94	3.7457	2.9584	2.9584
Bolivia (Is.)	5.7875	2.8875	2.1055	2.1055	India (Rupee)	57.0957	3.7785	2.4226	51.1623	Seychelles (R.)	7.94	3.7457	2.9584	2.9584
Bolivia (Is.)	5.7875	2.8875	2.1055	2.1055	India (Rupee)	57.0957	3.7785	2.4226	51.1623	Seychelles (R.)	7.94	3.7457	2.9584	2.9584
Bolivia (Is.)	5.7875	2.8875	2.1055	2.1055	India (Rupee)	57.0957	3.7785	2.4226	51.1623	Seychelles (R.)	7.94	3.7457	2.9584	2.9584
Bolivia (Is.)	5.7875	2.8875	2.1055	2.1055	India (Rupee)	57.0957	3.7785	2.4226	51.1623	Seychelles (R.)	7.94	3.7457	2.9584	2.9584
Bolivia (Is.)	5.7875	2.8875	2.1055	2.1055	India (Rupee)	57.0957	3.7785	2.4226	51.1623	Seychelles (R.)	7.94	3.7457	2.9584	2.9584
Bolivia (Is.)	5.7875	2.8875	2.1055	2.1055	India (Rupee)	57.0957	3.7785	2.4226	51.1623	Seychelles (R.)	7.94	3.7457	2.9584	2.9584
Bolivia (Is.)	5.7875	2.8875	2.1055	2.1055	India (Rupee)	57.0957	3.7785	2.4226	51.1623	Seychelles (R.)	7.94	3.7457	2.9584	2.9584
Bolivia (Is.)	5.7875	2.8875	2.1055	2.1055	India (Rupee)	57.0957	3.7785	2.4226	51.1623	Seychelles (R.)	7.94	3.7457	2.9584	2.9584
Bolivia (Is.)	5.7875	2.8875	2.1055	2.1055	India (Rupee)	57.0957	3.7785	2.4226	51.1623	Seychelles (R.)	7.94	3.7457	2.9584	2.9584
Bolivia (Is.)	5.7875	2.8875	2.1055	2.1055	India (Rupee)	57.0957	3.7785	2.4226	51.1623	Seychelles (R.)	7.94	3.7457	2.9584	2.9584
Bolivia (Is.)	5.7875	2.8875	2.1055	2.1055	India (Rupee)	57.0957	3.7785	2.4226	51.1623	Seychelles (R.)	7.94	3.7457	2.9584</td	

INTERNATIONAL CAPITAL MARKETS

Dollar sector demand remains high

By Tracy Corrigan

THE FLOW of new issues in the dollar sector showed little sign of abating yesterday as underwriters rushed to take advantage of demand which the World Bank's oversubscribed \$10bn global offering last week failed to satisfy. However, the US Treasury market continued to weaken.

INTERNATIONAL BONDS

yesterday, creating a more uncertain environment. In addition, dealers were worried by increasingly ambitious yield spreads.

Credit Local's \$500m 10-year deal, launched on Friday by Deutsche Bank was officially priced at a spread of 22 basis points above the comparable US Treasury, while Denmark tapped the market for \$200m of five-year paper priced to yield 20 basis points above the five-year Treasury.

Both deals were considered very aggressively priced – a good 5 basis points too tight, according to many dealers – and at current levels could prove a hard sell. Such pricing requires traders to take a view on the market: if the market moves favourably, the paper could become attractive.

Bass preference offer to stand

By Richard Waters

BASS, the UK brewing group, intends to proceed with an offer to repay holders of its 4 per cent preference shares less than they are formally entitled to under its articles of association, despite objections from one small holder.

The offer, of 57.5p a share, will only go ahead if holders agree to vary their rights at a special meeting convened for later this month, said Michael Gledhill, company secretary. Under Bass's articles, preference shareholders are entitled to repayment at par – in a winding-up or reduction in the group's capital.

The offer for the shares, which compares with a previous market price of 38p, was made after taking advice from J. Hender Schroder Wagstaff, the merchant bank and consultancy with institutional holders.

MOODY'S Investors Service, the US rating agency, yesterday lowered the foreign-currency debt rating ceiling for Finland from AA1 to AA2, writes Sara Webb.

The rating agency said Finland's debt service capacity deteriorated rapidly during 1991 as trade with the Soviet Union collapsed, demand from western export markets dropped, and the decline in domestic activity was greater than expected.

It added that demand for Finnish products was unlikely to recover quickly, given the weak growth outlook for the international economy this year.

The downgrading affects about \$17bn of Finnish debt, according to Moody's.

In addition, Moody's said that it has lowered the long-term debt ratings for Finnish Export Credit Corporation, Municipal Finance and Postipankki, from AA1 to AA2.

But with spreads at historically tight levels, partly because of pent up demand for current coupon paper, dealers are unsure how great a premium investors will pay for paper trading at or below par.

Last week's World Bank offering of 10-year bonds tightened further yesterday to just four basis points above the US Treasury. Demand from Italian investors, for whom these bonds are tax exempt, may have boosted it.

Swiss Bank Corporation, which arranged the Denmark deal, reported demand from Swiss retail investors, as well as institutional players.

A \$300m 12-year deal for Deutsche Bank Finance met solid demand. Interest in Canadian dollar Eurobonds is boosted by a relative bulge in

redemption payments of C\$3.6bn this month.

In the D-Mark sector, the Kingdom of Norway brought a DM1bn five-year deal, silencing rumours of an offering in dollars or Ecu. Although the pricing was rather on the aggressive side, some institutional investors were attracted by the strength of the credit and the rarity of the name.

Elsewhere, Britannia Building Society became the fourth UK building society to issue permanent interest bearing shares or PIBs. The 5.6% of notes are only convertible into PIBs provided a rate change is passed at the society's general meeting in April. This form of issue, completed for the first time, may have allowed the society to access the market before other potential borrowers. Investors will hold higher-ranking debt if the agreement is not passed.

Elsewhere, Crédit National launched a FF750m issue of seven-year bonds via Crédit Commercial de France.

• Denmark is planning to launch an Ecuban offering of bonds listed on the Copenhagen Stock Exchange this year. The deal will be designed to target an audience of foreign investors, and will be underwritten mainly by foreign banks.

MAP adopts indexation for 90% of its portfolio

By Norma Cohen, Investments Correspondent

MAP Fund Managers, formerly Paribas Asset Management, is altering its investment strategy and will now rely almost exclusively on indexation techniques in the management of its \$2bn portfolio.

The change in name and management policy reflects the fact that an 8.61 per cent stake in the London-based company was recently taken by MAP Securities, a division of Corporacion Mapfre, Spain's largest insurance group. A 1.89 per cent stake of MAP Fund Managers remains in the hands of the fund management arm of Banque Paribas.

Mr Keith Raynes, managing director, said that while Paribas Asset Management followed indexation techniques with roughly 18 per cent of funds under management, MAP would use indexation and "tilted" indexing techniques for more than 90 per cent of the portfolio.

Mr David Damant, formerly chairman of Paribas Asset Management and an expert on indexation, will be managing director of the new company.

Indexation is a method under which fund managers construct a basket of securities that replicates a stock market index, such as the FTSE 100 or the Standard and Poor's 100 index in the US. The portfolio should then perform closely in line with the index.

The technique does not require so-called active management under which fund managers research the prospects of individual companies and make selections based on analysis.

While indexation is widely used by fund managers in the US, it is little used in the UK, where active management is the more usual choice of fund managers who seek to maximise returns through individual stock selection.

Mr Raynes said the pool of funds under management was expected to grow significantly through active soliciting for customers.

The company will specialise in managing funds for insurance companies.

Matushka poised to shed businesses in big shake-up

By David Waller in Frankfurt

MATUSHKA Group, formerly Germany's leading independent financial services group, is poised for a drastic restructuring which will leave the Munich-based group with less than a quarter of the 465 employees that it had at its peak barely two years ago.

Shareholders and partners in the group – which in the mid-1980s looked as though it could mount a serious challenge to the German banking establishment in its chosen areas – are today holding the first of three meetings to debate plans to sell off all the group's businesses apart from venture capital and corporate finance.

At the same time, they will consider proposals for a restructuring of the corporate shareholding.

Institutional investors include Nomura, the Japanese securities house, General Electric Capital of the US, the French Suez group and Charterhouse, the UK merchant bank, which together with two other institutions took a total 25 per cent stake in Matushka in September 1988.

According to Mr Matushka, the Frankfurt-based "corporate doctor" who has been acting chief executive at Matushka since June last year, it is certain that the proposed sale of the group's currency trading, property and portfolio management businesses will be sold off follow-



Count Matushka: founder

of the meetings.

"Quite frankly, there is an absolute need to do this," Mr Meyer-Preschany said in an interview with the Financial Times at the weekend. "In certain areas in the group there simply wasn't the bulk of business to justify the cost structure. The right relationship between cost and income just wasn't there, to put it mildly."

He refused to comment on details of the reshuffling of shareholders. It seems likely that some will take the opportunity to cut loose from the group, while at least one will increase its holding.

The Matushka Group takes its name from Count Albrecht Matushka, the maverick arist-

ocrat who founded the group in 1970 and has over the years been a forthright critic of the German financial services sector and its domination by the large universal banks. His group was the nearest thing to an Anglo-Saxon financial services conglomerate in Germany.

At its peak, the group employed 468 people; now staff numbers are down to 126 and Mr Meyer-Preschany predicts that number will fall further to 90 to 95 by the beginning of next month. Profit figures have never been disclosed but it is understood that the group is budgeted to make an operating profit of DM5.5m for 1992, after taking into account non-recurring severance payments, on fee income of DM65m to DM66m. This is before interest on bank debt and on partners' loan capital.

Mr Meyer-Preschany, who played a leading role in restructuring AEG, the electrical group now owned by Daimler-Benz, before he left Dresdner bank's main board in 1984, says that Matushka Group is paying the price for over-reaching itself in the 1980s. "Ambitious to become a 'world-player' were unrealistic," he says.

The Count, who is likely to remain with the rump of the group, could not be contacted yesterday.

MoF considers licences move

By Tracy Corrigan

F

UTURES and options contracts on a new index of Spanish stocks will start trading today on the Iberex 35 index is made up of the 35 most active Spanish stocks. The index, initially named Flex 35, started trading in December 1990.

Sixteen houses will make markets in index contracts traded on Madrid's Mefi, formerly known as Mofex. The exchange will trade all equity-related products under the umbrella of a holding company, Mefi in Barcelona lists fixed-income instruments.

The holding company is expected to be legally registered later this month, an official said.

Mefi in Madrid plans to launch individual stock option contracts later this year, probably in the summer, depending on the performance of the index products.

JAPAN'S Ministry of Finance (MoF) may grant investment trust management licences to investment advisory companies, Reuters reports. The idea is expected to be incorporated into the reform proposals made by the Securities and Exchange Council, an advisory panel to the MoF. The proposals will be submitted next month at the regular session of parliament. The investment trust management business has been limited to securities houses so far.

If investment advisory firms receive the licences, their holding companies may gain an opportunity to enter the investment trust management field through their subsidiaries.

However, sales of investment funds are seen unlikely to be opened to investment advisory companies, with brokerage houses continuing to monopolise investment funds' sales by also marketing funds formed by investment advisory firms.

LONDON MARKET STATISTICS

NEW INTERNATIONAL BOND ISSUES

Country	Amount m.	Coupon %	Price	Maturity	Fee	Book runner
US DOLLAR						
USL Fin Corp (Btr) (a)	700	7	100	2002	3.1%	Mitsubishi Finance Int.
Crédit Lyonnais (a)	500	7½	98.85	2003	2.5%	Deutsche Bk Cap.Mits.
Credit Lyonnais (a)	250	8%	98.82	1995	2.5%	Deutsche Bk Cap.Mits.
Kingdom of Denmark (a)	200	8%	101.22	1997	1.5% 1/4	Credit Lyonnais
	200	8%	101.22	1997	1.5% 1/4	SBC
CANADIAN DOLLAR						
Ontario Hydro (a)	1.5bn	8%	98.35	2002	3 1/4%	(a)
Deutsche Bk Fin. (a)	200	7½	98.05	1997	1.5% 1/4	Deutsche Bk Cap.Mits.
STERLING						
Elf-Ameni Bldg Soc. (a)	60	13	100.425	(a)	1 1/2%	Hoover Govt Corp.Fin.
FRANC FRANCAIS						
Credit National (a)	2bn	8%	100.915	1990	1%	CCF
D-MARKS						
Kingdom of Norway (a)	1bn	8%	102 1/2	1997	2 1/2%	Deutsche Bk
Fin. Indus. Danish Ind. (a)	200	10 1/2	101 1/2	1997	2 1/2%	WeltBk
Forums Coop (a)	40	8%	101 1/2	1997	2 1/2%	Mitsubishi Bk GmbH
YEN						
Honda Motor Co. (a)	200m	8	101 1/2	1998	1 1/2% 1/4	Mitsubishi Europe
Honda Motor Co. (a)	800m	8	101 1/2	1997	1 1/2% 1/4	Nomura Int.

*Corporate. FF10m equity warrants. \$100m notes. \$100m term. a) Non-callable. b) Callable at 100% of par. c) Investor's option to increase issue by 20% no later than 20/12/92. d) Global issue. Joint book runners: Goldman Sachs, I.M. Merrill Lynch, RBC Dominion and Bentsen & Co. e) Coupon payable semi-annually. Non-callable. f) Unlisted subordinated notes, mandatorily convertible into Permanent Interest Bearing Shares (PIBS).

RISES AND FALLS YESTERDAY

Index	Price	Change	High	Low	Open	Close	Days	Falls	Same
British Funds	2.20	-.02	2.22	2.18	2.18	2.18	2	.02	0
Other Fixed Interest	2.15	-.01	2.17	2.13	2.13	2.13	2	.01	0
Commercial, Industrial	3.17	-.01	3.19	3.15	3.15	3.15	2	.01	0
Financial & Property	9.9	-.01	10.05	9.85	9.85	9.85	2	.01	0
Oil & Gas	2.6	-.01	2.65	2.55	2.55	2.55	2	.01	0
Power, Utilities, Mines	3.6	-.01	3.65	3.55	3.55	3.55	2	.01	0
Others	6.0	-.01	6.15	5.95	5.95	5.95	2	.01	0
Totals	542	544	546	544	544	544	1,673	544	544

LONDON RECENT ISSUES

Index	April	Latest	20/1/92	Stock	Close	Open	High	Low	Days
-	F.P.	-	56	49	49	49	49	49	1
-	F.P								

UK COMPANY NEWS

Finance director on 'paid leave' as dividend is halved to 2p

Jacques Vert plunges into the red

By Daniel Green

JACQUES VERT, the women's wear group, is replacing its finance director after falling sales and rising costs plunged the company into loss for the six months to October 26 1991.

The interim dividend is halved to 2p, the joint chairmen are warning their dividend entitlement in respect of their 5.75 per cent stake in the company. The level of payment at the year-end will be "considered in the light of circumstances prevailing at the time of the preliminary announcement in July 1991," the company said.

The group incurred a pre-tax loss of £125,000, compared with a profit of £123m last time. The shares fell from 13p to 11p.

The company blamed "extremely tough" trading conditions for a fall in sales and a sharp rise in air freight charges following the Gulf war for the higher costs.

Sales at its 22 UK shops dropped by 6.5 per cent.

The result was a fall in gross margin from 43.4 per cent to 39.5 per cent. "We have now introduced an early warning system for margin control," said Mr David Tiedeman, man-

aging director, yesterday. He said that the previous system for monitoring the margins "had failed".

The company said yesterday that "after three years with the group, latterly as finance director, Sashi Mylvaganam is no longer carrying out his executive duties."

Mr Tiedeman said Mr Mylvaganam was on paid leave and that a temporary replacement had been seconded from the company's auditor.

The board is undertaking a strategic review of the group's operations with particular emphasis on manufacturing.

overheads and brand development.

Turnover for the six months slipped from £20.2m to £19.7m, and the company registered losses per share of 0.4p (earnings 0.1p).

With the tightening of cash management, gearing fell to 51 per cent (62 per cent).

Directors said that while there were "few signs of abatement in the recession", the second half of the year was traditionally stronger.

The company has nevertheless shelved plans to increase the number of shops beyond the current 25.

Swiss turn Polly Peck papers over to SFO

By Ian Rodger in Zurich

SWISS authorities have turned over more than 20,000 bank documents to the Serious Fraud Office in connection with its investigation of Polly Peck International.

The move demonstrates the Swiss desire to shed its reputation for shielding financial criminals, especially since Britain has refused to up to now to sign mutual assistance treaties on criminal matters with Switzerland.

What is interesting about this story is that the documents are going to Britain. I have heard that the Swiss were "willing to co-operate with us," said Andrew Habschmid, first secretary of the Swiss Bankers Association, said yesterday.

Mr Peter Coadney, the Zurich district attorney, said that the documents concerned bank transactions worth more than SFr100m (£28.5m) adding that no bank accounts had been blocked as there was now no money in them.

He said that the records were transferred to the SFO in connection with charges of theft, fraud and false accounting laid against Mr Adil Nadir, the group's former chairman.

Turnover for the six months slipped from £20.2m to £19.7m, and the company registered losses per share of 0.4p (earnings 0.1p).

With the tightening of cash management, gearing fell to 51 per cent (62 per cent).

Directors said that while there were "few signs of abatement in the recession", the second half of the year was traditionally stronger.

The company has nevertheless shelved plans to increase the number of shops beyond the current 25.

Trinity gets £27m for packaging side

By Ian Hamilton Fazey, Northern Correspondent

TRINITY International, the Chester-based publisher of the Liverpool Daily Post and Echo and local weekly newspapers in the US, Canada, north-west England and North Wales, is to sell its papermaking and packaging division to Danish Paper Packaging for £27m cash.

The division has been a big profit earner but has been struggling in the recession. It made £5.2m out of the group's £15.2m in 1990, compared with £8.65m out of £17.7m in 1989.

The price paid by Danish suggests the 1991 performance will turn out below £m.

Trinity had been deliberating about investing £15m-£20m to keep the business competitive as its main product is the corrugated board used in cartons and boxes for handled goods.

Trinity went into the business in 1981 when it started to diversify out of its economically threatened Merseyside base.

With the packaging industry consolidating throughout Europe and becoming dominated by larger, specialised groups, Trinity decided to divest. It will continue to look for acquisitions to expand its core media interests.

Mr David Snedden, chief executive, said yesterday: "We could not be certain of adequately rewarding our share-

Property and building products hit Hawtin

By Anthony Moreton, Welsh Correspondent

HAWTIN, the Cardiff-based leisure, building products and property group, saw pre-tax profit drop 7 per cent, from £1.6m to £1.4m, in the year to September 30 1991.

The leisure and fitness side, now the largest division, had performed well, said Mr Philip Dovey, managing director.

And Hawtin's leisure and fitness side, now the largest division, had performed well, said Mr Philip Dovey, managing director.

And Hawtin's leisure and fitness side, now the largest division, had performed well, said Mr Philip Dovey, managing director.

And Hawtin's leisure and fitness side, now the largest division, had performed well, said Mr Philip Dovey, managing director.

And Hawtin's leisure and fitness side, now the largest division, had performed well, said Mr Philip Dovey, managing director.

And Hawtin's leisure and fitness side, now the largest division, had performed well, said Mr Philip Dovey, managing director.

And Hawtin's leisure and fitness side, now the largest division, had performed well, said Mr Philip Dovey, managing director.

And Hawtin's leisure and fitness side, now the largest division, had performed well, said Mr Philip Dovey, managing director.

And Hawtin's leisure and fitness side, now the largest division, had performed well, said Mr Philip Dovey, managing director.

And Hawtin's leisure and fitness side, now the largest division, had performed well, said Mr Philip Dovey, managing director.

And Hawtin's leisure and fitness side, now the largest division, had performed well, said Mr Philip Dovey, managing director.

And Hawtin's leisure and fitness side, now the largest division, had performed well, said Mr Philip Dovey, managing director.

And Hawtin's leisure and fitness side, now the largest division, had performed well, said Mr Philip Dovey, managing director.

And Hawtin's leisure and fitness side, now the largest division, had performed well, said Mr Philip Dovey, managing director.

And Hawtin's leisure and fitness side, now the largest division, had performed well, said Mr Philip Dovey, managing director.

And Hawtin's leisure and fitness side, now the largest division, had performed well, said Mr Philip Dovey, managing director.

And Hawtin's leisure and fitness side, now the largest division, had performed well, said Mr Philip Dovey, managing director.

And Hawtin's leisure and fitness side, now the largest division, had performed well, said Mr Philip Dovey, managing director.

And Hawtin's leisure and fitness side, now the largest division, had performed well, said Mr Philip Dovey, managing director.

And Hawtin's leisure and fitness side, now the largest division, had performed well, said Mr Philip Dovey, managing director.

And Hawtin's leisure and fitness side, now the largest division, had performed well, said Mr Philip Dovey, managing director.

And Hawtin's leisure and fitness side, now the largest division, had performed well, said Mr Philip Dovey, managing director.

And Hawtin's leisure and fitness side, now the largest division, had performed well, said Mr Philip Dovey, managing director.

And Hawtin's leisure and fitness side, now the largest division, had performed well, said Mr Philip Dovey, managing director.

And Hawtin's leisure and fitness side, now the largest division, had performed well, said Mr Philip Dovey, managing director.

And Hawtin's leisure and fitness side, now the largest division, had performed well, said Mr Philip Dovey, managing director.

And Hawtin's leisure and fitness side, now the largest division, had performed well, said Mr Philip Dovey, managing director.

And Hawtin's leisure and fitness side, now the largest division, had performed well, said Mr Philip Dovey, managing director.

And Hawtin's leisure and fitness side, now the largest division, had performed well, said Mr Philip Dovey, managing director.

And Hawtin's leisure and fitness side, now the largest division, had performed well, said Mr Philip Dovey, managing director.

And Hawtin's leisure and fitness side, now the largest division, had performed well, said Mr Philip Dovey, managing director.

And Hawtin's leisure and fitness side, now the largest division, had performed well, said Mr Philip Dovey, managing director.

And Hawtin's leisure and fitness side, now the largest division, had performed well, said Mr Philip Dovey, managing director.

And Hawtin's leisure and fitness side, now the largest division, had performed well, said Mr Philip Dovey, managing director.

And Hawtin's leisure and fitness side, now the largest division, had performed well, said Mr Philip Dovey, managing director.

And Hawtin's leisure and fitness side, now the largest division, had performed well, said Mr Philip Dovey, managing director.

And Hawtin's leisure and fitness side, now the largest division, had performed well, said Mr Philip Dovey, managing director.

And Hawtin's leisure and fitness side, now the largest division, had performed well, said Mr Philip Dovey, managing director.

And Hawtin's leisure and fitness side, now the largest division, had performed well, said Mr Philip Dovey, managing director.

And Hawtin's leisure and fitness side, now the largest division, had performed well, said Mr Philip Dovey, managing director.

And Hawtin's leisure and fitness side, now the largest division, had performed well, said Mr Philip Dovey, managing director.

And Hawtin's leisure and fitness side, now the largest division, had performed well, said Mr Philip Dovey, managing director.

And Hawtin's leisure and fitness side, now the largest division, had performed well, said Mr Philip Dovey, managing director.

And Hawtin's leisure and fitness side, now the largest division, had performed well, said Mr Philip Dovey, managing director.

And Hawtin's leisure and fitness side, now the largest division, had performed well, said Mr Philip Dovey, managing director.

And Hawtin's leisure and fitness side, now the largest division, had performed well, said Mr Philip Dovey, managing director.

And Hawtin's leisure and fitness side, now the largest division, had performed well, said Mr Philip Dovey, managing director.

And Hawtin's leisure and fitness side, now the largest division, had performed well, said Mr Philip Dovey, managing director.

And Hawtin's leisure and fitness side, now the largest division, had performed well, said Mr Philip Dovey, managing director.

And Hawtin's leisure and fitness side, now the largest division, had performed well, said Mr Philip Dovey, managing director.

And Hawtin's leisure and fitness side, now the largest division, had performed well, said Mr Philip Dovey, managing director.

And Hawtin's leisure and fitness side, now the largest division, had performed well, said Mr Philip Dovey, managing director.

And Hawtin's leisure and fitness side, now the largest division, had performed well, said Mr Philip Dovey, managing director.

And Hawtin's leisure and fitness side, now the largest division, had performed well, said Mr Philip Dovey, managing director.

And Hawtin's leisure and fitness side, now the largest division, had performed well, said Mr Philip Dovey, managing director.

And Hawtin's leisure and fitness side, now the largest division, had performed well, said Mr Philip Dovey, managing director.

And Hawtin's leisure and fitness side, now the largest division, had performed well, said Mr Philip Dovey, managing director.

And Hawtin's leisure and fitness side, now the largest division, had performed well, said Mr Philip Dovey, managing director.

And Hawtin's leisure and fitness side, now the largest division, had performed well, said Mr Philip Dovey, managing director.

And Hawtin's leisure and fitness side, now the largest division, had performed well, said Mr Philip Dovey, managing director.

And Hawtin's leisure and fitness side, now the largest division, had performed well, said Mr Philip Dovey, managing director.

And Hawtin's leisure and fitness side, now the largest division, had performed well, said Mr Philip Dovey, managing director.

And Hawtin's leisure and fitness side, now the largest division, had performed well, said Mr Philip Dovey, managing director.

And Hawtin's leisure and fitness side, now the largest division, had performed well, said Mr Philip Dovey, managing director.

And Hawtin's leisure and fitness side, now the largest division, had performed well, said Mr Philip Dovey, managing director.

And Hawtin's leisure and fitness side, now the largest division, had performed well, said Mr Philip Dovey, managing director.

And Hawtin's leisure and fitness side, now the largest division, had performed well, said Mr Philip Dovey, managing director.

And Hawtin's leisure and fitness side, now the largest division, had performed well, said Mr Philip Dovey, managing director.

And Hawtin's leisure and fitness side, now the largest division, had performed well, said Mr Philip Dovey, managing director.

And Hawtin's leisure and fitness side, now the largest division, had performed well, said Mr Philip Dovey, managing director.

And Hawtin's leisure and fitness side, now the largest division, had performed well, said Mr Philip Dovey, managing director.

And Hawtin's leisure and fitness side, now the largest division, had performed well, said Mr Philip Dovey, managing director.

And Hawtin's leisure and fitness side, now the largest division, had performed well, said Mr Philip Dovey, managing director.

And Hawtin's leisure and fitness side, now the largest division, had performed well, said Mr Philip Dovey, managing director.

And Hawtin's leisure and fitness side, now the largest division, had performed well, said Mr Philip Dovey, managing director.

And Hawtin's leisure and fitness side, now the largest division, had performed well, said Mr Philip Dovey, managing director.

And Hawtin's leisure and fitness side, now the largest division, had performed well, said Mr Philip Dovey, managing director.

And Hawtin's leisure and fitness side, now the largest division, had performed well, said Mr Philip Dovey, managing director.

And Hawtin's leisure and fitness side, now the largest division, had performed well, said Mr Philip Dovey, managing director.

And Hawtin's leisure and fitness side, now the largest division, had performed well, said Mr Philip Dovey, managing director.

And Hawtin's leisure and fitness side, now the largest division, had performed well, said Mr Philip Dovey, managing director.

And Hawtin's leisure and fitness side, now the largest division, had performed well, said Mr Philip Dovey, managing director.

And Hawtin's leisure and fitness side, now the largest division, had performed well, said Mr Philip Dovey, managing director.

And Hawtin's leisure and fitness side, now the largest division, had performed well, said Mr Philip Dovey, managing director.

And Hawtin's leisure and fitness side, now the largest division, had performed well, said Mr Philip Dovey, managing director.

And Hawtin's leisure and fitness side, now the largest division, had performed well, said Mr Philip Dovey, managing director.

COMMODITIES AND AGRICULTURE

Opec expected to agree formula for output cuts

By Mark Nicholson in Riyadh

GULF OIL industry officials were optimistic yesterday that the Organisation of Petroleum Exporting Countries would agree on a formula to cut output for the second quarter.

They expected the decision to be taken at Opec's next ministerial meeting on February 12, as expected, demand for crude of members states looked set to fall.

Moreover, an agreement to reduce output could take immediate effect after the meeting in Geneva. Saudi Arabia is prepared to cut its output, at present running at near capacity of 8.5m barrels a day, provided it does not have to bear the greatest part of any overall cut in output, the official said.

Opec agreed at its last ministerial meeting in Vienna in November to allow its 11 fully producing members to pump oil flat out for the first quarter of this year - rolling over a

notional ceiling of 23.65m b/d from its September summit.

However, the Opec ministers deferred until the February meeting the more ticklish question of where to set output when demand for Opec oil is expected to soften.

The kingdom, which pumped 5.4m b/d under its July, 1990, quota, will also insist that cuts should be made based on production capacity, which now lies near 9m b/d for Saudi Arabia, since its accelerated expansion programme began during the Gulf crisis.

Kuwait, which is now lifting \$50,000 b/d, will also insist that cuts should be made based on production capacity. It suggests the uranium market would probably be in balance by the year 2,000 if it was not for exports from the former Soviet Union and China.

At present those countries aim to export a total of 6,000 tonnes of uranium a year, or roughly 10 per cent of world demand.

Mr Crowson, who is chief economic adviser at the RTZ Corporation, the world's largest mining company, pointed out that the former Soviet Union already faced dumping allegations in the US, while the European Community was seeking to "regulate" Soviet imports.

The institute, which includes most western producers, utilises

uranium mines recently closed down in Canada, the US and in some east European countries.

In 1990 mine output covered only 63 per cent of nuclear reactor requirements. The gap between the 28,340 tonnes produced and the 52,100 tonnes required by reactors was filled from stocks.

These built up in the 1980s because the industry's earlier forecasts about world economic growth, demand for energy and the amount of electricity to be generated from nuclear capacity were much too optimistic.

The report shows there are still "excess" stocks at utilities and that there are large stocks in China and the Soviet Union.

Also, the report says, "easing of east-west tensions has raised the possibility of the release of military nuclear material for use in civil reactors". It adds, however, "there are substantial hurdles to be overcome before this could occur and such transfers are most unlikely for several years at least".

"Uranium: Supply and Demand 1990-2010" is £55 plus postage from the Uranium Institute, 29 Knightsbridge, London SW1X 9EP, England.

Zinc plant to close for refit

By Halg Simonian in Milan

NUOVA SAMIM, the metals group controlled by Italy's state-owned ENI energy and chemicals holding company, yesterday confirmed that its zinc smelter at Crotone in southern Italy was likely to be taken out of operation for a refit sometime in the first half of this year.

"We are just putting the final touches to the plan," said a Nuova Samim official. "There may be some delays, but it will probably be done before the middle of the year." Observers expect the refitting to take up to two years.

Reports of the closure of the plant, which was built in 1927 and has an output of about 100,000 tonnes a year, helped the London Metal Exchange zinc price for three months delivery to rally from yesterday's low of \$1,055 a tonne. The market is suffering from considerable overcapacity at present.

The plant comes under state control last year, when Nuova Samim bought a controlling stake in Pernosa Sud, the company running the smelter, from its previous French owners. Another Italian state entity, GEPI, was already present as a minority shareholder.

The Crotone plant employs about 800 staff and is one of the larger zinc smelters in Europe. According to the Nuova Samim official, the refitting may be linked to a plan to increase its eventual capacity.

Little progress made at talks on banana trade

By Canute James in Kingston

LATIN AMERICAN and Caribbean banana producers have made little progress in their effort to resolve differences over their approach to the European market. But they have agreed to continue their discussions.

At a meeting in Belize at the weekend, government leaders and ministers sought to reconcile the Caribbean desire for a continuation of protected access when the single European market is created in just under a year, and the Latin American position that the market should be totally free to all producers.

Caribbean producers have said they cannot compete on an open market because their production costs are about one third higher than those of the Latin producers. The European Community has said Caribbean producers will be "no worse

off" than they are now when the single market is created.

Mr John Compton, the prime minister of St Lucia, told the meeting that the banana industry was important to the small economies of the Caribbean islands, and that they needed continued privileged access to guaranteed markets in Europe.

Mr Roberto Rojas, Costa Rica's foreign trade minister, and Mr Juan Luis Miron, Guatemala's economy minister, said the banana trade should be deregulated and included in the current Uruguay Round of negotiations under the General Agreement on Tariffs and Trade.

A statement issued after the meeting said the Latin American and Caribbean countries recognised the social and economic value of the banana industry, and said the discussions would continue.

US wheat acreage cut

By Nancy Dunn in Washington

US FARMERS have this year reduced the acreage planted with winter wheat at a time when US stocks are their lowest in almost two decades.

A US Department of Agriculture report, released late on Friday, said farmers had reported planting wheat on 50.2m acres, down from 50.4m last winter.

Mr Barry Jenkins, vice presi-

dent of the American Association of Wheat Growers, said farmers made

their growing decision from August to October, when wheat prices were low, and it seemed they could do better planting soybeans or maize in the spring. Furthermore, the

USDA reduced the acreage reduction programme for wheat from 15 per cent to 5 per cent, a move that could have boosted production and sent prices down even further.

Since then, the effects of poor weather last summer has been pushing prices up.

Poor quality wooden hou-

se

men (initially being enforced only for larger companies) and to reduce the fishing season. For lobsters, the season has been reduced from six months to two (December and January). Quotas have been imposed on industrial vessels.

Hardly surprisingly, these measures have proved unpopular with many of the country's estimated 18,500 self-employed fishermen whose efforts help to make fish Oman's biggest non-oil export. Many protested and indeed won concessions from the ministry; initially the authorities had proposed a total ban on lobster fishing.

For decades the industry

has been unregulated. But the time has come to limit entry," says Mr Abdul Salam. "Our measures do affect their livelihood but we have to take the long term view," he insists.

Leading the way is Oman

Fishing Company (in which the government has a quarter share), which was formed in 1988 with a subscribed capital of OR12.5m (US\$1.65m).

Better boats and more developed on-shore infrastructure have, however, only served to highlight the problem of overfishing.

Apart from periodic exhortations, the government's immediate response has been to introduce permits for fisher-

men

LONDON STOCK EXCHANGE

Futures lead an erratic equity sector

By Terry Byland, UK Stock Market Editor

Economic and currency worries continued to overshadow the UK stock market yesterday and share prices again traced an sharply erratic pattern, often directed by the trend of stock index futures. Although there was no lack of specific features, trading volume overall slipped back from last week's slightly improved levels.

The stock market was unsettled by the growing sounds of the political battle building up ahead of this year's general election in the UK. The latest statistics on domestic consumer credit, showing a dip in new credit and also the fourth consecutive monthly fall in net credit, together with a very modest increase in November's retail sales, appeared to undermine further hopes that con-

sumers will lead the UK economy out of recession still hanging the broad range of manufacturing companies.

Concern over the outlook for UK interest rates continued as the pound, although calmer yesterday, softened further against the D-mark. Hints of further strains among the home loan companies were no help to underlying investment confidence in the equity sector.

The first day of the new

equity account opened with share prices generally lower in reaction to falls in share prices in both Tokyo and New York.

London's setback was emphasised when an early premium on the FT-SE March contract immediately brought in sellers, first of the future and then of the underlying stocks.

But a loss of 21 on the Footsie scale was steadily recovered as sterling performed steadily and London picked up the hints of a firmer opening on Wall Street. The early setback in the Footsie was converted into a 12.7 point gain. In the event, the Dow Average was a few points easier in UK hours but the Footsie received further encouragement in late dealings from a renewed rally in the futures market.

Some disappointment was expressed yesterday that the new account had not brought much sign of institutional buy-

ing. The final reading showed the continued to pin their hopes on exceptional growth this year. The share closed 12 stronger at 164p after turnover of 1m.

The stock appears to be recovering from the disastrous plunge suffered 12 months ago when it lost 184 points to 145p after the company warned of a decline in second half profits.

One analyst said: "Even the great detractors have to admit that Reuters is one of the quality institutions in the sector."

The shares have strongly outperformed the FT-SE All-Share Index over the past three months and are on a very high rating.

Boots of the stock, such as agency broker Jones, Capel, has been calling for the shares to be bought but buyers are confident that heavy investment by the banks in Boots' electronic dealing system will provide the company with the sort of sharp growth that has been seen by Glaxo and Wellcome.

Glaxo was the most actively traded major stock yesterday. It reached a new high despite a cautionary note from S.G. Warburg, a UK investment bank, and a slight easing of interest from US investors. In its regular bulletin on the pharmaceuticals sector, Warburg highlighted the premium rating of all but one of the stocks. Glaxo was 3 easier in early trading but London investors bought into the weakness of the shares which closed 14 ahead on the day at 306p with 3m traded.

Other dollar earners were also firm. Smithkline Beecham rose 9 to 349p, Wellcome 6 to 104p and Reckitt & Colman 5 to 36p. Fisons, which Klemwirt moved from a sell to a hold and highlighted as the only underperformer against the market, improved 7 to 35p.

BP rose 4 to 359p, stimulated by a strong showing by oil prices, a broker buy recommendation and news that the oil company is intensifying its operations in Colombia, a move which specialists said indicated BP's optimism about the Cusiana discovery announced last year.

Girosciences Gilbert Elliott, the stockbroker, helped sustain the stock price in light of the stock's yield attractions. Mr Chris Perry at Girosciences adopted a bullish tone on BP's dividend policy after

the company's 1991 profits were announced.

BP's 1991 profits were up 10.4% to £1.25 billion, with a 10% dividend. The stock price fell 12 to 364p.

Mr Chantrey also pointed out the definitive qualities of BOC, which added 12 to 327p. It was one of the more heavily traded stocks in the chemicals sector with turnover of 1.4m shares.

Wellcome saw the biggest per-

centage fall of any of the stocks in the FT-SE 100 list as traders reacted to negative weekend press comment. The shares fell 13 to 164p, more than 6.8 per cent, with 5.2m traded. A Sunday newspaper article said that there was not enough support behind equities yesterday to give credence to this fresh move towards an important chart hurdle.

Sea volume slipped to 429.3m shares from Friday's 589.7m and dealers believed that yesterday's total took in an increased proportion of intra-market business. Customer, or retail business, increased at the end of last week as some profits were taken in the futures market.

Some disappointment was expressed yesterday that the new account had not brought much sign of institutional buy-

ing. The final reading showed the continued to pin their hopes on exceptional growth this year. The share closed 12 stronger at 164p after turnover of 1m.

The stock appears to be recovering from the disastrous plunge suffered 12 months ago when it lost 184 points to 145p after the company warned of a decline in second half profits.

One analyst said: "Even the great detractors have to admit that Reuters is one of the quality institutions in the sector."

The shares have strongly outperformed the FT-SE All-Share Index over the past three months and are on a very high rating.

Boots of the stock, such as agency broker Jones, Capel, has been calling for the shares to be bought but buyers are confident that heavy investment by the banks in Boots' electronic dealing system will provide the company with the sort of sharp growth that has been seen by Glaxo and Wellcome.

Glaxo was the most actively traded major stock yesterday. It reached a new high despite a cautionary note from S.G. Warburg, a UK investment bank, and a slight easing of interest from US investors. In its regular bulletin on the pharmaceuticals sector, Warburg highlighted the premium rating of all but one of the stocks. Glaxo was 3 easier in early trading but London investors bought into the weakness of the shares which closed 14 ahead on the day at 306p with 3m traded.

Other dollar earners were also firm. Smithkline Beecham rose 9 to 349p, Wellcome 6 to 104p and Reckitt & Colman 5 to 36p. Fisons, which Klemwirt moved from a sell to a hold and highlighted as the only underperformer against the market, improved 7 to 35p.

BP rose 4 to 359p, stimulated by a strong showing by oil prices, a broker buy recommendation and news that the oil company is intensifying its operations in Colombia, a move which specialists said indicated BP's optimism about the Cusiana discovery announced last year.

Girosciences Gilbert Elliott, the stockbroker, helped sustain the stock price in light of the stock's yield attractions. Mr Chris Perry at Girosciences adopted a bullish tone on BP's dividend policy after

the company's 1991 profits were announced.

BP's 1991 profits were up 10.4% to £1.25 billion, with a 10% dividend. The stock price fell 12 to 364p.

Mr Chantrey also pointed out the definitive qualities of BOC, which added 12 to 327p. It was one of the more heavily traded stocks in the chemicals sector with turnover of 1.4m shares.

Wellcome saw the biggest per-

centage fall of any of the stocks in the FT-SE 100 list as traders reacted to negative weekend press comment. The shares fell 13 to 164p, more than 6.8 per cent, with 5.2m traded. A Sunday newspaper article said that there was not enough support behind equities yesterday to give credence to this fresh move towards an important chart hurdle.

Sea volume slipped to 429.3m shares from Friday's 589.7m and dealers believed that yesterday's total took in an increased proportion of intra-market business. Customer, or retail business, increased at the end of last week as some profits were taken in the futures market.

Some disappointment was expressed yesterday that the new account had not brought much sign of institutional buy-

ing. The final reading showed the continued to pin their hopes on exceptional growth this year. The share closed 12 stronger at 164p after turnover of 1m.

The stock appears to be recovering from the disastrous plunge suffered 12 months ago when it lost 184 points to 145p after the company warned of a decline in second half profits.

One analyst said: "Even the great detractors have to admit that Reuters is one of the quality institutions in the sector."

The shares have strongly outperformed the FT-SE All-Share Index over the past three months and are on a very high rating.

Boots of the stock, such as agency broker Jones, Capel, has been calling for the shares to be bought but buyers are confident that heavy investment by the banks in Boots' electronic dealing system will provide the company with the sort of sharp growth that has been seen by Glaxo and Wellcome.

Glaxo was the most actively traded major stock yesterday. It reached a new high despite a cautionary note from S.G. Warburg, a UK investment bank, and a slight easing of interest from US investors. In its regular bulletin on the pharmaceuticals sector, Warburg highlighted the premium rating of all but one of the stocks. Glaxo was 3 easier in early trading but London investors bought into the weakness of the shares which closed 14 ahead on the day at 306p with 3m traded.

Other dollar earners were also firm. Smithkline Beecham rose 9 to 349p, Wellcome 6 to 104p and Reckitt & Colman 5 to 36p. Fisons, which Klemwirt moved from a sell to a hold and highlighted as the only underperformer against the market, improved 7 to 35p.

BP rose 4 to 359p, stimulated by a strong showing by oil prices, a broker buy recommendation and news that the oil company is intensifying its operations in Colombia, a move which specialists said indicated BP's optimism about the Cusiana discovery announced last year.

Girosciences Gilbert Elliott, the stockbroker, helped sustain the stock price in light of the stock's yield attractions. Mr Chris Perry at Girosciences adopted a bullish tone on BP's dividend policy after

the company's 1991 profits were announced.

BP's 1991 profits were up 10.4% to £1.25 billion, with a 10% dividend. The stock price fell 12 to 364p.

Mr Chantrey also pointed out the definitive qualities of BOC, which added 12 to 327p. It was one of the more heavily traded stocks in the chemicals sector with turnover of 1.4m shares.

Wellcome saw the biggest per-

centage fall of any of the stocks in the FT-SE 100 list as traders reacted to negative weekend press comment. The shares fell 13 to 164p, more than 6.8 per cent, with 5.2m traded. A Sunday newspaper article said that there was not enough support behind equities yesterday to give credence to this fresh move towards an important chart hurdle.

Sea volume slipped to 429.3m shares from Friday's 589.7m and dealers believed that yesterday's total took in an increased proportion of intra-market business. Customer, or retail business, increased at the end of last week as some profits were taken in the futures market.

Some disappointment was expressed yesterday that the new account had not brought much sign of institutional buy-

ing. The final reading showed the continued to pin their hopes on exceptional growth this year. The share closed 12 stronger at 164p after turnover of 1m.

The stock appears to be recovering from the disastrous plunge suffered 12 months ago when it lost 184 points to 145p after the company warned of a decline in second half profits.

One analyst said: "Even the great detractors have to admit that Reuters is one of the quality institutions in the sector."

The shares have strongly outperformed the FT-SE All-Share Index over the past three months and are on a very high rating.

Boots of the stock, such as agency broker Jones, Capel, has been calling for the shares to be bought but buyers are confident that heavy investment by the banks in Boots' electronic dealing system will provide the company with the sort of sharp growth that has been seen by Glaxo and Wellcome.

Glaxo was the most actively traded major stock yesterday. It reached a new high despite a cautionary note from S.G. Warburg, a UK investment bank, and a slight easing of interest from US investors. In its regular bulletin on the pharmaceuticals sector, Warburg highlighted the premium rating of all but one of the stocks. Glaxo was 3 easier in early trading but London investors bought into the weakness of the shares which closed 14 ahead on the day at 306p with 3m traded.

Other dollar earners were also firm. Smithkline Beecham rose 9 to 349p, Wellcome 6 to 104p and Reckitt & Colman 5 to 36p. Fisons, which Klemwirt moved from a sell to a hold and highlighted as the only underperformer against the market, improved 7 to 35p.

BP rose 4 to 359p, stimulated by a strong showing by oil prices, a broker buy recommendation and news that the oil company is intensifying its operations in Colombia, a move which specialists said indicated BP's optimism about the Cusiana discovery announced last year.

Girosciences Gilbert Elliott, the stockbroker, helped sustain the stock price in light of the stock's yield attractions. Mr Chris Perry at Girosciences adopted a bullish tone on BP's dividend policy after

the company's 1991 profits were announced.

BP's 1991 profits were up 10.4% to £1.25 billion, with a 10% dividend. The stock price fell 12 to 364p.

Mr Chantrey also pointed out the definitive qualities of BOC, which added 12 to 327p. It was one of the more heavily traded stocks in the chemicals sector with turnover of 1.4m shares.

Wellcome saw the biggest per-

centage fall of any of the stocks in the FT-SE 100 list as traders reacted to negative weekend press comment. The shares fell 13 to 164p, more than 6.8 per cent, with 5.2m traded. A Sunday newspaper article said that there was not enough support behind equities yesterday to give credence to this fresh move towards an important chart hurdle.

Sea volume slipped to 429.3m shares from Friday's 589.7m and dealers believed that yesterday's total took in an increased proportion of intra-market business. Customer, or retail business, increased at the end of last week as some profits were taken in the futures market.

Some disappointment was expressed yesterday that the new account had not brought much sign of institutional buy-

ing. The final reading showed the continued to pin their hopes on exceptional growth this year. The share closed 12 stronger at 164p after turnover of 1m.

The stock appears to be recovering from the disastrous plunge suffered 12 months ago when it lost 184 points to 145p after the company warned of a decline in second half profits.

One analyst said: "Even the great detractors have to admit that Reuters is one of the quality institutions in the sector."

The shares have strongly outperformed the FT-SE All-Share Index over the past three months and are on a very high rating.

Boots of the stock, such as agency broker Jones, Capel, has been calling for the shares to be bought but buyers are confident that heavy investment by the banks in Boots' electronic dealing system will provide the company with the sort of sharp growth that has been seen by Glaxo and Wellcome.

Glaxo was the most actively traded major stock yesterday. It reached a new high despite a cautionary note from S.G. Warburg, a UK investment bank, and a slight easing of interest from US investors. In its regular bulletin on the pharmaceuticals sector, Warburg highlighted the premium rating of all but one of the stocks. Glaxo was 3 easier in early trading but London investors bought into the weakness of the shares which closed 14 ahead on the day at 306p with 3m traded.

Other dollar earners were also firm. Smithkline Beecham rose 9 to 349p, Wellcome 6 to 104p and Reckitt & Colman 5 to 36p. Fisons, which Klemwirt moved from a sell to a hold and highlighted as the only underperformer against the market, improved 7 to 35p.

BP rose 4 to 359p, stimulated by a strong showing by oil prices, a broker buy recommendation and news that the oil company is intensifying its operations in Colombia, a move which specialists said indicated BP's optimism about the Cusiana discovery announced last year.

Girosciences Gilbert Elliott, the stockbroker, helped sustain the stock price in light of the stock's yield attractions. Mr Chris Perry at Girosciences adopted a bullish tone on BP's dividend policy after

the company's 1991 profits were announced.

BP's 1991 profits were up 10.4% to £1.25 billion, with a 10% dividend. The stock price fell 12 to 364p.

Mr Chantrey also pointed out the definitive qualities of BOC, which added 12 to 327p. It was one of the more heavily traded stocks in the chemicals sector with turnover of 1.4m shares.

Wellcome saw the biggest per-

centage fall of any of the stocks in the FT-SE 100 list as traders reacted to negative weekend press comment. The shares fell 13 to 164p, more than 6.8 per cent, with 5.2m traded. A Sunday newspaper article said that there was not enough support behind equities yesterday to give credence to this fresh move towards an important chart hurdle.

Sea volume slipped to 429.3m shares from Friday's 589.7m and dealers believed that yesterday's total took in an increased proportion of intra-market business. Customer, or retail business, increased at the end of last week as some profits were taken in the futures market.

Some disappointment was expressed yesterday that the new account had not brought much sign of institutional buy-

ing. The final reading showed the continued to pin their hopes on exceptional growth this year. The share closed 12 stronger at 164p after turnover of 1m.

The stock appears to be recovering from the disastrous plunge suffered 12 months ago when it lost 184 points to 145p after the company warned of a decline in second half profits.

One analyst said: "Even the great detractors have to admit that Reuters is one of the quality institutions in the sector."

The shares have strongly outperformed the FT-SE All-Share Index over the past three months and are on a very high rating.

Boots of the stock, such as agency broker Jones, Capel, has been calling for the shares to be bought but buyers are confident that heavy investment by the banks in Boots' electronic dealing system will provide the company with the sort of sharp growth that has been seen by Glaxo and Wellcome.

Glaxo was the most actively traded major stock yesterday. It reached a new high despite a cautionary note from S.G. Warburg, a UK investment bank, and a slight easing of interest from US investors. In its regular bulletin on the pharmaceuticals sector, Warburg highlighted the premium rating of all but one of the stocks. Glaxo was 3 easier in early trading but London investors bought into the weakness of the shares which closed 14 ahead on the day at 306p with 3m traded.

Other dollar earners were also firm. Smithkline Beecham rose 9 to 349p

FT MANAGED FUNDS SERVICE

- Current Unit Trust prices are available on FT Cityline. Calls charged at 48p per minute peak and 36p off peak, inc VAT. To obtain your free Unit Trust Code Booklet ring (071) 925-2128.

FT MANAGED FUNDS SERVICE

• Current Unit Trust prices are available on FT Cityline. Calls charged at 48p per minute peak and 36p off peak, inc VAT. To obtain your free Unit Trust Code Booklet ring (071) 222-2122.

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar slips in quiet session

THE foreign exchange markets saw cautious trading yesterday, with the dollar consolidating after a strong upward run at the end of last week and sterling remaining just above its floor within the European exchange rate mechanism, writes Simon London.

Having peaked in New York on Friday, the dollar eased slightly during Far Eastern trading yesterday from the US closing level.

By the close in Tokyo, the dollar stood at DM1.5725, down from New York's DM1.5735 finish and a high of DM1.5880 in US trading. The pattern was similar against the yen, with the dollar ending at Y126.70, from Y127.05.

Dealers said trading in the US currency now had little direction, following better than expected US non-farm employment data on Friday.

The figures left a balance of dealers prepared to buy the dollar on expectations of a further rise, and the banks which retain a negative outlook for the currency.

Further, US economic releases this week could crystallise the position. Today, retail sales figures will be announced, followed by retail price inflation figures on Thursday.

A quiet morning session in Europe saw the US currency

EM IN NEW YORK

Jan 13 Date Previous Close

1.50p 1.7900 1.7990
1 month 1.62 1.63
3 months 2.99 2.98
12 months 11.12 11.12

Forward premiums and discounts apply to the US dollar

STERLING INDEX

	Jan 13	Date	Previous Close
1.50p	90.3	90.3	90.3
1.00p	90.3	90.3	90.3
0.50p	90.3	90.3	90.3
1.00	90.3	90.3	90.3
0.50	90.3	90.3	90.3
0.25	90.3	90.3	90.3
0.10	90.3	90.3	90.3
0.05	90.3	90.3	90.3
0.02	90.3	90.3	90.3
0.01	90.3	90.3	90.3
0.005	90.3	90.3	90.3
0.002	90.3	90.3	90.3
0.001	90.3	90.3	90.3
0.0005	90.3	90.3	90.3
0.0002	90.3	90.3	90.3
0.0001	90.3	90.3	90.3
0.00005	90.3	90.3	90.3
0.00002	90.3	90.3	90.3
0.00001	90.3	90.3	90.3
0.000005	90.3	90.3	90.3
0.000002	90.3	90.3	90.3
0.000001	90.3	90.3	90.3
0.0000005	90.3	90.3	90.3
0.0000002	90.3	90.3	90.3
0.0000001	90.3	90.3	90.3
0.00000005	90.3	90.3	90.3
0.00000002	90.3	90.3	90.3
0.00000001	90.3	90.3	90.3
0.000000005	90.3	90.3	90.3
0.000000002	90.3	90.3	90.3
0.000000001	90.3	90.3	90.3
0.0000000005	90.3	90.3	90.3
0.0000000002	90.3	90.3	90.3
0.0000000001	90.3	90.3	90.3
0.00000000005	90.3	90.3	90.3
0.00000000002	90.3	90.3	90.3
0.00000000001	90.3	90.3	90.3
0.000000000005	90.3	90.3	90.3
0.000000000002	90.3	90.3	90.3
0.000000000001	90.3	90.3	90.3
0.0000000000005	90.3	90.3	90.3
0.0000000000002	90.3	90.3	90.3
0.0000000000001	90.3	90.3	90.3
0.00000000000005	90.3	90.3	90.3
0.00000000000002	90.3	90.3	90.3
0.00000000000001	90.3	90.3	90.3
0.000000000000005	90.3	90.3	90.3
0.000000000000002	90.3	90.3	90.3
0.000000000000001	90.3	90.3	90.3
0.0000000000000005	90.3	90.3	90.3
0.0000000000000002	90.3	90.3	90.3
0.0000000000000001	90.3	90.3	90.3
0.00000000000000005	90.3	90.3	90.3
0.00000000000000002	90.3	90.3	90.3
0.00000000000000001	90.3	90.3	90.3
0.000000000000000005	90.3	90.3	90.3
0.000000000000000002	90.3	90.3	90.3
0.000000000000000001	90.3	90.3	90.3
0.0000000000000000005	90.3	90.3	90.3
0.0000000000000000002	90.3	90.3	90.3
0.0000000000000000001	90.3	90.3	90.3
0.00000000000000000005	90.3	90.3	90.3
0.00000000000000000002	90.3	90.3	90.3
0.00000000000000000001	90.3	90.3	90.3
0.000000000000000000005	90.3	90.3	90.3
0.000000000000000000002	90.3	90.3	90.3
0.000000000000000000001	90.3	90.3	90.3
0.0000000000000000000005	90.3	90.3	90.3
0.0000000000000000000002	90.3	90.3	90.3
0.0000000000000000000001	90.3	90.3	90.3
0.00000000000000000000005	90.3	90.3	90.3
0.00000000000000000000002	90.3	90.3	90.3
0.00000000000000000000001	90.3	90.3	90.3
0.000000000000000000000005	90.3	90.3	90.3
0.000000000000000000000002	90.3	90.3	90.3
0.000000000000000000000001	90.3	90.3	90.3
0.0000000000000000000000005	90.3	90.3	90.3
0.0000000000000000000000002	90.3	90.3	90.3
0.0000000000000000000000001	90.3	90.3	90.3
0.00000000000000000000000005	90.3	90.3	90.3
0.00000000000000000000000002	90.3	90.3	90.3
0.00000000000000000000000001	90.3	90.3	90.3
0.000000000000000000000000005	90.3	90.3	90.3
0.000000000000000000000000002	90.3	90.3	90.3
0.000000000000000000000000001	90.3	90.3	90.3
0.0000000000000000000000000005	90.3	90.3	90.3
0.0000000000000000000000000002	90.3	90.3	90.3
0.0000000000000000000000000001	90.3	90.3	90.3
0.00000000000000000000000000005	90.3	90.3	90.3
0.00000000000000000000000000002	90.3	90.3	90.3
0.00000000000000000000000000001	90.3	90.3	90.3
0.000000000000000000000000000005	90.3	90.3	90.3
0.000000000000000000000000000002	90.3	90.3	90.3
0.000000000000000000000000000001	90.3	90.3	90.3
0.0000000000000000000000000000005	90.3	90.3	90.3
0.0000000000000000000000000000002	90.3	90.3	90.3
0.0000000000000000000000000000001	90.3	90.3	90.3
0.00000000000000000000000000000005	90.3	90.3	90.3
0.00000000000000000000000000000002	90.3	90.3	90.3
0.00000000000000000000000000000001	90.3	90.3	90.3
0.000000000000000000000000000000005	90.3	90.3	90.3
0.000000000000000000000000000000002	90.3	90.3	90.3
0.000000000000000000000000000000001	90.3	90.3	90.3
0.0000000000000000000000000000000005	90.3	90.3	90.3
0.0000000000000000000000000000000002	90.3	90.3	90.3
0.0000000000000000000000000000000001	90.3	90.3	90.3
0.00000000000000000000000000000000005	90.3	90.3	90.3
0.00000000000000000000000000000000002	90.3	90.3	90.3
0.00000000000000000000000000000000001	90.3	90.3	90.3
0.000000000000000000000000000000000005	90.3	90.3	90.3
0.000000000000000000000000000000000002	90.3	90.3	90.3
0.000000000000000000000000000000000001	90.3	90.3	90.3
0.0000000000000000000000000000000000005	90.3	90.3	90.3
0.0000000000000000000000000000000000002	90.3	90.3	90.3
0.0000000000000000000000000000000000001	90.3	90.3	90.3
0.00000000000000000000000000000000000005	90.3	90.3	90.3
0.00000000000000000000000000000000000002			

WORLD STOCK MARKETS

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

FINANCIAL TIMES TUESDAY JANUARY 14 1992

Continued on next page

AMERICA

Bond weakness feeds through to equity sector

Wall Street

WEAKNESS IN the bond market fed through into equities yesterday, with share prices edging lower in relatively light trading, writes Patrick Harrison in New York.

At the close the Dow Jones Industrial Average was down 13.88 at \$1,185.60. The more broadly based Standard & Poor's 500 index was off 0.77 at \$413.24, but the Nasdaq composite of over-the-counter stocks bucked the wider market trend, rising 1.92 to 617.32. Turnover on the New York SE was modest by recent standards at 188m shares.

There was little to spark yesterday's selling, save for further increases in bond rates amid dwindling hopes for another cut in interest rates. The stock market had shared those hopes, so it was no surprise that equity prices softened, especially as some investors began taking profits after the big gains during the turn-of-the-year rally.

Among individual stocks, Citicorp advanced \$1.14 to \$12 in turnover of almost 5m shares after the troubled banking group predicted that it would report a \$125m loss for the fourth quarter of 1991, and one of up to \$475m for the full year. The extent of the losses were expected by Wall Street, and investors took comfort in the bank's prediction that it would return to profitability in 1992.

Chase Manhattan was also in the earnings picture yesterday, the stock adding 3% at \$20.44 after news of a 30 per cent decline in fourth-quarter profits to \$125m which left full-year profits at \$63m.

Other bank issues closed mixed. Bank America was down 1% at \$38.75, while J.P. Morgan, depressed by profit-taking, shed 3% to \$35.75.

Oil shares bucked the wider market trend, thanks to a rally in crude oil prices which took them back above \$18 a barrel. Chevron moved up 1% to \$88.4, British Petroleum ADRs 3% to \$82.4, Exxon 3% to \$89.4 and Texaco 3% to \$59.5%.

Europe rises on interest rate optimism

MARKETS IN PERSPECTIVE

	1% change in local currency						1% change in US dollar	1% change in UK
	1 week	4 weeks	1 year	Start of year	Start of 1991	Start of 1990		
Austria	+2.24	+2.51	-4.76	+3.57	+4.96	+0.65		
Belgium	+0.15	+1.85	+14.68	+0.74	+1.84	-2.54		
Denmark	+1.51	+3.62	+23.94	+3.13	+3.61	-0.95		
Finland	+0.41	+10.33	+2.23	+8.82	+9.72	+5.20		
France	+3.58	+7.81	+21.94	+3.68	+3.76	-0.49		
Germany	-0.07	+2.26	+10.45	+1.95	+1.94	-2.27		
Ireland	+0.59	+2.26	+24.05	+2.00	+2.00	-0.50		
Italy	+0.55	+5.93	+1.99	+5.92	+5.94	+1.65		
Netherlands	-0.42	+1.98	+18.86	+1.79	+1.81	+2.38		
Norway	-1.04	+0.11	+2.57	+3.49	+3.49	-0.23		
Spain	+3.75	+5.37	+19.21	+3.14	+3.36	-0.91		
Sweden	+3.53	+20.97	+3.87	+4.05	+4.05	-0.22		
Switzerland	+1.81	+6.12	+22.38	+3.87	+4.12	-0.16		
UK	-1.04	+0.84	+16.91	-0.51	-0.51	-4.60		
EUROPE	+0.81	+3.33	+16.58	+1.83	+1.84	-2.55		
Australia	+0.48	+4.06	+36.51	+0.84	+1.80	-2.39		
Hong Kong	+0.92	+4.41	+45.32	+1.13	+5.73	+1.38		
Japan	-3.51	+1.79	+1.79	+1.79	+1.79	-1.79		
Malaysia	+2.73	+1.72	-5.22	-0.31	+1.14	-4.14		
New Zealand	-0.34	+6.46	+23.40	-0.04	+4.70	+0.38		
Singapore	+0.43	+4.80	+23.39	+0.28	+3.80	-0.57		
Canada	+1.19	+5.45	+7.98	+1.15	+5.71	+1.55		
USA	-0.71	+2.24	+33.26	-0.24	+4.04	-0.24		
Mexico	+5.50	+20.81	+72.81	+6.37	+10.03	+5.50		
South Africa	+6.43	+6.33	+36.33	+8.24	+10.45	+5.91		
WORLD INDEX	-1.64	+5.04	+17.31	-0.64	+2.04	-2.15		

2 based on January 1982. Copyright, The Financial Times Limited, Goldman, Sachs & Co. and County NatWest Securities

FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS

Figures in parentheses show number of lines of stock	MONDAY JANUARY 13 1992						FRIDAY JANUARY 10 1992						DOLLAR INDEX					
	US Dolar Index	Day's Change %	Pound Sterling Index	Year Index	DM	Local currency Index	% chg. on day	Gross Yield	US Dolar Index	Pound Sterling Index	Year Index	DM	Local currency Index	% chg. on day	1991/92 Index	1991/92 Low	1991/92 High	(approx.)
Australia (69)	157.82	+2.72	128.77	126.50	129.03	132.52	+0.3	4.19	147.24	116.18	118.00	121.14	133.14	+1.02	112.74	114.05		
Austria (20)	165.33	+0.3	165.77	163.32	133.98	136.27	+0.3	1.26	167.81	135.87	134.58	122.37	133.88	+1.72	171.22			
Belgium (47)	140.23	+0.3	140.52	140.14	141.00	141.00	+0.2	2.18	140.74	118.52	118.52	115.74	115.74	+0.00	121.20	118.04	122.62	
Canada (113)	144.11	+1.44	144.41	144.41	144.41	144.41	+0.3	2.18	140.74	118.52	118.52	115.74	115.74	+0.00	121.20	118.04	122.62	
Denmark (57)	208.11	+1.0	220.47	214.90	219.18	222.80	+0.5	0.65	205.41	191.34	191.34	187.56	221.37	+27.94	217.74	220.58		
Finland (15)	84.61	+3.1	69.58	69.17	69.17	70.20	+3.5	6.20	82.08	67.83	65.89	67.52	73.88	+12.55	73.32	91.47		
France (106)	149.55	+0.2	122.97	119.85	122.25	123.81	-0.7	3.52	149.71	123.72	122.72	120.18	126.81	+1.11	94.15	104.34		
Germany (35)	116.82	+0.5	142.49	142.49	142.49	142.49	+0.5	0.20	170.50	147.77	147.77	147.77	147.77	+0.00	174.13	174.13	174.13	
Ireland (18)	165.24	+0.2	130.70	133.25	135.91	138.25	-0.4	0.63	165.54	137.63	137.63	137.63	137.63	+0.00	122.48	122.48	122.48	
Italy (77)	77.03	+0.8	63.34	61.74	62.97	66.30	+0.3	3.38	75.58	63.28	61.65	61.65	61.65	+0.00	94.75	94.75	94.75	
Japan (474)	123.89	+2.4	103.52	100.90	102.93	100.90	+2.0	2.05	126.94	106.58	103.51	103.51	103.51	+10.85	122.51	122.51		
Malaysia (21)	212.80	+1.0	212.80	212.80	212.80	212.80	+0.0	0.20	212.80	175.20	172.75	172.75	172.75	+19.50	196.02	196.02		
Mexico (102)	160.23	+0.5	120.08	117.00	119.24	120.58	+0.5	0.07	149.75	121.97	121.97	121.97	121.97	+0.00	124.57	124.57		
Netherlands (31)	150.14	+0.7	121.46	120.34	122.75	121.43	+0.2	0.45	149.09	123.17	119.65	122.12	122.12	+25.45	125.70	125.70		
New Zealand (14)	46.53	+1.3	38.28	37.29	38.04	45.38	+1.7	1.05	47.16	38.98	38.88	46.15	46.15	+4.54	41.18	41.58		
Norway (25)	180.31	+1.7	149.27	144.82	147.41	151.74	+1.7	1.71	177.30	148.82	148.82	148.82	148.82	+15.08	183.51	183.51		
Sweden (36)	261.25	+0.9	214.82	209.38	213.59	183.81	-0.1	2.65	263.50	217.84	211.61	216.87	216.87	+27.99	173.00	184.89		
Spain (52)	154.95	+0.3	127.45	124.23	126.71	117.88	-0.2	0.65	154.95	128.09	124.43	127.52	118.18	+31.51	131.83	131.83		